

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday December 14 1987

D 8523 A

Austria	Scd22	Indonesia	Rp1000	Portugal	Esc100
Bahrain	Dir0.450	Israel	Ns3.50	SJArabs	Rhs6.00
Belgium	Fr0.450	Italy	L1400	Singapore	S\$4.10
Canada	Cd0.75	Japan	Y100	Spain	Es100
Cyprus	Cd0.75	Jordan	Pf5.500	Sri Lanka	Rs30
Denmark	Dkr4.00	Kuwait	Fls.500	Sweden	Sk8.00
Egypt	Esc2.20	Lithuania	L125.00	Switzerland	Fr52.20
Finland	Fmk7.00	Latvia	L100.00	UK	£1.50
France	Fr6.50	Malaysia	Ring1.25	USA	\$1.00
Germany	Dm4.20	Mexico	Pes300		
Iceland	Isk12.50	Morocco	Md1.00		
Hong Kong	Hk12.50	Poland	Zl1.00		
India	Rup15	Portugal	Fls.500		
		Norway	Nkr10.00		
		USA	\$1.00		

No. 30,414

Japan: Takeshita on a mission to Asia, Page 20

World News

Business Summary

France and UK in talks on nuclear missile

The defence ministers of Britain and France used to meet in London today will discuss the possibility of the two countries jointly developing an air-launched nuclear missile. Page 20

Protest in Gdansk

Polish police used batons to disperse about 1,000 supporters of the banned Solidarnosc free trade union who marched in the Baltic port of Gdansk to mark the sixth anniversary of the imposition of martial law. Warsaw opposition sources said. Page 6

Election marred

Poor organisation and allegations of vote-rigging marred this weekend's elections in Nigeria, the first since 1963. Page 2

Goldsmith out

Sir James Goldsmith, the Anglo-French financier, has stepped down as chairman of the editorial committee of *L'Express*, one of France's leading weekly news magazines. Page 3

French aid

The way has been opened by President Mitterrand for France to transform into grants some of its loans to the poorer countries of Africa. Page 5

Duce bows out

Mr Giorgio Almirante, 72, secretary of Italy's neo-fascist Movimento Sociale Italiano, bowed out from the leadership. Page 3

Volcker blames US

Lack of economic leadership from the US is aggravating the turmoil in world stock and money markets, Mr Paul Volcker, former chairman of the US Federal Reserve Board, said in Tokyo. Page 4

New Gulf weapon

Iran is using a new weapon or projectile against tankers in the Gulf, regional shipping sources claimed. Page 4

Manila summit

Four South-East Asian leaders flew into fortress Manila for their first regional summit meeting in a decade. The leaders of the six-member Association of South-East Asian Nations are expected to concentrate on trade and economic issues. Pages 4 and 20

Nuclear test

The Soviet news agency Tass reported that the Soviet Union conducted an underground nuclear explosion of between 20 and 150 kilotonnes at a testing ground in Kazakhstan. Page 4

Yemeni sentence

A South Yemeni court in Aden sentenced toppled President Ali Nasser Mohammed and 34 of his ministers and senior officers to death after a year-long trial which ended on Saturday. Page 28

Judge faces Senate

Anthony Kennedy, 51, President Reagan's latest choice to fill a vacancy on the US Supreme Court, appears to be headed for confirmation as he begins his Senate hearings today.

Policemen shot dead

Gunmen killed two black South African policemen and wounded four others in Soweto township, near Johannesburg. The gunmen escaped after opening fire on a police vehicle shortly before midnight.

Cha-cha King dies

Enrique Jorin, 61, considered the father of the cha-cha, died at his Madrid home on Saturday. A self-taught violinist, his career peaked in the 1950s when he is said to have invented the rhythmic ballroom dance known as the cha-cha.

Fog shuts autobahn

A West German autobahn was officially closed because of fog for the first time in the history of the no-speed-limit road network.

Afghan offer to UN

Mohammed Younis Khalis, leader of the main Afghan guerrilla alliance, said he would be willing to meet the UN negotiator on the Afghanistan problem. Mr Diego Cordovez, who is expected to visit the region early next year.

British industry confident after crash

BRITAIN'S manufacturing industry appears confident that it will escape virtually unscathed from the stock market crash and is reporting a further strong improvement in its output and order books. The latest monthly Industrial Trends survey from the Confederation of British Industry does, however, suggest that sterling's recent strength against other major currencies may now be dampening demand for exports. Page 6

EUROPEAN Monetary System: A record US trade deficit and the dollar's fall led to fears of increased pressure within the EMS last week. However, the weaker members, such as the Belgian franc and Italian lira, were still trading comfortably within their divergence limits.

On Friday, West German money market rates were marked down as dealers expected the Bundesbank to maintain a relatively high level of short-term market liquidity and so reduce upward pressure on the D-Mark.

A further outstanding issue was Iran's demand that Opec should formally endorse a price of \$20 a barrel - which all other members regard as hopelessly unrealistic.

Moves towards a compromise may have been complicated by persistent reports that Ayatollah Khomeini, Iran's 86-year-old revolutionary leader, was close to death. These reports are understood to have been relayed to Mr Gholamreza Aghazadeh, Iran's Minister of Oil, following telephone calls to Tehran on Saturday.

The Iranian Foreign Ministry last night issued a denial that Ayatollah Khomeini, who lives in semi-reclusion, is believed to have suffered two or three mild attacks in recent months and is also reported to have been treated secretly by Western doctors for prostate cancer.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the system's current currency, defines the cross-rates from which no currency (except the D-Mark) may move by more than 3% per cent. The lower chart gives each currency's divergence from the 'central rate' against the European Currency Unit (Ecu), itself derived from a basket of European currencies.

MR NICOLAE CEAUSESCU, the Romanian President and Communist Party leader, will address the national party conference today against a background of continuing economic difficulties and reports of more unrest in the country.

The party conference, which normally takes place between the five-yearly party congresses, will focus on the economy.

Over the past few months, Mr Ceausescu has criticised sections of the economy, in particular the energy supply sector, and has sacked several ministers for alleged incompetence and mismanagement. Last month consumers were faced with stringent energy saving measures on top of already limited supplies.

Mr Ceausescu's speech, however, will be coloured by recent

WEST GERMAN aerospace group Messerschmitt-Bölkow-Blohm expects to return to profit in 1987 after turning up a group net loss of Dm104m (£70.19m) last year, the company said. Page 26

JADEMAN (Holdings) shares and warrants trading is expected to resume in Hong Kong today. It was suspended from December 4 after the company's announcement of huge losses in stock investments. Page 26

ALCO STANDARD says it may spin off to shareholders its Tri-ump group of aerospace companies as part of its plan to focus on core business of aircraft distribution, office products and food services. "During fiscal 1988 (ending September 30), we will study the possibility of spinning off this (aerospace) group to our shareholders," Mr Ray Mundt, the company's chairman said. Page 26

LANDIS & GYR, the Swiss electrical engineering concern, reports "gratifying" results for the current year, with earnings up 1 per cent to SFr66.3m (£40.5m) and overall cashflow 10 per cent to a record SFr157m. Page 26

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THE MONDAY PAGE

INTERVIEW Anthony Robinson talks to Gerhard de Kock, South African Reserve Bank governor. Page 12

Italy: Neo-fascist party loses its post-war Duce 3

Manila: Show of naval force at Asean summit 4

Editorial comments: Risks in the dollar's fall; journalists and the law 18

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Lex: Banking on the equity capital 20

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Management: Royal Insurance storms into a new technological age 34



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Martens heads for defeat as voters swing to the left

the first chance by King Baudouin of forming a new Government.

Observers were confident that between them the PS and its Flemish-speaking opposite number the SP would end up being the largest bloc in the new Parliament.

The question for them, however, was whether they could get enough seats to prevent the two Christian Democrat parties (the PSC and the CVP) from holding a majority in the new Parliament and would be given

Parliament and thus continuing with the present coalition. One early projection project showed that the collecting 108 seats of the Chamber of Representatives, one more than is necessary to have an absolute majority.

Mr Guy Spitaels, President of the PSC, said on radio last night that the Socialists were gaining ground but he added, "Let's wait and see".

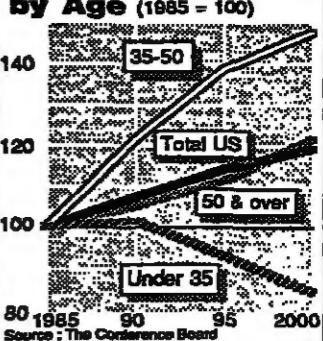
Many observers felt that the results for the large Brussels constituency could ultimately hold the key.

They stressed that the fore-

casts were still highly tentative and that in view of Belgium's complicated system of proportional representation and its plethora of parties, it could be weeks before the outcome is clear.

The general election was precipitated in October by the Government's failure to deal with a Francophone mayor who refuses to pass a test in his official local language of Dutch. The "Community" problem, along with the state of the economy, is certain to be one of the main challenges facing the next Government.

US Households by Age (1985 = 100)



Source: The Conference Board

THE GREAT baby bubble is about to burst on the US market place.

Almost a nation within a nation, the post-war generation which metamorphosed from brats into beatniks and passed from hippiehood through yuppiehood is all grown up and ready to spend.

There are more than 60m of them, born in the 1940s-1960s - twice as many as in the preceding 15 years - and now known collectively as the baby boomers.

The US boomers' past may have been traumatic at times, but, according to The Conference Board, a prominent New York market research group, their future is more promising and assured.

All 60m are moving en masse into "midpassage," the company says, joining the 35-to-50 age-group. And they are laden with college degrees, top jobs, fat salaries and great expectations of themselves...and their parents.

"I would suggest that it would not be in the interest of US-Soviet relations" for Moscow to introduce advanced weapons into Nicaragua he said.

Vice-President George Bush, commenting on the report from Managua, confirmed yesterday that the Nicaraguan Defence Minister, the Sandinista Government, was engaged in a major military build-up, including a doubling to 600,000 of its troops and the acquisition of advanced Soviet MiG fighter aircraft. drew a sharp warning from Lt Gen Colin Powell, Mr Reagan's National Security Advisor.

Asked to explain this apparent contradiction, Mr Howard Baker, the White House Chief of Staff, said yesterday that "it is resolved in the sense that we clearly have presented our right to do what our policymakers principally the President, think we must do in the national security interests of the United States and still go forward with the negotiations for a strategic arms reduction treaty (START)."

Mr Baker added that the issue would "undoubtedly come up again."

Mr Reagan underscored his continuing commitment to SDI in his regular Saturday radio address, repeating his pledge that the US "will research it, we will test it and when it is ready we will deploy it." Mr Reagan said he would not sign a START treaty if Moscow tried to "hold it hostage to restrictions on SDI."

The agreement to disagree on SDI has left some strategic experts in Washington deeply disturbed about this aspect of the summit. Senator Sam Nunn, the Democrat who chairs the Senate Armed Services Committee, said on ABC television that to leave the SDI issue unresolved after the signing of a START treaty would allow the Soviet Union to retreat from its commitment to the ground that the US would remain committed to SDI.

Mr Nunn, whose own political fortunes are seen to be tied inextricably with those of the President, is widely seen to have benefited considerably from the summit.

Polls continue to show strong support for the INF treaty eliminating intermediate nuclear forces signed last week. However, there appeared to be mixed views among Americans on the longer-term significance of the summit.

A Gallup poll published by Newsweek magazine on Saturday showed only 30 per cent of respondents believing it would improve US-Soviet relations "a lot" compared to 60 per cent who said it would improve them "a little."

Continued on Page 20

Soviet Union and US still split on SDI

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

FUNDAMENTAL disagreements remain between the Soviet Union and the US over the role of Washington's Star Wars Strategic Defence Initiative (SDI), senior Reagan Administration officials said yesterday.

However, this does not necessarily mean that the dispute will be a barrier to an agreement to reduce long-range nuclear missiles by 50 per cent at a Moscow summit next year.

President Ronald Reagan said last week that the communiqué issued after the summit with Mr Mikhail Gorbachev "resolves" the dispute over SDI.

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OVERSEAS NEWS

Siemens challenge likely for India power contract

By JOHN ELLIOTT IN NEW DELHI

SIEMENS of West Germany is expected to submit a tender soon with Bharat Heavy Electricals of India to build the second \$350m-\$450m stage of Rihand power station. It will be competing against a consortium led by GEC of the UK which had hoped to negotiate the contract, backed by British financial aid, without having to face any real bids.

The \$230m first stage of the coal-fired station in central India is being built by a consortium led by Britain's Northern Engineering Industries. It is 15 months behind original schedules and eight months behind the terms of the contract.

The GEC consortium's bid is likely to be between \$350m and \$400m and include British aid totalling more than \$130m.

Mr Chris Patten, UK Minister for Overseas Development, who visited Rihand last week during a ten-day visit to India, told Mr Vasant Salve, the Energy Minister, that Britain was prepared to offer an aid package of mixed financing with grants, soft loans

from the UK Government's aid for trade provision, and export credits.

The Siemens-BHEL tender has been invited by India's Ministry of Power primarily to act as a stalking horse for the GEC offer and provide comparative technical specifications and prices. Eventually, a second bid will be submitted, probably followed by a financial tender. This could become a serious rival to the UK consortium if the West German Government decides to back it with aid.

BHEL is owned by the Indian Government and has technical collaboration arrangements with Siemens. Combustion Engineering of the US, another BHEL collaborator, is also likely to be involved.

Northern Engineering Industries has run into a series of problems on the first stage of the power station. It is consequently not popular with the Department of Trade and Industry in London which 10 months ago decided that GEC should lead the bid for the complete power station because it does not want responsibility for the construction as well as the design of civil engineering works.

Mr Patten announced last night he had agreed to advance the payment of up to \$20m a year of aid which is to be spent on plant clearance, education, and other social projects. Along with accelerated aid payments from other countries, this will help offset problems on India's current backlog of payments caused by the drought.

He signed a \$24m second stage of a fertiliser education project and a \$2m grant for an Indo-UK trade promotion programme.

Turkey clinches 'model' deal

By DAVID BARCHARD IN ANKARA

The first ever "Ozal model" power plant deal when a contract was signed between the Turkish Government and a consortium led by Seneca of Australia. The deal is likely to be a prototype for similar infrastructural deals in developing countries.

The Ozal model, named after Prime Minister Turgut Ozal, is designed to allow companies to build and operate a scheme for a number of years before selling it to the Government.

The two sides signed an implementation agreement covering in all major issues of principle in the project, which involves set-

ting up a joint venture to build and operate a 1,400MW power plant at Gazi on the Turkish Mediterranean coast.

The Gazi power plant is likely to have a considerable regional impact as it comes with a deep water port capable of carrying vessels of up to 300,000 tonnes and with a 10m tonne quayline of Queensland coal, of which only 3.5m tonnes will be consumed by the power plant.

Annexes to the agreement signed yesterday are said to cover all key policy issues including the energy tariff, the capital cost, and the cost of the coal.

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The role of the Queensland government in the deal has yet to be clarified. The Seneca project was strongly identified with the outgoing Queensland Prime Minister Sir Joh Bjelke Petersen.

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OVERSEAS NEWS

Roh gives voters a chance for second thoughts

BY MAGGIE FORD IN SEOUL

ONLY TWO days before South Korea's presidential election Mr Roh Tae Woo, candidate for the ruling party, has offered voters a chance to confirm their choice after the Seoul Olympic Games next year.

If elected, he told a large rally at the weekend, he would hold a vote of confidence on his performance. He outlined a new set of promises to add to those he made in June which led to the election.

These included an end to authoritarianism in government, the reorganisation of intelligence bodies so that they deal only with espionage, an investigation of scandals of corruption under the previous government, and an amnesty for prisoners.

Opposition leaders described the proposals as deceptive and irresponsible, suggesting that the Government regarded the election as only a rehearsal.

Fears that Mr Roh's rally, held

on the anniversary of the military coup which brought President Chun Doo Hwan to power, would be violent, proved unfounded, although 10,000 police were deployed. Large groups of company employees, civil servants and bankers attended the rally as expected, many apparently under protest.

The two main opposition candidates, Mr Kim Young Sam and Mr Kim Dae Jung, both attracted large enthusiastic rallies in the final weekend of campaigning. In the absence of opinion polls makes it difficult to judge support and many voters appear uncertain about which might win.

Some evidence of a fall in Mr Roh's backing has been noted, but many voters believe that the two Kims are running neck and neck. Typically in South Korea, a last minute surge in support for one candidate might be expected, possibly even at the very last moment.

Volcker assails lack of US economic leadership

LACK of economic leadership from the US is aggravating the turmoil in world stock and money markets, Mr Paul Volcker, former chairman of the US Federal Reserve Board said yesterday.

He was speaking in a televised conference on the world economy in Tokyo with a group of ex-central bankers and top economists. The panelists all agreed the US budget deficit was the main cause of both the October 19 "Black Monday" stocks crash and the dollar's slide to record lows, but were unimpressed by recent US action to remedy the problem, Reuter reports from Tokyo.

"I think there is a real emphasis on my own country, the US, to act more intelligently and more responsibly than has been the case," said Mr Volcker. Raising revenues by higher taxes, or cutting into social security programmes was the only answer to cutting the deficit substantially, he said, and there was no sign of this.

None of the panelists believed economic disaster was unavoidable, but neither did they think the US would act firmly. Mr Anthony Solomons, ex-head of

Pakistan call on financial controls

By Mohammed Afzal in Islamabad

THE Pakistan central bank has urged the Government to deregulate its financial institutions and liberalise the economy in order to ensure orderly and speedy

growth.

In its annual review of the economy, the State Bank of Pakistan commended the Government's actions in partly deregulating prices and liberalising prices of industrial and farm products. But this process needs to be continued, the report says.

It strongly recommends further deregulation of both money and capital markets, as well as reviewing the rate of return charged on business loans from the nationalised

Under the new system of Islamic banking, the cost of borrowing from nationalised banks has gone up by 2-3 per cent over the past three years to as much as 18 per cent.

The Government and its investment banks are the main source of funds to business. In spite of government efforts to coax investment in new projects with tax breaks, private business remains "the reluctant groom of the Pakistani economy," as one senior economist has said.

The bank endorsed almost all the economic indicators released by the Government at the time of the national budget earlier this summer. But it said the 1986-87 government estimate of 7 per cent growth in gross domestic product may have to be lowered because of some reverses in agriculture.

The economists believed that Tokyo must reduce Japan's large trade surpluses, and West Germany must make greater efforts to stimulate home demand. Attempts at co-ordinated action by large industrial nations to halt the dollar slide and win back investor and consumer confidence were otherwise of little use, they said.

Within its action, the former central bankers also foresaw little possibility of stabilising exchange rates by intervention or in target zones.

Roger Matthews and Richard Gourlay report from a nervous summit in Manila

Asean gives gunboat diplomacy new twist

A SHOW of naval force rarely seen in Manila Bay since General Douglas MacArthur returned at the end of the Second World War greeted the four heads of government who flew into the Philippines yesterday for the third summit meeting in 20 years of the Association of South-East Asian Nations (Asean).

Ships from Malaysia and Indonesia supplemented those of the Philippine navy in forming a 15-strong defensive arc on the seaward side of the conference centre where, for the next two days, President Corazon Aquino and her five guests are scheduled to breathe new economic and political life into the regional grouping.

Fears about security in the wake of half a dozen attempted coups against Mrs Aquino's government in the past 18 months have dominated the preparations.

The Philippine President has moved into the conference complex for the duration of the meeting and the brief airport welcoming ceremony for the delegations from Brunei, Singapore, Malaysia and Thailand were conducted by her 16-year-old daughter, Kris, who in less formal moments likes to sing and dance on television.

President Suharto of Indonesia, despite his helicopter-carrying warships lying at anchor in the bay, does not yet appear fully convinced by the arrangements and

is putting off his arrival until just before the conference formally opens today.

One of the least happy spectators to all these precautions may well be the man who, until a few days ago, was thought by many to pose the single greatest threat to the summit - Col "Gringo" Honasan, leader of the nearly successful coup in August and since the weekend incarcerated in a naval landing craft visible from the conference centre.

His much-applauded, if belated capture, has done nothing, however, to halt the spate of bombings which continued on Saturday night when a grenade was thrown at the Malaysian embassy. It caused no injuries and little damage and appears to be a continuation of nuisance attacks by domestic opponents of Mrs Aquino who want to disrupt the summit to embarrass her. In the past week, two bombs have exploded, one of them at the International airport, and more than 150 sticks of dynamite have been defused.

Just what the heads of government will talk about is still unclear, although, even though they arrived in Manila, a text of their final communiqué was being freely circulated among the large journalistic contingent. According to that version, the main economic agreements centre pre-

dictably on increasing the amount of intra-Asian trade conducted under preferential trading arrangements.

Equally predictably, there is little fresh on the highly sensitive issue of free trade in agricultural products, but there is a promise to increase the number of joint industrial ventures. On tourism, the heads of government are likely to conclude that 1982 should be designated "Visit Asean Year."

But whatever the actual or potential seriousness of the situation, the natural good humour and irreverence of the Filipinos remain undimmed. Live television coverage of the arrivals was purchased by commercial interests, ensuring that the best known fact about General Pren, the Thai Prime Minister, was that he was a bachelor, provoking a lively but inconclusive discussion on the relative beauty of ladies from the Philippines and Thailand.

Mr Lee Kuan Yew of Singapore was reported to be best known as a "student activist" while it was speculated that Dr Mahathir of Malaysia and his wife got on so well because they were both qualified doctors. However, there was less certainty about whether Malaysia had once been a British colony.

A similarly relaxed atmosphere pervaded the conference complex, shattered only by enthusiastically explosive 21-gu

shells that literally shook the buildings.

themselves a tribute to the affection which former President Marcos and his wife had for the concrete-brutalist school of architecture.

As the heads of government arrived, smiling women tended the flower beds between the parked helicopters; fire trucks and mobile rescue-unit trucks wishing "Happy Christmas" to strollers who, according to security regulations, should not have stayed from their designated building.

Only at the Philippine News Agency is there a sense of impending doom. There, an unhappy night editor is waiting to discover his fate, having transmitted a paragraph which read: "Foreign Affairs Secretary Raul Manglapus yesterday said that the holding of the Asean summit here on December 14-15 signals an optimistic move that the Asean is achieving a real political organism in the region."

The failure to spot that the word should have been "organisation" had, according to the executive editor, changed the entire meaning of the story. The night editor has 48 hours to explain in writing why disciplinary action should not be taken against him, by which time he must hope, along with many others, that the third Asean summit is already part of history.

Former S Yemen head predicts trial backlash

Mohammed said Aden had now turned its back on unity.

He also accused Gulf Arab states, and Saudi Arabia in particular, of backing Aden. "There are countries who do not want unity - Saudi Arabia and others."

He believed North Yemen's President Ali Abdallah Saleh would ask the Soviet Union to reconsider the verdicts, but was pessimistic over prospects for success.

Mr Abdul-Karim al-Iryani, North Yemen's Foreign Affairs Minister and Deputy Prime Minister, described the court's decision as a political setback but he did not think it would raise military tension.

UK to speed drought aid to India

BRITAIN is to speed up a multi-million dollar aid program to help India through one of its worst droughts this century, Mr Christopher Patten, British Overseas Development Minister, said yesterday. Reuter reports from New Delhi.

The UK had scheduled a test of the Trident 2 missile on Thursday, but postponed it by a day so that it would not occur during the Washington summit.

Speaking at the end of a 10-day visit during which he announced British aid worth \$45m (£34m) Mr Patten said he had agreed to make payments before work began on social projects instead of after completion.

He also announced a £3m grant towards water drilling in drought-affected areas and said Britain was studying other ways of helping India deal with water shortages.

Britain is the largest bilateral donor to India, having given bilateral and multilateral grants worth \$250m in the past five years.

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Minister counters hospital criticisms

By Peter Riddell, Political Editor

THE GOVERNMENT has launched a counter-attack over the level of efficiency in hospitals in the face of recent criticism from leading members of the medical profession and the opposition parties that the National Health Service now faces a serious crisis.

This offensive against an almost daily barrage of criticism will be followed by a Commons announcement this week on the detailed allocation of the proposed £700m extra next year for the hospital and community health service.

No additional money is planned in the short-term but there could be some limited provision from the contingency reserve for specific projects and for the restructuring of nurses' pay.

The main emphasis will be on further improvements in efficiency and on increased co-operation with the private sector. Senior ministers have agreed that any fundamental changes in the financing of the NHS will have to wait until the early 1990s with proposals in the party's election manifesto.

Mr Tony Newton, the Health Minister, yesterday denied there was a crisis in the NHS. Interviewed on BBC television, he said critics of the acute hospital sector, such as in last week's unprecedented statement from the presidents of the Royal Colleges of Surgeons, Physicians and Obstetricians, did not do full justice to the NHS as a whole.

He said it was not enough for doctors to draw attention to the problems without recognising the important contribution they could make themselves to tackling the difficulties.

His comments followed stronger criticism of doctors in the Sunday newspapers which were said to reflect the view of Mrs Margaret Thatcher, the Prime Minister, that consultants were partly responsible for inefficiency as a result of restrictive practices.

Mr Newton stressed the need to look at all possible ways of enhancing the total spent on health. The priority was, he said, to use all resources to the full.

The detailed figures remain confidential, but are expected to be announced shortly, together

Industry emerges from crash in healthy position

By Philip Stephens, Economics Correspondent

BRITAIN'S manufacturing industry appears confident that it will escape almost unscathed from the stock market's crash and is reporting a further strong improvement in its output and order books.

The latest monthly industrial trends survey from the Confederation of British Industry does, however, suggest that sterling's recent strength against other major currencies may now be dampening demand for exports.

The organisation's optimism on the short-term outlook is also reflected in new forecasts published today by two leading City of London securities houses, Jones Economic and James Capel, both of which describe a significant slowdown relative to its performance in 1987. Britain's economy will remain the fastest-growing of the major European countries in 1988.

Mr Gavin Davies at US securities house Goldman Sachs says that the Government will probably have £3bn to spend in cutting both the basic and the top rates of tax in the March budget.

At least for the next few months the outlook for output and inflation remain good, although later in 1988 Britain's trade balance

may deteriorate "alarmingly". Companies' responses to the CBI survey, the second since stock markets around the world began their steep decline in mid-October, are likely to bolster the Government's confidence that output will grow by around 2.5 per cent next year.

About one-third of the 1,366 companies canvassed by the CBI said that their order books were above normal. A further 51 per cent said they were about normal and only 15 per cent said orders were below expectations.

A similar confidence was reflected in forecasts of the level of manufacturing output. Some 40 per cent of companies expect their production to rise further over the next four months, while only 9 per cent anticipate a decline.

Financial markets will be watching closely to see whether this optimism is matched by evidence from a range of official statistics due for publication this week. In particular, figures for retail sales and for unemployment in November will be scrutinised for any sign of a slowing in the pace of economic growth.

The Department of Trade and

Industry's survey of investment intentions, due on Thursday, should also provide some indication of whether companies have scaled back their expansion plans in response to the stock market's crash.

Although the evidence from the CBI is encouraging, there is still official concern that businesses could react to the uncertainties caused by the turbulence on financial markets by delaying or reducing investment expenditure.

Uncertainties about the prospects for exports are likely to be intensified by signs in the CBI survey of a falling off in export orders over the past month in the wake of sterling's sharp rise against the falling dollar.

Mr David Wiggleworth, the chairman of the CBI's economic situation committee, said that the downward shift underlined the importance of further cuts in interest rates to restore industry's competitiveness.

The responses to the survey also point to increased upward pressure on prices, with the proportion of companies planning to increase their prices the highest seen since the start of this year.

More funds for Underground

By Kevin Brown, Transport Correspondent

CAPITAL investment in the London Underground system is to rise to more than £300m next year, an increase of about 50 per cent on the current year.

London Regional Transport, which runs the capital's underground and bus services, plans to spend a total of £300m in 1988, £80m more than in 1987.

Underground investment will

have increased by more than 100 per cent in real terms by the end of next year, from a base of £125m in 1983 (at 1986/87 prices).

The increased spending has been financed largely by an increase in revenues from fares, which has helped to transform the financial performance of the Underground from a loss of £22m in 1982 to a surplus of £70m last year.

Government grants for capital spending fell from £165m to £100m over the same period, but

are expected to rise to £118m this year.

Most of the money is being spent on renewing the infrastructure of the Underground, including a station improvement programme which has been criticised by conservationists.

The Underground has just taken delivery of the first of 16 new trains, which will add 3 per cent to capacity, and work has begun on an extension of the Docklands system.

The system remains under extreme pressure, however, because of an increase in passenger numbers of more than 50 per cent in the past three years.

In the longer term, plans have been approved for a £500m renewal of the Central Line from 1992 onwards, and proposals are being drawn up for a revamp of the Northern Line at much the same cost.

Government to press for water regulatory body

By Richard Evans

THE GOVERNMENT is to insist that a powerful new body, the National Rivers Authority, should take over all regulatory functions of the water industry on privatisation, despite widespread misgivings within the industry.

A decision on a new structure for the industry, which is due to be privatised in stages from late 1989, is expected to be announced this week.

The key element in the statement will be whether the physical functions - such as river management - for which the NRA will be responsible should be done by the authority itself, by the privatised water authority under contract, or contracted out to private industry.

The indications are that ministers are prepared to accept the desirability of contracting back some of the functions to the authorities to allay some of the fears of industry's leaders that there is a danger of over-regulation.

Many of the chairmen of the

10 water authorities in England and Wales have argued that an NRA structured to take over all the regulatory and river management powers of the authorities would damage efficiency and the industry's prospects of selling its expertise abroad.

However, ministers believe that a strong public sector regulatory power is inevitable to avoid one private sector body regulating other private sector interests.

Functions that are certain to be transferred to the NRA include water resources regulation and planning, environmental quality and pollution control, land drainage and flood protection, fisheries, navigation, and conservation and recreation.

The Government's timetable is to introduce the main privatisation bill at the beginning of the next parliamentary session in the autumn. This should reach the statute book by July 1989 to enable the first authority to be floated off by the end of that year.

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CEGB to import supplies at half domestic price

BY GERARD McCLOSKEY AND MIKI ZLATNAR

THE CENTRAL Electricity Generating Board has contracted to import 2.6m tonnes of coal over the next three years at about \$35 (\$19.1) a tonne – roughly half the average price it pays for supplies from British Coal.

Three big contracts will account for about half of the board's overseas supplies up to 1990. The new suppliers are: Shell Coal International (supplying Australian coal), Carbocoll (Colombian coal) and SSM, the Dutch trading house, which will provide coal from the new Chinese An Tai Bao mine.

Each supplier will ship up to 400,000 tonnes in each of the next three financial years. A further 200,000 tonnes will be bought on the spot market. The board will replace imports from Austen and Butts' Invincible mine in New South Wales, which has shipped 500,000 tonnes a year to the CEGB since

the mid-1970s. The new delivered prices will range from \$34 a tonne for the Colombian and Chinese coals to about \$36.50 for the Australian. The Australian coal was originally to have been supplied by Invincible but Austen and Butts finally decided to close the mine.

While the CEGB is familiar with Carbocoll's El Cerrejón coal and has burnt coal similar in quality to the Shell blend, the An Tai Bao coal is of untested rising costs.

BP Coal, a joint-venture partner in Invincible with Total and Trans Natal, has pulled out. Until very recently, closing capacity in the very low-cost South African industry would have been unthinkable. But rising wage rates, continuing inflation and the rise in rail freight charges to the forwarding terminal at Richards Bay are proving too much for the Republic's high-cost producers.

It is being produced by a joint venture between Occidental Petroleum and the Chinese authorities and its success is crucial to plans for Chinese coal exports over the next few years. Although the CEGB has been able to negotiate very low price closure of the Invincible mine, shows current world prices are putting strong pressure on sup-

Alliance to keep open its policy on defence

By Peter Riddell, Political Editor

THE PREAMBLE to the constitution of the new merged Alliance party of Liberals and Social Democrats will include support for collective security, through Nato, while leaving the specific approach to nuclear defence to a separate policy declaration from the two party leaders.

The constitution and policy preamble are to be published tomorrow after a final meeting of the joint negotiators. Mr David Steel, the Liberal leader, and Mr Robert Maclennan, of the SDP, are due to finish drafting the separate policy declaration in the week before Christmas.

Additional proposals will be sent to members of both parties ahead of their respective conferences towards the end of next month and membership ballots will be held in February.

An argument is possible at this afternoon's meeting of the SDP's ruling national committee over the proposal that a "shell" SDP should continue until the next election under the umbrella of the new merged party.

That suggestion is opposed by supporters of Dr David Owen, the former party leader, who now operate under the banner of the Campaign for Social Democracy and who want to keep a separate SDP going after the merger. They see the idea of a continuing "shell" SDP as an attempt to frustrate their plan, although there is no monopoly in the use of party names.

A continued increase in exports of textiles and clothing to Europe contributed to an overall rise of 11 per cent to \$2.5bn in the first nine months of the year. In the third quarter exports of textiles increased by 16 per cent and of clothing by 13 per cent.

Nevertheless the surge in imports meant the balance of trade deficit widened to \$2.2bn between January and September.

So far there is no sign that the imports increase has destabilised activity in the British textile industry. Output dipped slightly in the first quarter, recovered in the second and rose in the third.

Trends in Textile and Clothing Trade, British Textile Confederation, 24 Buckingham Gate, London SW1E 6LB. (£25 to non-members.)

Value of textile imports from Far East rises 12%

By Alice Rawsthorn

IMPORTS OF textiles and clothing from the Far East into Britain have risen sharply this year, fuelled by the decline of the dollar, to which many Far Eastern currencies are linked.

The quarterly report from the British Textile Confederation, published today, says the value of textile and clothing imports rose by 12 per cent to \$4.7bn in the first three quarters.

Almost all the increase comes from the Far East, which has benefited from comparatively low labour costs and from the weakness of dollar-related currencies. British companies confronted increased competition from Hong Kong and South Korea, as well as from emerging sources such as Indonesia.

By contrast imports from EC countries were static.

The influx of imports accelerated as the year progressed, and as the dollar declined. In the third quarter, the rate of increase in imports of textiles

Fears grow for City jobs

THE STOCK MARKET crash might cost 50,000 City jobs, Mr Stephen Lewis, economic research director with stockbrokers Phillips and Drew, said yesterday.

He told Channel 4's *The Business Programme* that he expected the final job toll to be five times higher than current press estimates of 10,000.

The figure of 10,000 for prospective City job losses was based on a rather crude estimate assuming 3 per cent of the total

numbers employed lose their jobs, he said.

"I think that's rather a low estimate and I think the figure is going to be higher – 50,000 would not be a surprise."

Mr Lewis predicted that one result of the crash would be increasing dominance by Japanese securities houses. Their attitude was to stick with long-term plans and they were unlikely to be deflected from their objectives by what had happened in the markets, he said.

Maggie Urry and Alice Rawsthorn on how retailers are faring

Slow start for Christmas spree

"CHRISTMAS WON'T be Christmas without any presents," whinged one of Louise M. Alcott's Little Women. That appears to be a sentiment shared by the great British consumer. Christmas should be a record year again.

Although some retailers are confessing to less-than-sparkling sales in the run-up to Christmas and arguing that the stock market crash has dented consumer confidence, it is generally more a matter of sales below optimistic targets than a reduction in last year's business.

The fact that Christmas Day falls on a Friday this year is being offered by many as a reason to expect a less jolly shopping spree. Shoppers are due to finish drafting the separate policy declaration in the week before Christmas.

Other clothing retailers seem to have fared better, with Next store sales on target and its mail-order business Grana, which has already had its Christmas peak, well ahead on last year.

Meanwhile at Stock Shop and Tie Rack sales – where comparisons with last year are possible – are showing percentage gains well into double figures. As well as benefiting from more traditional retailers' discomfiture, the old image of socks and ties as "presents for difficult uncles" has changed. They are now regarded

as cheerful, fun offerings.

Jewellery group Ratners, which is also seeing sales well ahead, again where comparisons are possible, reports strong demand for watches. They, too, have become cheap, fashion accessories rather than boring and functional items.

On the other hand, Marks & Spencer reports that "sales are slightly slow in every department. Nevertheless, it too should show an increase on last year."

Other clothing retailers with Next store sales on target and its mail-order business Grana, which has already had its Christmas peak, well ahead on last year.

Laura Ashley, the fashion and furnishings group, also says sales are at expected levels. "We will not have a bonanza Christmas this year," said Mr Peter Philips, finance director. "But sales are well ahead of last year and up to our expectations."

The Christmas sales pattern is one that has been seen before.

Mr Nigel Whittaker, chairman of the Confederation of British Industry's retail panel, says: "The electrical market has been weak for many months after three record years. It is not related to October 19."

He agrees that retailers have been less optimistic throughout the year, with those having repeatedly disappointed. The puzzle of why retail sales have not been as buoyant as expected when disposable incomes are rising fast dates back to well before the Christmas period.

According to the finance director of one of the largest multiple retailers, "The pattern of sales during the year as a whole has been very volatile. When confidence is high, consumers seem to spend effortlessly. But if anything happens to knock confidence – whether it is the Budget, the election or the stock market collapse – people stop spending."

Another retailer puts his view more bluntly: "Those who have done well during the year are doing well now – and vice versa."

Berkshire marina and homes plan

By William Cochrane

REED INTERNATIONAL, the publishing and paper group, has put forward a contentious document that might lead to the building of 750 houses and a marina on the river Kennet in Berkshire, close to one of the richest commercial stretches of the M4 motorway.

The proposal, which involves high infrastructure costs and a notional development value of between \$20m and \$200m, coincides with the imminent publication of the revised Berkshire Structure Plan, a guide to planners and developers.

It is expected to call for a significant allocation of new residential accommodation in the location of Reed's chosen site, by East Thatcham, east of Newbury.

Reed also proposes to tackle traffic and environmental problems in the area, after two years work by chartered surveyor Denman Tewson & Chinnock, and a comprehensive traffic study by its consulting engineering firm, Peter Brett Associates, of Reading.

The group has 180 acres of land surplus to requirements and aims to improve the local highway network, meet housing needs and provide new bridges and a marina.

Laundries find NHS tendering 'a failure'

BY DAVID BRINDLE

COMPETITIVE TENDERING in the National Health Service has been a failure for laundry contractors, according to the industry's main employers group.

The Association of British Laundry, Cleaning and Rental Services, has said unless the Government changes the competition regime, "very shortly private contractors are likely to cease tendering for any NHS contracts."

The leader of the new Alliance party will not be known until October or November because a computerised membership list of the new party will not be available until July and no ballot will be held until after the autumn conferences.

The association demands a compensatory mechanism for NHS capital accounting procedures; clearer guidance on the permitted stringency of contract conditions; the opportunity to tender for full linen management (linen hire) for all contracts; full disclosure of health authorities' tender evaluation criteria; and an appeals mechanism against contract awards.

of the NHS management board, has said that "in general" he rejects the association's criticisms.

The association has made its comments in a letter to the Committee of Public Accounts Committee, published with a transcript of the committee's proceedings when Mr Peach was questioned.

Although all health authorities have been required to invite tenders for hospital laundry, cleaning and catering services, the letter says contractors' market share is "little changed from the estimated 10-11 per cent share before the onset of competitive tendering in 1983."

Denying that contractors are "bad losers," the letter goes on:

"We are disengaged from competing for NHS contracts not because we have failed to win a significant number of contracts in the past five years, but because of the reasons for this failure – serious inequalities inherent in the tendering process which operate against external tenders."

The association demands a compensatory mechanism for NHS capital accounting procedures; clearer guidance on the permitted stringency of contract conditions; the opportunity to tender for full linen management (linen hire) for all contracts; full disclosure of health authorities' tender evaluation criteria; and an appeals mechanism against contract awards.

Of the 207 contracts, 19 have been terminated prematurely. Mr Peach told the committee eight of the terminations were because of poor quality of work.

Committee of Public Accounts Minutes of Evidence Wednesday November 4, 1987. HMSO. £5.40.



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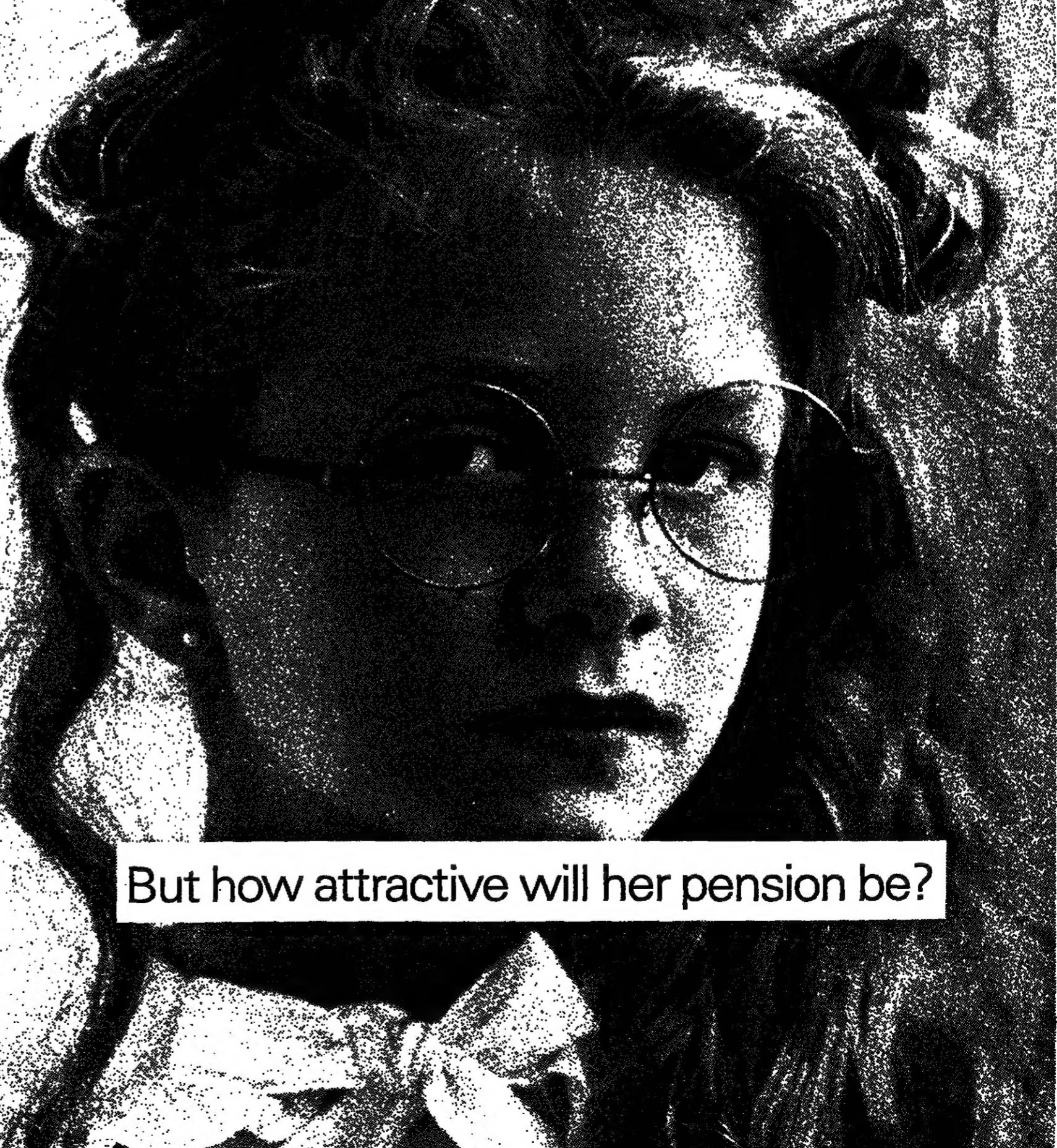
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UK NEWS

Public services must improve, Howe declares

BY PETER RIDDLE, POLITICAL EDITOR

ONE OF the Government's key objectives in its third term should be improving the standards of public services, Sir Geoffrey Howe, the Foreign Secretary, urged last night.

The appeal – one of his rare statements on domestic politics – came in a letter to Mr Gordon Keymer, chairman of his constituency Conservative association in Surrey East.

Sir Geoffrey's central theme was the need to create a society "where growing national wealth can secure essential services for those who need them at standards matching the best in the world."

That, he said, would involve overcoming the still prevalent "chipped white cups of Dover" mentality in public services. He argued that the standards accepted in some public services were "simply not in keeping with our achievements in the world."

Government policies on inner cities, schools, training, science and the health service had to give higher priority to the convenience and choices of the consumer.

He argued that little short of economic disaster could turn events in the direction of the opposition, and that future political debate would be on an analysis of the market economy.

That, he said, meant "debating not only our economic performance, but also the social and moral context" within which the market operates.

"We have come a long way over the last eight years, but we have still a long way to go in tackling social tensions, tensions caused by generation gaps, racial



Sir Geoffrey: consumer must have more choice

differences, class and regional divergences."

Describing the future of Britain as a Conservative future, Sir Geoffrey said the Government would have to secure its gains "without lapsing into complacency; to point towards new horizons without becoming some preachers." He also warned against allowing success to go to the head.

He said June's election had been a watershed between a party crusade for a property-owning democracy and the establishment of a new national common ground of politics.

Sir Geoffrey said: "There is no political or intellectual challenge in sight to the liberalising Conservative policies which have released the spirit and the talent of our nation."

Government 'panicked' into more privatisations'

BY OUR POLITICAL EDITOR

THE GOVERNMENT is being spanked into wholly irresponsible privatisation sales at knock-down prices," Mr Gordon Brown, shadow Chief Secretary to the Treasury, said this morning.

Mr Brown estimated that "despite rushed announcements to sell British Steel, Brel [British Rail Engineering], with Girobank and possibly Rover to follow, the Chancellor is faced with a £5bn shortfall over his £15bn privatisation target for the next three years."

Those figures take into account final instalments from the sale of British Gas and BAA, and assume that the Treasury does not have to buy back any BP shares under the current safety-net repurchase offer.

If the Government has to buy back the BP shares, excluding those held by the Kuwaitis, the shortfall will be much larger.

Excluding BP, Mr Brown estimated that sale proceeds would be £4bn in 1988-89, £500m in 1989-90 and £1.2bn in 1990-91,

Legal Aid Bill is Trojan horse, Law Society says

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE LEGAL Aid Bill is a "Trojan horse" because it leaves the future shape of the legal aid scheme entirely to regulations made by the Lord Chancellor, says the Law Society in a briefing to the House of Lords today.

The society calls on peers, who debate the bill at its second reading tomorrow, to demand that the main principles of the scheme should be spelt out in the bill.

Consultation by the Lord Chancellor should also be compulsory before regulations are

compared with an annual target of 500.

Consequently, Mr Brown argued that the Government was being panicked into further privatisations, in particular "a wholly unacceptable early sale of the 49 per cent stake in British Telecom which would be bad news for industry, the taxpayer and millions of consumers."

"Any proposal to fill the privatisation hole by pushing ahead with the BT sale would be outrageous given the £2bn decline in its stock market value, the mounting dissatisfaction with its service and pricing policy and the possibility of a reference to the Monopolies and Mergers Commission by its watchdog body, Ofcom," said Mr Brown.

He claimed that "at a time when even the most enthusiastic champion of privatisation would suggest a pause in sales, the Chancellor is embarking on an ever more desperate search for family essentials he can sell now that most of the family silver has gone."

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TSB chief denies boardroom division

By Eric Short

SIR JOHN READ, chairman of TSB Group, yesterday denied reports of a boardroom split over his retirement and the level of fees to be paid to Lazard Brothers, TSB's merchant bank adviser.

"There is no row on either issue," he said, adding: "Talk of a rift in the boardroom is nonsense." The Lazard fees relates to the bank's work in advising the TSB in its agreed £777m takeover of Hill Samuel.

Sir John said the fee was being negotiated in the same way between the TSB and Lazard before submission to the policy committee for approval and then to the full board's consideration.

He said the policy committee had not yet discussed the fee.

It was common knowledge, added Sir John, that he would be retiring in September, having reached 70.

He said the appointment was in the hands of the headhunters, who had not yet produced a short list of candidates.

Sir John was "perplexed" as to what was causing the rumours.

Opren case highlights claimants' burden

A.H. Hermann examines the differences between handling claims on either side of the Atlantic

THE OPREN case, in which some 1,500 arthritis sufferers are claiming damages from Eli Lilly, the US pharmaceutical company, and from the Attorney General as the representative of the UK authority licensing medicines, is still before the court.

However, irrespective of its outcome, the case illuminates sharply the different workings of the relevant laws in the UK and in the US. It also makes it possible to assess the likely practical changes introduced by the 1987 Consumer Protection Act.

Finally, it provides a fascinating picture of imaginative judicial innovations and desperate interventions by charitable benefactors, to compensate for the absence of proper class action procedures and of a contingency fee system for the remuneration of lawyers representing the claimants.

The act is designed to implement the EC product liability directive, and although it is drafted differently, it is the bias of the US jury in favour of the defendant over the plaintiff that makes it difficult to implement the directive. There is also the high motivation of the attorneys working for a substantial share of the fee.

Then there is the need to impress the jury by courtroom drama. There is also a readiness on the part of juries to anticipate that some of the damages will go to the attorney and to award treble punitive damages.

How far that can go is illustrated by last week's order by a federal district judge against A. H. Robins. The company was instructed to set aside almost \$2.5bn to satisfy claims of nearly 200,000 women in respect of injuries alleged to have been caused by the contraceptive contraceptive, Dalkon Shield. Robins will not be the first company forced by the magnitude of the award to seek the protection of the US bankruptcy law.

That is less than some payments, it seems, to individuals who have alleged the same sort of injury from Opren in the US. One US claimant is reported to have received as much as \$3.3m.

One of the reasons that manufacturers are prepared to offer much higher settlements in the US is that the claim is so much easier to prove. The claimant has to convince the jury merely that the injury was caused by the drug.

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that should they reject the settlement offer against legal advice that would be a risk that their legal aid certificates would not be continued."

By contrast, the non-legal-aided plaintiffs can continue litigation if they so decide because they are assured of the support of their benefactor Mr Godfrey Bradman.

A contingency fee system would be an incentive independent of both pressures and charity. Nor is it more expensive: the share of US attorneys is usually between 25 and 40 per cent, while in the Opren case the settlement provides 52.6 per cent for legal costs.

Neither US nor the UK system can deliver the compensation in reasonable time. Most of the Opren claimants are elderly and they have already waited five years. They lost most of the time by an unsuccessful attempt to bring the case before US courts.

The judge said that trial could not begin earlier than two years after the selection of the representative cases. It would then last several months and appeals could take additional years. Also US class actions take years – some as much as eight or ten years.

The only humane solution seems to be to take compensation for claimants of this sort out of the hands of courts and as the victims are concerned. These should be compensated quickly out of a public fund which would be in a much better position to settle with the manufacturer or take them to court if necessary.



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UK NEWS

Superconductor research centre to be chosen

By JANE RIPPETEAN

THE SITE of the UK's first university research centre is expected to be chosen on Wednesday by the Science and Engineering Research Council.

The centre is intended to centralise work among several universities, specifically in the area of warm-temperature superconductivity.

Three applicants out of seven have been shortlisted. They are Cambridge University; a consortium led by Liverpool; and a joint application from Birmingham and Warwick.

The Government expects the centre, the first of two for superconductor research, to help keep the UK in the forefront of world research in the new technology involving electricity transmission without resistance.

Once technical hurdles are cleared, the superconductors are expected to have multi-million-pound applications which will include cheap power generation, medical scanners and more efficient computers.

Some members of the academic community feel the £5m proposed spending will not be enough to keep Britain competitive.

The US Government has said it is in the process of awarding \$55m in semiconductor research funds, on top of what private industry is itself spending.

Some scientists also complain that, by focusing the money tightly on the centres, significant research programmes dispersed around the UK will be deprived.

There is no certainty that specialists at universities not selected for the centres will move to the selected locations.

For instance, at Birmingham, Dr Christopher Muirhead and Dr Colin Gough, the two programme chiefs, have both indicated that they would be unlikely to move even if their university's application were to fail.

Superconductors are materials that transmit electrical current without loss of energy. Those in use today function only when chilled to absolute zero (0 deg Kelvin) or minus 273 deg Celsius.

In the last year, compounds have been found that become superconducting at about 93 deg Kelvin (minus 180 Celsius) - a level of chilling that is much easier and cheaper to reach.

In spite of their promise, the new materials cannot yet be used in commercial applications. They are too brittle, unstable and difficult to fabricate into useful forms such as wires or thin films. Researchers believe, however, that overcoming such obstacles is largely a matter of time.

Nick Bunker on US property/casualty insurer St Paul's bid for London insurance broker Minet

Midwesterners find their window on the world

THE RECEPITIONIST at the London headquarters of Minet Holdings was in no doubt last Thursday evening about the future of her company, the world's eighth largest insurance broker.

"It's official," she was telling callers. "We've now owned by the Americans."

She was a touch premature.

The success of last week's agreed bid for Minet by the Minnesota-based St Paul Companies, a large property/casualty insurer, is far from being a foregone conclusion.

Manhattan-based Corrigan & Black, an insurance broker with 29.9 per cent stake in Minet, has not yet made its intentions clear about the bid, which values Minet at \$400m.

But the receptionist's right to sound officialistic. A bid for a big-league London insurance broker by a large property/casualty insurance company is a radical departure for the industry, and for Lloyd's of London, where Minet is a big player.

The rationale perhaps looks simpler for Minet than for the Midwesterners. Mr Ray Pettitt, Minet's chairman, says the deal will give the group "the tremendous financial underpinning" of support from a US insurer with more than \$2.6bn (\$1.4bn) of premiums in 1986.

Does Minet really need it? The company is best known for its global leadership in providing professional indemnity insurance for big law and accountancy firms.

But Dr Peter Virgin of Morgan Grenfell Securities says: "Never



Ray Pettitt, Minet chairman: Financial underpinning

has the future of the UK insurance broking industry been as uncertain as it is now." He believes that in three years most Lloyd's brokers like Minet will be owned by insurance underwriting interests. Other analysts simply foresee more mergers between brokers, like this summer's marriage between Willis Faber and Stewart Wrightson.

The difficulties faced by the big Lloyd's brokers are showing up clearly in their figures. For instance: Minet's turnover rose 8 per cent to \$56.4m in the first half of 1987. But its expenses grew 13.4 per cent and pre-tax

profits crept up only marginally to \$19.32m.

One key point for brokers such as Sedgwick, Willis Faber and Minet is that much of their income is US dollar denominated. The dollar's slide is slicing back their income when premium rates are entering a cyclical downturn across much of the US, and for marine and aviation business.

Demand for shipping and oil and energy insurance - another Sedgwick and Minet specialty - is flat. The growing complexity of handling insurance risks worldwide is increasing the brokers' costs. The industry is now turning capital-intensive as corporate reinsurance and higher standards of service. Mr Pettitt cites the need to spend more on electronic data processing as one reason why he welcomes St Paul's backing.

It is harder to work out why St Paul's wants to buy Minet. Mr Robert Haugh, St Paul's chairman, denied that the bid was aimed at thwarting any takeover ambitions harboured by Allegany, a New York steel and insurance group which holds 8.4 per cent of St Paul and wants to go to at least 15.1 per cent, apparently against St Paul's wishes.

Mr Haugh said Minet, with its management left in place, would be St Paul's "window on the world." There are good reasons why it might need one.

About 23.3 per cent of its premiums last year came from medical malpractice insurance, often

a particularly unprofitable line of business. St Paul has shared in the US property/casualty insurance industry's recent powerful profits recovery, but its exposure to lines such as medical malpractice has tended to leave it underperforming its peer companies.

In 1986 its combined ratio, measuring claims and expenses as a percentage of premiums, was 120.5 against a sector average of 115.7. Last year, it was 110.5 against an average of 106.8.

Not surprisingly, St Paul plans to diversify into a broader-based insurance operation, with underwriting, broking and investment banking interests. "This business model should provide some protection against the cyclical nature of the reinsurance market," St Paul says.

It now owns John Nuveen, an investment bank, Sweet & Crawford, an insurance broker, and RFC, a US reinsurance intermediary. It first took a stake in Minet in 1981, and went to its present 26 per cent shareholding in 1983. One reason why St Paul's wants to buy brokers is that it is a so-called stock agency company, shareholder-owned and distributing its products in America via about 5,800 independent agents. A recent Coopers & Lybrand survey showed that efficiency of product distribution was the biggest single worry of stock-agency insurance company chief executives.

The aim of building up a network of brokers based around Sweet & Crawford was to create

LARGEST LLOYD'S INSURANCE BROKING GROUPS	
Company name	1986 turnover
Sedgwick Group	\$640.4m
Willis Faber	\$219.7m
C.T. Bowring	\$214.3m
Minet Holdings	\$209.9m
Jardine Insurance Brokers	\$209.9m
Alexander Holman Group	\$201.4m
C.E. Heath	\$199.1m
Stewart Wrightson*	\$95.1m

Source: Business Insurance magazine. * Wrightson has now merged with Willis Faber.

"a one-stop market for the retail per cent of its voting shares."

agent for standard products, customised coverages or responses to unique needs, according to St

Paul's 1986 annual report. Sweet

is a broker and surplus lines

broker which specialises in finding a home for unusual risks

such as directors & officers liability insurance, which independent agents cannot handle them-

atic interest.

On November 19, a Lloyd's broker regulation working party

report produced a proposal to

scrap the 26 per cent rule. But

the report's small print showed

that some Lloyd's underwriters

opposed any shareholding links

between brokers and insurers.

In the wake of the Transamerica-Sedgwick acquisition and brokers' com-

mercial problems, Lloyd's will

find it hard not to follow the

report's recommendation and

allow the St Paul-Minet deal. But

if it does so, it will be opening

the way, for good or ill, to another wave of restructuring in

the ownership of the brokers on

which it relies.

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FINANCIAL TIMES

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Monday 19 September PERSONAL COMPUTERS AND SOFTWARE (E) (C)

Wednesday 19 October OFFICE EQUIPMENT (E) (C)

Wednesday 16 November INFORMATION TECHNOLOGY IN FINANCE

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HOW THE
ATTACK

CONTROLLING US MARKETS

Pressure is building in Congress for reimposing some curbs on Wall Street, writes Lionel Barber

Suddenly regulation ceases to be a dirty word

Deregulation is a dead duck, proclaimed Mr James D. Robinson, chairman of American Express, as he pondered the impact of October's stock market crash.

If Mr Robinson is to be believed, the Crash of '87 came at the end of an era, a period which peaked with the 1980 landslide election victory of President Ronald Reagan leading a largely anti-government, anti-regulatory crusade.

During the Reagan presidency, the number of financial instruments multiplied, driven by high-speed technology manipulated by highly inventive bank managers and traders. The equity markets boomed. Investors and practitioners alike became rich.

Wall Street was given its head. A political reaction in the US Congress to the record dip in the Dow Jones index is now considered inevitable. Lawmakers like to tell how their telephone lines melted in the week following Black Monday. As the market fell and losses mounted, constituents had one clear message: "Do something!"

Four areas appear ripe for regulatory reform: insider trading, hostile corporate takeovers, computerised ("programme") stock index trading, and the hottest topic of them all, the Reagan Administration-backed repeal of the 1933 Glass-Steagall Act which established the separation of banking and commerce and the prohibition of commercial banks from engaging in the securities business.

Most Congressional legislation will not be ready until next spring, at the earliest. This reflects not only the difficulties in shaping a collective will within a heterogeneous Congress, but of party discipline. Many members of the House of Representatives and Senate want to read the Brady Commission report on the October 23 crash, and the separate investigations by the Securities and Exchange Commission and General Accounting Office before casting their votes.

The softest target is probably programme trading. Most lawmakers expect action as soon as the Brady Commission goes public with its conclusion and recommendations, expected in early January. Senator John Heinz, the Pennsylvania Republican, has already introduced a bill calling for the Federal Reserve, the US central bank, to impose margin requirements for stock index future trading.

Senator Heinz may well have been influenced by the former Fed chairman, Mr Paul Volcker,

who told the New York Times last month: "It's very hard not to rail at the index futures markets — I don't think these techniques add very much to the sum of human endeavour."

Like Volcker, Senator Heinz and many other regulators suspect that the technical capabilities of computerisation and computerised have naturally increased the volatility of financial markets, at least in the short-run. And yet action in this area does not necessarily spell the beginning of a Washington attack on Wall Street. Indeed, it may even be premature to forecast a new era of Congress-inspired re-regulation in the US financial markets.

The one fear that unites both the Republican and Democratic parties is that they could in some way be labelled responsible for the market collapse. So when Mr James Baker, the US Treasury Secretary, suggested recently that some anti-takeover provisions contained in a House tax bill may have unsettled the markets, the effect was instantaneous. Both the House Speaker, Mr Jim Wright, and the powerful chairman of the House Ways and Means Bill, Mr Dan Rostenkowski of Illinois, backed off the bill.

As a result, a House congressional aide predicted two provisions in the tax bill will be substantially水下: a clause disallowing interest deductible for debt incurred in a hostile takeover, and similarly, the deduction of more than \$400 a year in buying back a majority of a company's stock (businesses regularly adopted the "buy-back" mechanism as a defence against corporate raiders).

On insider trading, despite the headlines and the political crackdown on Wall Street, Congress is still floundering on how to set a legal framework for tackling the abuse. Bipartisan pressure from the US Senate forced the SEC finally to come up with its own definition of insider trading and a bill is pending. But the real issue is that everyone is waiting for the Big Man from Michigan, Congressman John Dingell, chairman of the omnipresent House Energy and Commerce committee which can make or break financial legislation on Capitol Hill.

Mr Dingell, built like an All-Pro football linebacker, has yet to throw his weight behind a bill. So far, he has been content to point out that clever loopholes in a strict definition of insider trading. Meanwhile, he has started posing his own bill



Paul Volcker (left), the former Fed chairman, has never been a deregulation enthusiast. Alan Greenspan, his successor, who it, has been compelled to trim his deregulatory aims.

governing "golden parachutes"

for executives (multi-million dollar pay-offs to senior executives who lose their job as a result of a successful hostile bid), simplified rules on proxy voting, plus some 12 other provisions aimed at making life fairer for the small shareholder.

Critics question how serious

Mr Dingell is in translating his grab-bag public hearings and committee reports into workable legislation. To which Mr Dingell's supporters argue that his methods have often proven effective in crafting, without legislative fiat, all sorts of business (including the accountancy profession) to put their houses in order.

Mr Dingell's views will also be crucial to the fate of banking reform in the 100th Congress.

For five years at least, the

Reagan Administration has

sought to sell the case for deregulating bank activities to a sceptical Congress. The rules were, after all, set in place after the Crash of 1929; why, after the Crash of '87, should the case be any stronger than before?

The most obvious reason is the

absence of Mr Volcker at the

Fed. He was never a great enthusiast for deregulation, least of all

the desire to scrap Glass-Steagel.

"It's ironic," he said, "that all the

trumpeting now of these protec-

tions stemming from the 1929

collapse is being done by the

same sources that have been try-

ing to get rid of them and

remove all the inhibitions of the banks to engage in securities free market."

Mr Alan Greenspan, Mr Volcker's successor as Fed chairman, is a very different animal. A long-standing supporter of deregulation in banking, he believes that unless US commercial banks are allowed to compete in the securities business, they will decline to the point where their existence and knowledge built over decades will be lost to the community.

But Mr Greenspan has trimmed his deregulatory aims in his appearances so far on Capitol Hill. Unlike President Reagan's failed Supreme Court nominee, Judge Robert Bork, Mr Greenspan has curbed his intellectual free-market flair and tried to build bridges with Congress, most notably the chairman of the Senate Banking Committee, Senator William Proxmire of Wisconsin.

Senator Proxmire is something of an institution among Senate Democrats. Best known for his "Golden Fleece" award, handed out to those most adept at wasting public money, Senator Proxmire has not had a major piece of legislation to his name in his 30 years in the upper chamber. Banking reform is his last big chance.

Senator Proxmire's switch in favour of repeal of Glass-Steagel is motivated by more than self-interest. First, he is not advocating wholesale repeal of the act; he would only allow

The greater threat comes from within the committee itself. Two freshman Democrats — Senators Tim Wirth of Colorado and Bob Graham of Florida — have introduced a bill which is far more ambitious than Proxmire-Garn. Calling for a new independent regulatory authority, this bill also provides for a new "National Electronic Payments Corporation" to expedite large dollar electronic payments in the financial system.

Last week, yet another version, this time from Senator Alfonse D'Amato of New York and Senator Alan Cranston of California — sprouted forth which would break down totally the barriers between banking and commerce.

Senate Proxmire's critics believe that the rival bills are cover-attempts to torpedo the Proxmire-Garn legislation. By going much further than even the Administration wants, they reckon the bills are designed to stir up opposition within the securities industry (the most likely to be affected by banks' future incursion into their business), and among the insurance and real estate lobbies.

The one factor running in Senator Proxmire's favour is that Congress has promised to act on banking reform rather than, as in the past, putting off the question by slapping an annual moratorium on change. The present moratorium expires next March 1.

Most lawmakers agree that Congress could extend the moratorium in the event of a promising bill emerging from the Senate and the prospect of action six to nine months later. On the other hand, if Mr Dingell does not like what he sees, the bill could be "DOD" — dead on arrival — and the whole process could start all over again.

Behind this byzantine manoeuvring lies the long shadow cast by the Crash. To succeed, Senator Proxmire, Mr Greenspan and their followers must persuade Congress that the events of last October really should be divorced from the long-term issue of the need for change in the banking industry. They must also overcome a popular suspicion of commercial banks which goes back more than 150 years.

One experienced legislator noted that the Congress rarely likes to make drastic reforms when faced with a violent shock. It usually takes strong vision from outside to do the trick.

On Capitol Hill, the realisation is that the President may once have provided that vision but may no longer be capable as he nears the end of his presidency.

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CHICAGO
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THE BIG LEAGUE

THE MONDAY PAGE

ANTHONY HARRIS
in Washington

LIVING from one set of monthly trade figures to the next is a relatively new experience for the US financial markets, and any veteran of the long British agonies of the 1960s and 1970s must itch to pass on a few recipes for statistical hangover cures. That may sound unduly flippant, but

some subjects are too painful to be treated entirely seriously; and it is seriously true that the US trade figures are presented to a formula which might have been designed to show them in the worst possible light.

To start with, the first US trade estimates are presented on a customs clearing basis. This method is obviously convenient for the officials concerned, since the documents themselves list values on landing as imports or leaving as exports. The procedure is so simple that, in pre-computer days, mid-month estimates of the trade flow were produced for the British Cabinet simply by weighing the pending documents in the Customs department and applying an average value. The figures were astonishingly reliable.

The result of this method, however, is to include freight and insurance in the value of imports, but to exclude them from the export figures. This has no economic significance, since what is lost on the merchandise figures is made up, so far as the facts justify, on the services account. It is quite another matter, though, politically. Visible merchandise has a special emotional meaning for politicians on both sides of the Atlantic, especially for those of a protectionist turn of mind.

In Britain it is now more than a decade since the Department of Trade started publishing the figures for imports net of insurance and freight, presenting both sides of the account on a uniform f.o.b. (free on board) basis. By a quirk of legislation, the Bureau of the Census, which produces the US trade statistics, has to wait for two days before presenting this more soothing – and indeed less distorted – version.

The import figures which will appear on your screen today will be about 10 per cent

lower than the figure which made such a bad impression on Thursday. This will help economists, who like to see imports recorded on the same basis as they were when reported as exports, but too late to avoid market shock. The bureau would love to adopt a more British approach and that is a choice which would allow it in the Trade Bill going through Congress. It remains to be seen if it will survive the contentious debate on this bill.

A more serious problem is that the US figures are not at the moment seasonally adjusted. They were so adjusted until 1985 and they will be adjusted in 1988; but for the moment, while the stability of the world financial system may depend on how the trend of US trade is judged in the markets, it is almost impossible to estimate that trend from month to month.

The problem was tackled first by delaying publication for two weeks to allow the paper to catch up – which explains why the US import figures always appear some

Commerce, Mr William Verity, to adopt an old Department of Trade rule and suggest that any erratic bad figure could be the result of faulty seasonal adjustment. Perhaps, with a name like that, he would be reluctant to stoop to such a suggestion; but his own family business will not be tested, because the Bureau of the Census is directly so facilitated on his behalf.

The adjustment was suspended in 1985 because of what is known as the hangover problem – the fact that because of ordinary administrative delays, up to half of all trade used to be reported in the wrong month. Although this has never unduly worried London, it offended the Bureau's idea of seasonality.

The problem was tackled first by delaying publication for two weeks to allow the paper to catch up – which explains why the US import figures always appear some

time later than the export figures to the US from her main trade partners. Too late, unfortunately, because on January 1 the developed world will switch to a new, harmonised system of trade reporting (mainly concerned with definitions of products). The Bureau will not be tested, because the Bureau of the Census is directly so facilitated on his behalf.

Seasonal adjustment on a uniform reporting basis would constitute an entirely respectable improvement in US trade presentation; but Britain in her extremity invented a number of further adjustments. These are slightly less respectable; but given the fact that published US current account figures quite certainly overstate the deficit, they may be worth examining.

One, unfortunately, would not survive the Atlantic cross-

ing. The British concept of erratic items – mainly oilfield equipment and entrepot trade in precious substances – might actually make the US figures look worse if they were excluded. Britain's imports are more erratic than the US, it is probably the other way round. All the same, something might be done about gold (and would have helped on Thursday, when a jump in gold imports made a significant bump in the figures). It might be more realistic in current circumstances to treat gold as a financial investment rather than as merchandise. It would certainly be more reassuring.

Some other British stratagem might be adopted almost unchanged. Perhaps the most fruitful was invented by the late Lord Balogh, of the Advanced Revision. Lord Balogh discovered that export figures were persistently revised upwards by about 2 per cent

within a few months, reflecting some administrative oddity. He simply arranged that the 2 per cent should be added to the figures before they were published, and the subsequent history of revisions suggests that he got it about right. Effective, if not for the fastidious.

It has also proved helpful in the UK to include an estimate of the services surplus with each month's figures for the merchandise deficit. This gives a pretty inaccurate guide to the current account, but less inaccurate than the bare merchandise figure.

The main aim, surely, should be to ensure that the headline figure is not misleadingly worse than the facts justify. Interpretation, which used to be a great obsession with the Department of Trade, was probably an agreeable waste of time. The solemn briefings in search of a rather one-sided "special factor", which were supposed to explain away the worst of the news, never did carry much conviction. But the current US facts are certainly grim enough to justify every honest effort to avoid making them look still worse.

INTERVIEW

Guarding the credit of Pretoria

Anthony Robinson talks to Gerhard de Kock, governor of the South African Reserve Bank

GERHARD DE KOCK, governor of the South African Reserve Bank, leans back against the black leather sofa in his office on the 32nd floor of the brand new Reserve Bank building in Pretoria and confides: "It was hell being governor two years ago. It's a lot more pleasant now."

He is not referring to the comforts of his new office, and its views over the rolling Magaliesburg Mountains and the Italianate pile of the governmental Union Buildings, but to the extraordinary "turnaround" in South Africa's fiscal affairs since the crisis of August 1985.

That was when Charles Manhart and other US banks refused to roll over their South African credits and precipitated a rush for the exit. Their decision forced Pretoria to impose a partial moratorium on 80% of its total \$24bn foreign debt, to bring back the two-tier rand system, and to tighten exchange controls. There was a further setback in October last year when the US Congress overruled President Reagan's veto and passed the comprehensive Anti-Apartheid Act at the same time as bankers assembled for a annual IMF and World Bank meetings.

Sanctions have badly hit coal and other commodity exports. The roll-call of US disinvesting companies has lengthened to 140 with the departure in recent weeks of Ford, Ethical Corporation and MetLife, the pharmaceuticals company, while the UN General Assembly has renewed its call for comprehensive and mandatory sanctions.

Despite the media restrictions, and the repression of violent protest through a mix of coercion, detention and "good government", the perceptions of millions around the world remain broadly those moulded by nightly scenes of televised violence and brutality and memories of a belligerent President P.W. Botha defiantly waving his finger before a global TV audience.

Few South Africans have a clearer idea of how difficult it was then to be a white South African official than De Kock. He flew to Europe and the US to inform commercial and central bankers of the steps Pretoria was being forced to take in the light of the US exit and the impossibility of raising fresh loans. Now, though, a more relaxed governor admits: "We ourselves have been surprised at the improvement in

our situation since then. We were never over-borrowed by any standards. What we faced was a 'liquidity crisis', but no country is able to repay all its loans overnight."

Yet over the last three years South Africa – a capital-hungry developing country – has been obliged, in De Kock's words, "to act like a little Switzerland, and export capital". At the cost of a painful slow recovery from a steep recession, South Africa has run three years of current account surpluses, equivalent to between 3- and 5% of GDP.

PERSONAL FILE

1922: Born Cape Town.
1947: Graduated from Pretoria University.
1949: Married Jocene Hitchcock; they have two sons and one daughter.
1960: Graduated as PhD in economics from Harvard.
1961: Senior economics lecturer, Pretoria University.
1966: Special economic adviser to Treasury.
1968-71: Alternate executive director IMF.
1977-80: Special economic adviser to Minister of Finance.
1981: Governor of reserve bank.

Ironically, shortage of capital is not the reason why the South African economy continues to tick over at much lower growth rates than would be justified by the strong current account surplus, the sharp rise in company profits, negative real interest rates, and other fundamentals which could form the basis for a 4 per cent growth which De Kock believes is achievable in 1988.

"In a way, it is frustrating to point to the fact that we have repaid \$4.5bn in three years and doubled our gold and currency reserves over the last year. What I would like to be able to worry about is rising interest rates, a declining surplus and pressure on the balance of payments. That would mean that the economy is expanding fast enough to absorb unemployment and cope with the 4 per cent annual urban population growth."

At that point South Africa would need more foreign capital. At the moment, however, the main constraint on growth is not external, but the lack of domestic confidence. This is shown by the five-year decline in private fixed investment, and a reluctance to spend, especially by white consumers, hard-hit by a combination of inflation and higher taxes.

By way of partial compensation, however, De Kock interprets a recent sharp rise in the banknote component of the M3 money supply to indicate a thriving parallel economy in the black townships. With gold having around \$450 an ounce, and heavy rainfalls heralding a bumper maize harvest, business con-

fidence generally is rising, he says – despite the stock exchange crash. Even here De Kock believes that South Africa is better placed to weather the storm because of the painful but necessary restructuring which has taken place in the economy over the last three years.

On more delicate ground, he concedes that the growth of a labyrinthine bureaucracy and of government spending are becoming a major burden. But it is difficult to cut government spending and the only way to honour commitments – for example to equalise education opportunities for all races within 10 years and to implement pay parity for all teachers. The world is always calling on us to do more, but it's expensive, and has to be paid for."

Meanwhile De Kock notes that despite sanctions, South Africa has managed to increase its trade surplus, while disinvestment contributed to bringing the economy – and Pretoria – to its knees, has forced a once highly critical

business community to rally behind the Government and concentrate its energies on taking over foreign-owned companies and circumventing sanctions by seeking new markets in Taiwan, South Korea, Latin America and other newly industrialising countries.

It used to be my private theory, but it's now an established fact – sanctions and disinvestment have not forced Pretoria to speed up change. On the contrary, if foreign companies had stayed and invested more, we would be further down the road to reform and elimination of the vestiges of apartheid. Reform is taking place – nothing and nobody can stop it. You can slow it or accelerate it, but you can't stop it. What foreigners should ask themselves is whether their actions will slow or speed up the pace. Experience shows that sanctions and disinvestment contributed to the Conservative Party becoming the official opposition in the May elections and forced business to divert its

energies into busting sanctions and profiting from disinvestment. The net result has been counter-productive for the sanctions lobbyists. It has slowed the pace of reform.

De Kock is a 61-year-old Afrikaner and son of Dr Mike de Kock, another distinguished governor. He has a central banking in Harvard after graduating in economics from Pretoria University and cultivated some lifelong friendships with other bankers and central bankers during a three-year spell as an alternate executive director of the IMF between 1968-71.

He is in high demand as a speaker at conferences and dinners: he is a master of the one-liner, able to simplify the complexities of high finance. His composure, integrity, good humour and optimism have done much to win back a grudging admiration for South Africa's stoicism under pressure, which even Pretoria's critics find difficult not to concede.

convey a situation in which identification of the source of information would positively aid in preventing in the future a particular identifiable criminal event?

While it is true that disclosure of the authors of particular crimes may aid the fight against criminality, there is not necessarily a causal link between the detection of an offender and the prevention of further crimes. The more serious the criminal activity, the more ready can there be an assumption that investigation of past offences will nip further criminality in the bud. The Law Lords made no distinction between the relative gravity of criminal conduct.

Lord Griffiths said that the test was "to probe into and lay bare the web of dishonest web of suspected insider dealing." However serious may be the abuse of information obtained by a person acting in an official capacity, the offence of insider dealing does not require any element of dishonesty. It might have been more helpful had parliament defined the scope of disclosure as relating



only to the prevention of serious criminal events.

On this point the Law Lords have rationality in their favour. The prevention of "crime" carries a very different connotation from prevention of "a crime" or "of crimes." In the broad sense of the phrase – seeking to control unacceptable and punishable social behaviour – crime prevention is a matter of vital public interest. To that end investigators and detectors should be able to look to the press for assistance. Where the Law Lords have misinterpreted parliament's intention is in their failure to read the section in the Contempt of Court Act as a composite phrase.

Disclosure, parliament decreed, may be ordered "in the interests of justice or national security." Justice is always backward-looking; it seeks to adjudicate with even-handedness and apportion blame for past occurrences. National security is about the past, present and future. Disclosure may be alternatively ordered, not in the interests of justice or national security, but for the prevention of disorder or crime." The intention of parliament is therefore to compel disclosure of information in the interests of maintaining the Queen's peace, desirable as that no doubt is. The requirement of future conduct – the hindrance or lead to criminal events.

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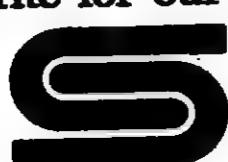
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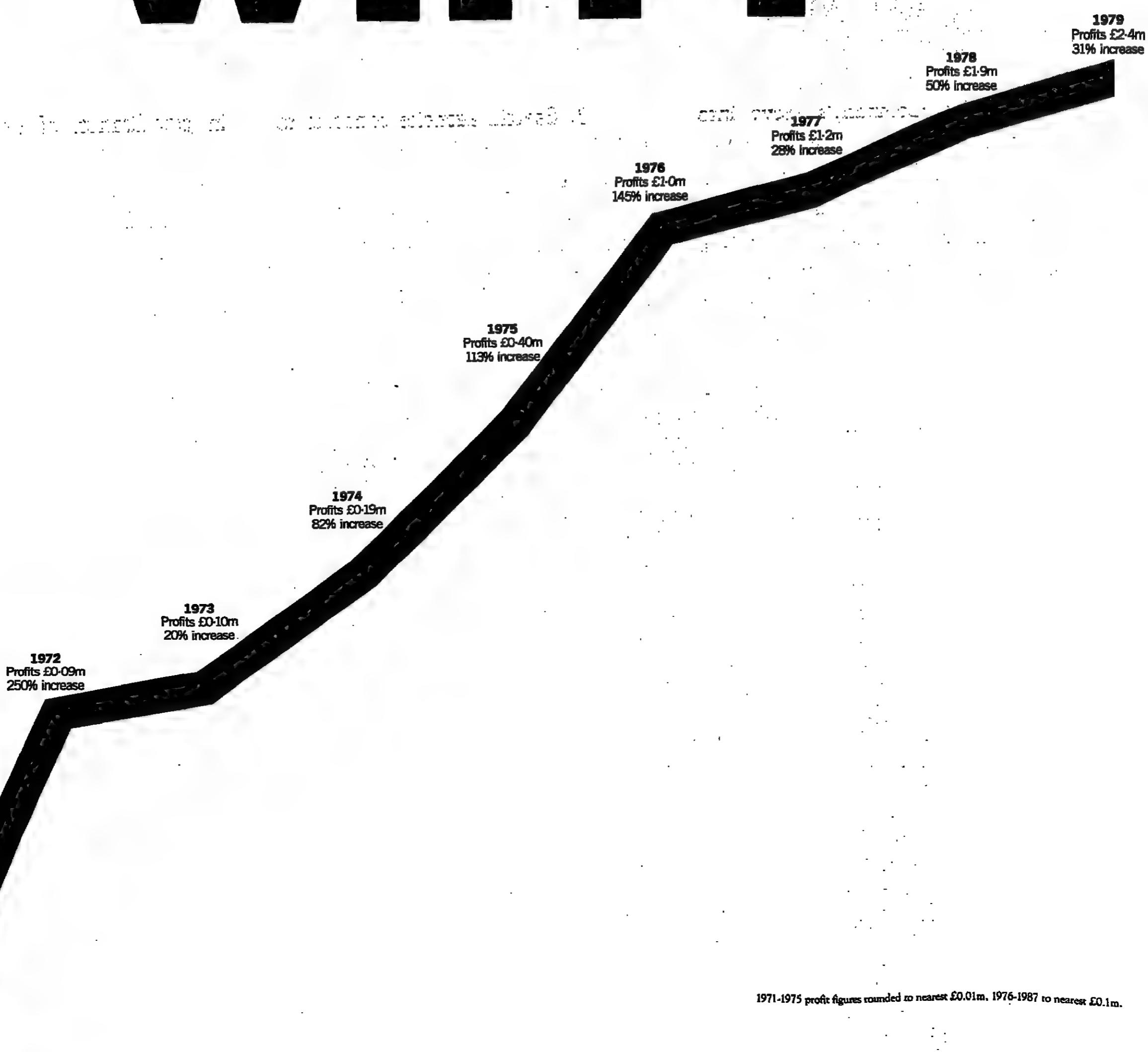
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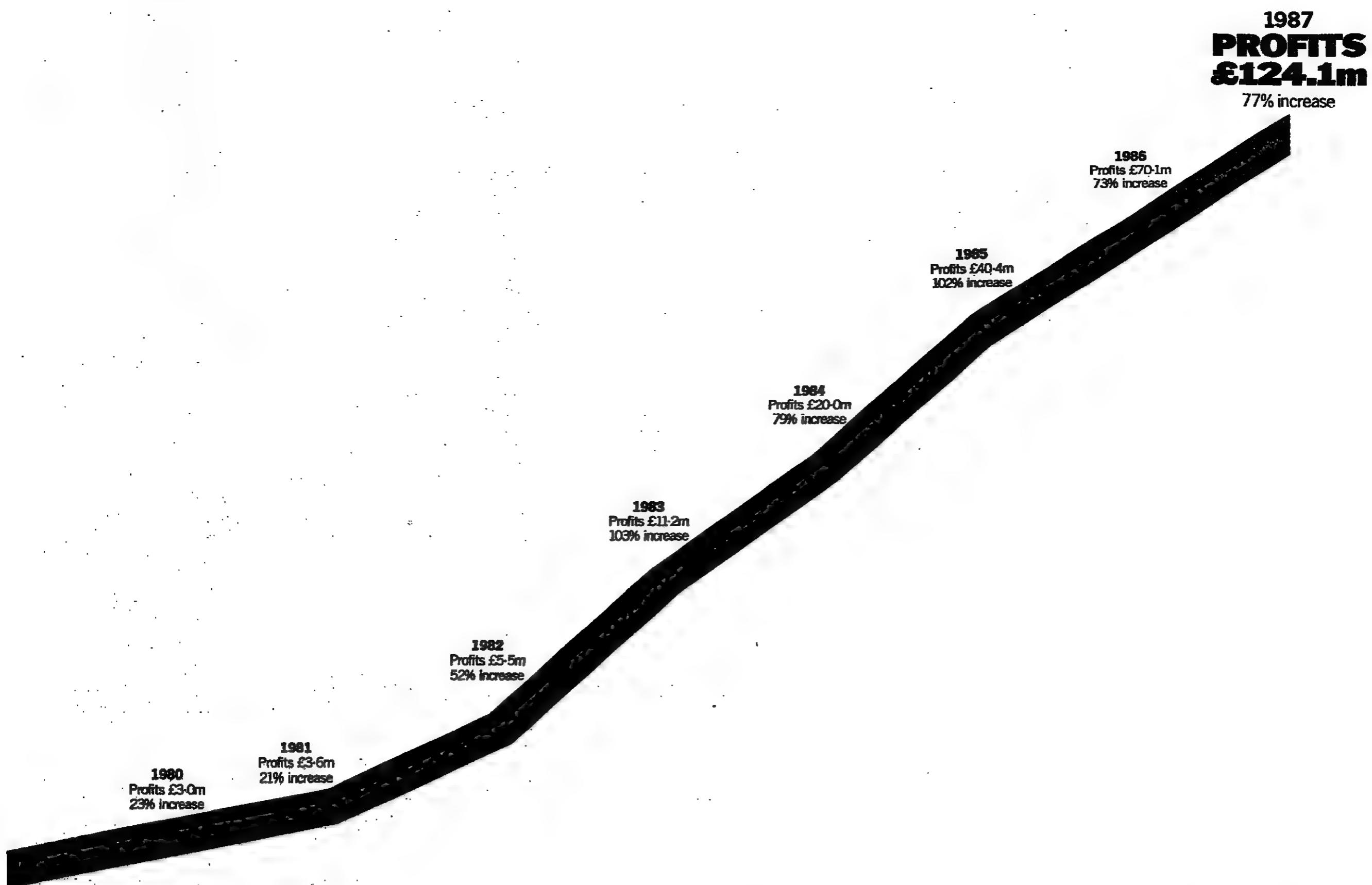


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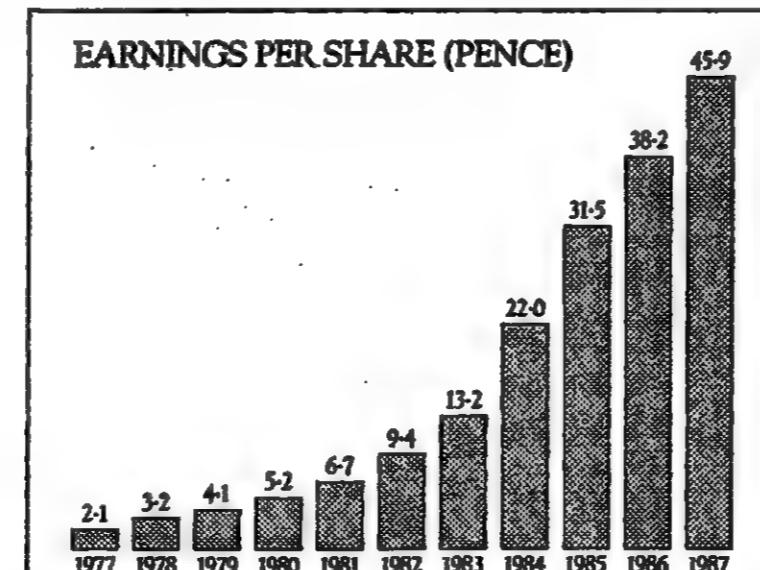
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6. In all its actions the Company's overriding aim is to give itself and its clients a sustainable competitive edge. It is guided in this by its founding maxim: It's good to be big, it's better to be good, but it's best to be both.

ARTS

Architecture/Colin Amery

Quench that thirst for knowledge

If nothing else, the heir to the throne's pronouncements about architecture have certainly provoked a thirst for knowledge: several people have asked me how they can find out more about modern architecture in particular. Is it the untamed beast roaring round our cities consuming all in its path that might appear from recent vivid descriptions? It seems appropriate, with Christmas around the corner and stockings to be filled, to look at some books that might slake the thirst for information and even inspire a few visits to look at buildings.

It is hard to find good new books on modern architecture, but one recent straightforward guidebook seems to me a good primer: *Modern Architecture in Europe, A Guide to Buildings since the Industrial Revolution*, by Dennis and Elizabeth De Witt (Weidenfeld and Nicolson, £12.95) successfully provides both a guide and commentary to the major achievements of this century and their predecessors.

It has taken two Americans to compile a book like this and it has both the virtues and vices of the American approach to Europe. The authors travelled some 55,000 miles by car plotting the places and buildings, and the book is well researched with quite helpful maps, but I found the authors' very American approach to Europe, and their habit of judging almost everything from the rational modernist standpoint, infuriating and limiting. You sense that they would have liked to classify everything academically, and where they can do so. But faced with Voysey, for example, they quite wrongly call his work "neo-vernacular" and block (and I don't mean many visitors to Harrods food halls are going to rush in) because these authors call it "Free Style".

I disagreed frequently with these judgments, which made the book stimulating. Do not allow the American enthusiasm for classification to put you off — this is a useful guidebook although it should really have been called "modern architecture and its roots" because it wisely includes the work of many key earlier architects. The omission of Czechoslovakia and Russia and other Eastern Bloc countries inevitably leaves the whole story of modern architectural development only half told, but perhaps that is for the second volume.

A guide of quite a different kind, but one that has also been missing for a long time is *The Palladio Guide* by Caroline Constant (Architectural Press, £10.95). I highly commend this concise and intelligent companion



ANDREAS PALLADIUS VICENTINVS.

The father of western architecture: Palladio, by Leoni, 1726 from a new Palladian guide book

to any visitor to Vicenza, Venice and the Veneto. It tells you about the circumstances surrounding Palladio's major commissions and illustrates the selected examples with plans, contemporary drawings and black and white photographs. In a direct and intelligent way the author manages to air the problems Palladio was confronted with, and with photographs by John Hall, this is a coffee table Biedermeier but with a brilliant combination of intelligent text and well placed illustration. I am not sure that it adds much more to our knowledge than the original book that started the revival of interest in Biedermeier, translated by Simon Jarvis of the V and A in 1974 (George Himmel's *Biedermeier Furniture*); however, it is a seductive feast for the eye and would make a superb present. I enjoyed it enormously, not least for the inside look that it gives into the world of a prominent New York dealer.

I have always thought that furniture has a strong influence on architecture, initially probably at an almost subliminal level. Biedermeier had a great influence on the early post modern

architects like Michael Graves. It is the stripped down classicism that appeals as well as the highly architectural character of so many of the individual pieces.

The Origins of the Gothic Revival by Michael McCarthy (Yale University Press, £25) seems to be the best bargain of the new architectural books. It fills an important gap that has really existed since Horace Walpole promoted the movement so selectively. Kenneth Clark's *Gothic Revival* was published as long ago as 1928 and was at the time pioneering but incomplete. Michael McCarthy's book is learned and fascinating.

It deserves a longer review, but at the same time must be mentioned here as it is the ideal Christmas book for an architecturally-inclined friend. How right Mr McCarthy is to spend so much time researching the importance of garden buildings in the Gothic revival. So many of the seeds were planted, and until now the flowers have not been thoroughly examined.

For the first time, too, the work of Sanderson Miller at Arbury and the role of Sir Roger Newdigate is examined in scholarly detail.

The book is beautifully illustrated, and maintains the incredibly high standards that distinguish Yale University Press's architectural history list.

Country Mansions of Portugal by Marcus Binney (Antique Collectors Club, £25) is a revelation of the houses and gardens of Portugal through seven centuries. It is much helped by the glorious photography of Nicholas Sapey, who also writes in the book. A neglected corner of European architectural history has been colourfully illuminated.

Space does not permit mention of all the new architectural books that seem to flood on to the Christmas market, but the following list is made up of books that are all good additions to an architectural library.

Great Engineers by Derek Walker (Academy Editions, £29.95).

The Classical Country House in Scotland by James Macaulay (Fabre and Faber, £25).

The Rajput Palaces: The development of an architectural style, 1450-1750 by G.H. Tillotson (Yale, £30).

The Cistercian Monasteries of Ireland by Roger Stalley (Yale, £25).

Eileen Gray Architect/Designer by Peter Adam (Thames and Hudson, £30).

Community Architecture: How people are creating their own environment by Nick Wates and Charles Knevitt (Penguin, £4.95).

Outbreak of God/Young Vic

Countrymania/Olivier

Michael Coveney

It is brave of the National Theatre to have returned to Goldoni. The opening of the Olivier auditorium in 1978 was plagued by a badly misfired version of *Il Cappuccio*.

Now the Mike Alfreds company, which prompted a mixed reception earlier this year for its five-hour adaptation of *The Wandering Jew*, proceeds, unashamed, to offer another five-hour epic, the *Goldoni Villagatura* trilogy.

They are not, as they stand, very strong plays, none of them as good as *La Villagatura* itself, a middle-period comedy covering the same social phenomenon but with a strong leading character, a manipulative family adviser (Russell Enoch) to the hapless Leonardo.

The final play brings us back to the 1730s and a grim truth beneath the surface pretence of Costanza's (Paola Dionisotti) summer fluttering. The company assembles in her under-furnished pigsty to finalise wedding plans attended by a callow niece (Kate

Sylvestra le Touzel). Giacinta, Godfrey) already married to a student booby (Lucien Taylor).

These affairs are laid out in matter-of-fact fashion by Mr Alfreds, devoid of much in the way of light, shade and savage contrast. The cast range between the incisive, aghast pushiness of Sian Thomas and the willing inaudibility of some others. The occasion lacks sparkle and conviction, its length producing a monotony of effect rather than any intensification. Mr Voss gives the other competent performance, though his material packs up on him half-way through.

Mark Ryland is good at Leonardo's outbursts of petulant jealousy, and his first play valiantly, fuelled by misgivings, are genuinely funny. But the

final play brings us back to the Glasgow Citizens.

In three related plays, we see a quartet of lovers adjoining from Livorno to Montenegro for the country season of banquets, balls and card-playing the "villagatura". *Il Cappuccio* had opened with disappointment on the banks of the Brenta. Venice is transported to Livorno, for reasons of discretion.

Goldoni was as deeply moral a writer as he was scathingly satirical. He thought the Venetian summer carnival was bad for people obsessed as they were with how others saw them on stage. Moral decay and financial ruin were the upshot of *al fresco* indulgence. These plays, slight but steely, are like empoisoned Watteau paintings.

The impoverished Leonardo's sister, Vittoria, is waiting for her dress, a Parisian item called a *marieuse*. Some poise are going to burst with envy, spits Sian Thomas bent on upstaging her brother's brothel Giacinta

and the other girls. The final play is a *marieuse* in the style of *Costanza's* (Paola Dionisotti) summer fluttering. The company assembles in her under-furnished pigsty to finalise wedding plans attended by a callow niece (Kate

Sylvestra le Touzel and Nick Dunning

The Sixteen/St John's

Richard Fairman

Michael Coveney

Seasonal mania has broken open the temple of the Young Vic in this strange platform for refugees impressionists devised by writer Ken Murray under the satanic influence of director Ken Campbell, whom I count on him alone among the classifiable geniuses of the British theatre.

Outbreak of God in Area 9 (9.95), the Number of the Beast, Aleister Crowley, but fails, in the most diverting fashion, to make a connection. Armageddon may be 55 miles north of Tel Aviv, but global consequences are soon ditched in a bid to elucidate a Lloyd-Webber-like contradiction between Clive Sinclair, whose mobile bidet's a flop, and Tiny Rowlands.

A home fusion device will fill the world with God's presence. "Say that again, but say it slowly," says Tiny: God's got into a river.

Ken Campbell's theatrical style is open house for nutty freebooters. In this capacity, he has invented the creative power of Bob Hosking and others in his road show, re-defined the possibilities of shoestring theatre in his sci-fi epic, engineered a physical language for momentous fantasy. The premise here is that God has got into the works, as well as the river. How do we cope with this terrible enigma?

On the floor of the house, Neil Kinnock throws incompetent insults at Maggie. Ken Livingstone whines pathetically from the back benches while Tony (or is it Tiny?) Bob Geldof, a close relative of Mrs Thatcher but a distant one of the Queen, who delivers a pinched and nasal address on the sudden crisis caused by a superhuman deity of love.

The night's outstanding soon, however, is Mark Lockyer, whose Tony Benn is only marginally less funny than his tritely brash John McEnroe. In a time when impressionism has more to do with feinting than painting, it is interesting to see how Mr Lockyer differentiates between the soft and scathing reasonableness of President Reagan and Mr Benn.

His hatchet jobs are executed with affection. Which is more than you can say of his devastating Ian McKellen, who poutingly declaims Shakespeare in flat Bolton vowels while being goaded from within by Marilyn Monroe.

The quality of this turn is some compensation for an increasingly threadbare sci-fi purpose elsewhere.

The standards in small-scale, professional choral groups are very high these days. In the case of the best of them (the Monteverdi Choir comes to mind) every technical facility seems to be on hand and it must be difficult for the singers to resist showing off just what they can do.

Without any doubt The Sixteen are on this level. At no point in the choruses of *Mass* did they sing the most distinguished component of the performance.

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Monday December 14, 1987

Risks in the dollar's fall

THE long-awaited turnaround in the US balance of payments seems to be receding steadily into the distance. With almost three years' dollar depreciation resulting in a record trade deficit of \$17.5bn for October alone, could the outcome even be accelerating depreciation and domestic inflation?

One snow-flake does not make a winter. But by now there have been many flakes. The recorded trade deficit for the first 10 months of 1987 was at the unprecedentedly high level of \$146bn, the corresponding figures for 1986 and 1985 having been \$139bn and \$113bn, respectively.

It is not that adjustment in the external accounts has been lacking. Exports of goods and services in the third quarter of 1987 were 14.1 per cent above the corresponding figure for 1986, while imports increased by only 5 per cent. In real terms the deficit in the third quarter of 1987 had shrunk by 17 per cent from the corresponding quarter of the previous year. Nevertheless, the effort was offset by a deterioration in the terms of trade of nearly 7 per cent.

What is encouraging is that adjustment is taking place. What is disturbing is that that the patience of financial markets wears out more quickly than required by the slow pace of adjustment.

Wealth effect

The prime danger is not that the dollar overshoots its long run equilibrium level, which has probably already happened. It is rather that the decline will become cumulative. The depressing trade figures for October follow some eight months of dollar stability, during which many hoped the J-curve effect of a depreciation that started in March 1985 would have begun to work itself through. The J-curve effect of the depreciation since October still to come. It would now be surprising, therefore, if nominal deficits were to increase again over the next few months, so triggering further dollar decline.

This danger would become greater if the improvement in the net trade balance in real terms were to be combined with a still-strong domestic economy, resulting in accelerating inflation. The hope since the stock market crash of 19 October had been that increases in the low rate of US savings would result from the so-called "wealth effect". The reduction in domestic expenditures would then prevent inflationary excess demand, freeing resources to go into the balance of payments. This hope

may turn out to be misplaced. Indeed, the effect of an expectation of continuing depreciation could be to increase expenditures now, by bringing them forward.

Even without that effect, excess demand for products of industries producing traded goods and services could be reached quite quickly as the trade balance improves. Prices of these goods may then rise rapidly. With generally high levels of activity, inflation could then be transmitted to the rest of the economy; the nominal depreciation would not lead to an equivalent real depreciation; external adjustment would be thwarted; and the currency depreciation could get out of control.

This would not, of course, go on forever. When domestic inflation in the US becomes even more politically unacceptable than the fear of recession, the monetary brakes would go on. But by then the brakes would have to be put on hard. Stagflation would return, with high interest rates and slow growth not merely undermining the creditworthiness of developing countries once more, but also giving another severe jolt to the stock markets.

Natural consequences

There can be no doubt that the US authorities, with their overwhelming orientation to the quarter-by-quarter real performance of the economy, are taking a major risk, though they feel it is worth running. They believe that if they resist raising interest rates to hold up the dollar, their principal partners will feel forced, by their own desire to minimise imported recession, to do the job for them. Meanwhile, the domestic dangers are expected to be postponed until after the next election.

At some point the US will probably have to tighten monetary policy again. At that point it will be much too late if the US knows that the rest of the world will always intervene first. It would be better, therefore, for policy-makers elsewhere to make no comment upon the pain caused by the decline of the dollar. The very urgency of the call for US co-operation convinces the US authorities that the policy changes they want in the rest of the world will occur without any action on their part. But the international economy cannot be run successfully if everybody else is more worried about the dollar than is the US itself. If the US wishes to play with fire, the rest of the world must minimise the danger to itself while allowing the US to face the natural consequences.

Journalists and the law

THE CASE of Mr. Jeremy Warner, the British journalist faced with the threat of imprisonment or a fine for contempt of court, is a matter of serious public concern. The right of journalists to protect the anonymity of their sources is more than just a pious claim by a group of vested interests. Both parties in the case have recognised it as an important part of the democratic process, enabling matters of public interest to be disclosed which would otherwise be kept silent.

However the issues in this particular case are by no means clear cut. And it is certainly not, as some will no doubt claim, an example of an unhealthy anti-democratic tendency on the part of the judiciary.

Mr. Warner wrote two articles, one in *The Times* and one in *The Independent*, in which he revealed the outcome of pending government decisions on take-over bids. He was not acting as a whistle blower - disclosing that public servants were engaged in the criminal activity of insider dealing, as indeed appears to have been the case. It would be hard to argue that there was any great matter of public interest in his stories: they were just good old fashioned scoops.

However insider dealing is something which has become a matter of grave public concern and interest. Frustated by the very real difficulty of prosecuting people engaged in what has sometimes been called a victimless crime, parliament last year approved sweeping new legislation. Inspectors can be appointed with powers to require that anyone whom they believe has relevant information must "give them all assistance in connection with the investigation which he is reasonably able to give; and it shall be the duty of that person to comply with that requirement." This is what has landed Mr. Warner in hot water.

The unsuccessful defence was based on section 10 of the Contempt of Court Act, 1981, which states that a journalist is not obliged to disclose his sources unless the court is persuaded that disclosure is "necessary in the interests of justice or

LIKE A boxer punch-drunk after countless gruelling rounds, this month Iraq is bracing itself for another big Iranian land offensive in the seven-year-old Gulf war.

For several weeks, all the familiar signs of mass mobilisation in Iran - the calls to the faithful, the training exercises, the clearing of hospitals for the wounded - have been heard on the air waves and seen on satellite photographs.

Irqi officials and Western analysts in Baghdad reckon that around a quarter of a million Iranian troops are gathering close to the southern warfront in readiness for an onslaught, probably aimed, as in previous years, at the battered southern Iraqi port of Basra. The Iraqis are mustering their usual array of heavy armour and claim to be mobilising an equivalent number of soldiers. Heavy loss of life is the only conceivable outcome in a war which has already claimed more than a million casualties on both sides.

One might expect the impending fighting to be causing a severe attack of nerves in Iraq, especially since all hopes that the United Nations might be able to broker an end to the war now seem to have been quashed. The country has, after all, been finding off increasingly successful waves of Iranian assaults for more than five years. Early this year, it came perilously close to losing the battle for Basra outright, with incautious reckoning to its stability and morale.

Yet in Baghdad these days there is a curious, almost unreal, sense of bravado. The newspapers are full of propaganda predicting that Iran is about to suffer another crushing blow. Asked by British journalists earlier this month about the planned offensive, General Abdul Jaber Mohsen, Baghdad's chief military spokesman, described it as "the last kick of a dying mule". "We tell you confidently that Iran cannot do anything against Iraq," added Mr. Laif Nasif Jassim, the country's Information Minister and a close confidant of President Saddam Hussein.

To some extent, the Iraqis are clearly whistling to keep their spirits up. But there are genuine reasons why they should be feeling more confident than they did a year ago. In short, they have managed to convince themselves that although they remain on the defensive and they recognise that they are operating at a huge strategic disadvantage, the worst of the war is behind them.

1986 was a truly dreadful year for Iraq on every front. On the ground, Iran scored its most important military success by capturing the strategic Fao Peninsula and thus shutting off Iraq's sole outlet to the Gulf. Politically, the Iran-Contra affair came as a severe shock to Baghdad, which had been taking comfort from the improvement in its relations with the US in the first half of the 1980s.

Economically, there was a feeling that things were getting seriously out of control. The price of oil - oil of more than 95 per cent of the country's foreign exchange earnings - fell precipitously and the problem was exacerbated by the drop in the value of the dollar since the bulk of Iraq's imports and denominated in other currencies. As a result, Iraq found it increasingly difficult to pay for its imports. Iraq is more worried about the dollar than is the US itself. If the US wishes to play with fire, the rest of the world must minimise the danger to itself while allowing the US to face the natural consequences.

The country's foreign debt spiralled - climbing perhaps as high as \$60bn - and its creditors, often kept in the dark as to when they could expect to be paid, became restive. Civilian and development expenditure - one of the instruments the Baghdad regime

has used to keep its potentially fractious subjects in line - suffered accordingly.

Iran's waves of attacks around Basra, Iraq's second city, in late 1986 and early 1987 were almost the last straw. In January this year, Iranian forces were just 10 miles from the outskirts of the city. Some Western observers suggest that had Iran launched a further assault to the north or the south, Iraqi defences would have collapsed.

Since then, however, several factors have worked in Iraq's favour.

On the battlefield, Saddam Hussein - who as president retains absolute civilian control over the military - has instituted a thorough shake-up of the armed forces. After Iran's so-called Kerbala 4 and Kerbala 5 offensives, the army chief of staff was sacked and a number of generals were shifted. Western military men in Baghdad believe that previously cumbersome lines of command in the army have been streamlined. Iraq's ground forces have been regrouped and its air force bolstered. All in all, Baghdad is reckoned to be in better shape to resist the next Iranian onslaught than it was last winter.

Diplomatically, the Iraqi Government has been working overtime to enlist more active support from other Arab states and from the wider international community. UN Security Council Resolution 596 - passed unanimously last July - was a milestone in this regard. So was the more or less solid Arab front against Iran constructed at last month's Amman summit.

In addition, Baghdad - though an avowed apostle of non-alignment and a significant client for Soviet weapons sales - has not bothered to disguise its satisfaction at the Western naval build-up in the Gulf and its displeasure at Soviet prevarication over the UN effort to end the war. Since the apparently much-taken Iraq attack on the US frigate Stark last May, in which 37 American sailors were killed, Iraq's long-standing aim of "internationalisation" of the conflict has largely come to fruition.

After the follies of Iran, the West has demonstrably come to realise the pressing need at least to prevent an Iraqi defeat, which many other Arab rulers fear might bring Ayatollah Khomeini's revolutionary message disturbingly close to home.

The economic situation, too, has improved considerably over the last 12 months. The oil price has (so far) stabilised, and production and exports have risen dramatically. In 1986, Iraq was pumping out an average of 1.7m barrels a day (b/d), and at times much less. But now, thanks to the opening of a second pipeline through Turkey, production is in excess of 2.2m b/d - more than double Iraq's Opec quota and it is set to rise to exceed pre-war levels over the next two years, so with the completion of a further Turkish pipeline and a second one through Saudi Arabia.

Almost as significantly, President Hussein - or Saddam as he is universally known - has this year taken a grip on the domestic economy, which suffers from raw material shortages, poor management and labour market rigidities.

Since the spring, he has put a

Andrew Gowers, recently in Baghdad, on preparations for a new onslaught by Iran

Resolve in the face of a wearisome war



President Saddam Hussein has economic and military reforms aimed at showing more confidence in the war with Iran than they did just a year ago.

Iraqi people should be feeling more confident about the war with Iran than they did just a year ago.

ting in. Few Iraqi families are not directly touched by death. Travellers outside Baghdad report that provincial towns and villages are draped with black flags - the one officially-permitted sign of mourning. Even in the capital itself, which has tried to maintain a studied air of normality since the conflict began, it is commonplace to see the wounded on crutches.

Behind the swaggering official statements, there are some disturbing indications about military morale. Desertion from the armed forces, for example, is evidently on the increase; hundreds of deserters, possibly more, are reported to have sought refuge in Iraq's southern marshlands. This is despite the fact that the penalties for desertion of duty are ruthlessly harsh. There have been public executions of captured deserters in recent months, and in some cases deserters have been shot in front of their families who have then been forced to pay for the ammunition.

There is also cause for concern about the internal stability of a country which, as much as any other Middle Eastern state, is a patchwork quilt of races and religious factions. Over the last year, Baghdad and other centres have witnessed a mysterious series of bombings and shooting incidents.

In the mountainous north, the regime is faced with a troublesome insurgency by the Kurds, who make up at least one fifth of Iraq's total population. Diplomats report that since last year, the two main Kurdish factions, the Patriotic Union of Kurdistan and the Kurdish Democratic Party, have set aside their differences and, with active Iranian assistance, are making significant inroads into Iraqi control of the region. Government forces have been behaving, in the words of one observer "like an occupying army", razing villages to the ground and forcibly transporting thousands of people to other parts of the country.

Apart from the fact that this constitutes a worrying distraction for an army already stretched in confronting Iran in the south, the revolts also have an important strategic dimension in that it is taking place not far from Iraq's main oilfields and from the pipelines carrying its exports through Turkey. As a recent staff report prepared for the US Senate foreign relations committee put it, "the situation in Kurdistan could prove the Achilles heel of Iraq's defence."

All this is not to say that Saddam is losing his grip. Far from it: the predominantly Sunni Muslim ruling clique's control of Government is perhaps tighter than ever, backed by a notoriously ruthless security apparatus, the personality cult which remains all-pervasive; his country's majority of Shiites has been largely quiescent, failing to respond to the stern call of their co-religionists in Iran.

Indeed, it is arguable that the war has for the first time created a sense of national identity that did not exist before. The question which continues to worry Western governments is how long Iraqi resolve can be expected to hold in the face of a war which, if Tehran has its way, could still drag on for years.

Legorreta family, the main shareholders in Banamex, the leading bank, until the 1982 expropriation of the banking system. One of the main reasons for brokerage buoyancy is that, from February, a third of equity in the main bank was privatised, to be offered (and critics say PR-selected) clients at vast discounts. Shares in Banamex, for instance, rose 3,170 per cent, and the bank suddenly acquired a \$3bn market valuation. Bank shares were included in the stock market index from July, and propelled it into the stratosphere. When the bubble burst banks and brokers alike lost between 90 and 95 per cent of their paper value but, so far, this has not shown up in earnings.

Nowhere would it be foolish to conclude from recent events that Iraq is yet out of trouble. Their effect has been to buy Baghdad a breathing space as it prepares for the next Iranian onslaught. Yet even if Saddam's forces succeed in containing the attack, the long-term problems facing him remain horrendous.

In the first place, Baghdad is acutely aware that Iran remains well-placed to continue prosecuting a war of attrition for years if necessary. Iran's population is only a third of Iraq's, its major population and economic centres (including the oilfields) are close to the Iranian frontier, and its financial situation remains fragile, to say the least. Iraq is essentially fighting the war with one hand tied behind its back, forced

in the words of Gen. Moshen to "economise" on human resources. It simply cannot afford the heavy losses to which the Iranians appear prepared to pour into the fighting. To underline Iraq's demographic inferiority complex, Baghdad is plagued with anti-contraception posters exhorting mothers to breed for their country.

Hence the importance of morale. It is impossible to gauge the true state of Iraq's spirits this winter. But it would be scarcely surprising if after seven grinding years, war-weariness were set-

MEXICO CITY, DECEMBER 13

El Candidato's bandwagon

Little Hell Estuary, in Mexico's Pacific north-west coast, is a land-fill-cum-alum where plywood and corrugated iron shacks squat in the mud. It is the sort of place brought to the attention of Mexicans once every six years. This is when the bandwagon of *El Candidato*, the presidentially-appointed of the eternally ruling Institutional Revolutionary Party (PRI) - hit town. In the course of a gruelling, eight month election campaign which culminated next July, this completed the national, six-year change of the guard in Mexico's leadership.

The result is an odd mix: part medieval Royal progress, part perpetual revolution, part cosy party. The candidates, all chosen by the PRI - which has plied a multimillion dollar trade holding up trucks. The chief of Mexico City's detective force reckons 60 per cent of his men have criminal records.

One solution, attempted here in Sinaloa, where the sanguinary bandit "Blond Eyebrow" operated and a powerful narcotics empire, was to disband the entire police, jail dozens of its members, set up a police academy and triple the wages of its graduates. It is working, but not least because new regional army chiefs have confronted the formidable power of the drug barons. Morelos, south of Mexico City, scrapped its state police force and started from scratch seven years ago.

Cops and robbers

Like many another country, however, among the problems most frequently brought to the attention of the Campaign is inflation. The inflation rate (known north of here as law 'n' order) has combined with a sharp rise in the price of fish, a dramatic improvement in supplies of such items as fruit and vegetables in the shops - shortages had been a major source of grumbling previously.

People to Him, giving them a firm foothold on the bottom of the pyramid of which He is the apex, in a lineage dating from Aztec emperors, through Spanish colonial viceroys, to the Caudillo of Independence and the Revolution.

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The Interior Ministry notes defensively that last year's 28 bank robberies were double the figure for 1982, when the economic crisis began here. This has

to be compared with 3,000-plus in Spain and over 1,600 in France. There are no statistics, comparative or otherwise, for highway robbery, in which a leading player was Detective Chief Salomon Urioste (also convicted) who plied a multimillion dollar trade holding up trucks. The chief of Mexico City's detective force reckons 60 per cent of his men have criminal records.

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The October crash wiped 75 per cent of share values on the Mexico City bourse, till then the top performer in the world this year, having risen 750 per cent at its peak. Yet the two leading stock brokerages, Operadora and Interlat, declared earnings of \$3.6m each in October, bringing their year's profit to \$72m and Banco

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THE ONE sector of the UK securities industry to see an upturn in business after the stock market crash on October 19 was that of the gilt-edged market-makers.

They badly needed some relief. In the first 51 weeks after the Big Bang reforms in October last year, all but four of the original 27 market-makers suffered losses as a result of intense competition according to unofficial figures collected by the Bank of England.

Immediately after Black Monday, the volume of business soared, just as turnover in the equity market dwindled. The average value of daily turnover transacted between the market-makers and outside investors (customers) rose from £46m in September to £2.385m in October and £3.114m in November. In addition to the upturn in business volumes, most firms profited by holding bull positions as gilt prices rose.

But the upturn was short-lived. In the past two weeks, the picture has darkened again, with a sharp fall in business. And the outlook is highly uncertain for a market which has been transformed by the City Revolution from a small and highly profitable cartel into a large and fiercely competitive marketplace.

In the pre-Big Bang era, the amount of capital devoted to gilt-edged market-making was estimated at only £76m to £80m. Nearly all of that came from just two, jobbing firms, Wedd Durlacher and Alkroyd and Smithers.

After the change, 27 firms - mainly UK and international banks - opened for business and pushed the amount of capital chasing gilt-edged investors up to more than £800m.

The only charge made by the market-makers to investors is the spread between buying and selling prices

The value of that business has declined dramatically. Since the abolition of the commission cartel, about 90 per cent of customer business by value has been on a non-commission basis. Thus the only "charge" imposed by the market-makers for most of their business with investors is the spread between buying and selling prices. Even that has halved.

Cuts in dealing costs have led to an upsurge in trading volume in the equity market since Big Bang. But in gilt, the increase in customer turnover was, until late October, more modest, at about 50 per cent.

The consequence has been a dramatic fall in revenue. The

The better part of valour

From Dr Ruprecht Vondran, German Iron and Steel Federation.

Sir, You have had several reports recently stressing the efficiency and profitability of the British Steel Corporation. Allow me to congratulate the management of BSC on having mastered a severe structural cri-

"Welcome to the circle of private European steel producers," we Germans half BSC - in anticipation of the event. However, there are also those among us who question BSC's demanding bigger market shares on the ground of its improved performance. They also wonder that it does not decisively counter British Government calls for the abolition of the quota system which is still needed for some time to limit the damage for the little or non-subsidised producers caused by the heavily state-aided companies.

What they object to is that BSC conveniently forgets that the turnaround was due also to the British taxpayer. Since 1975 the Chancellor of the Exchequer had to bail the British steel with £8.5bn to the credit of BSC. That was nearly 13 times as much as the German steel industry received in aid per tonne of steel.

One should keep in mind that: Considering the inflow of £8.5bn in aid, 1986's £178m profit is rather modest. After a ten year period of heavy losses, return on capital amounts to only 2 per cent. Against that, British Government issued loans are paying about 10 per cent interest at present.

At financing costs comparable to those the EC Commission used in its calculations (4 per cent of turnover), BSC's 1986 profit would be £1.15bn.

BSC has profited from the devaluation of the pound sterling. At the 1984 exchange rate BSC's profit would be down another £230m.

These extraneous factors, which greatly helped to land the company in the black, should not distract from its genuine achievement. However, in business life, as in love, "discretion is the better part of valour." This

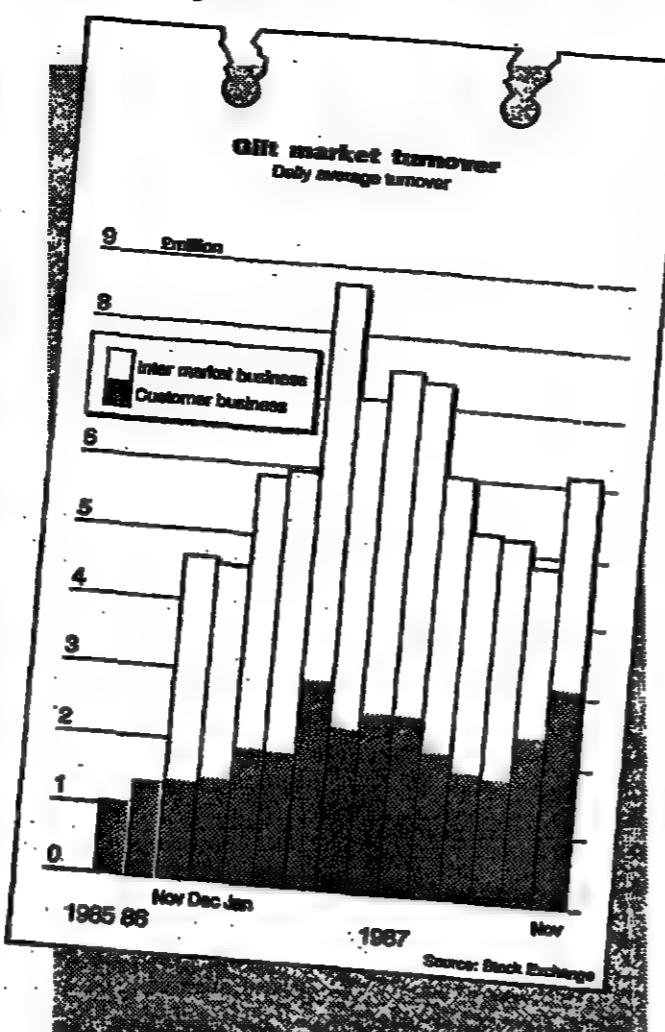
conclusions for the health service.

Technical advances can undoubtedly lead to increase in demand for health care; however, there is nothing special about it. This is a pattern which is common to other services and products. To take an example, the improvements in communications and transportation have led to increased demand for these services from both business and the private consumer.

THE UK GILTS MARKET

Clouds gather again after brief burst of light

By Clive Wolman



Govett, one of the largest second-division players, said: "I suppose we showed our naivety in market-making by not cutting our losses immediately."

The loss-makers include the three firms which have so far withdrawn from market making, Lloyds Bank, Royal Bank of Canada and Hill Samuel Wood Mackenzie.

The only one of the four first division players to have made a profit in the first 51 weeks was Greenwell Montagu, the Midland Bank subsidiary, whose success contrasts sharply with the upheavals and losses of its equity market operations.

Profits on the front book, arising from the spread between the

Greenwell was one of the leading gilt-edged brokers before Big Bang and was the first to offer an on-screen information and analysis service to its clients. But it had to build up its market-making arm from scratch, mainly by training 40 of its own staff. Unlike most firms, it maintains a sharp distinction between the activities of the front book-traders, who deal directly with customers and lay off their exposures as quickly as possible, and the back book, in which strategic positions are taken in anticipation of market movements.

Profits on the front book, arising from the spread between the

should also apply to the lovers of public money turned virtuous.

Ruprecht Vondran,
Breite Str. 69,
4000 Düsseldorf 1,
West Germany.

The rot has now been stopped

From Sir Charles Villiers

Sir, - I write to congratulate you on the six articles about British manufacturing, which finished with "Need to Bolster Confidence" by Michael Prower on November 30. He wrote: "It would have been neither possible nor sensible for the UK to maintain the double digit manufacturing trade surpluses of the immediate post-war era."

I wonder why not. The Japanese and Germans have done so. There is a suggestion here that because of improved British agricultural performance and North Sea of exploitation, British manufacturing industry was bound to lose its position of earning trade surpluses.

The fact is that the issues quoted in your report have yet to be fully resolved in our consultation with ministers and until that has been done we do not have a formal view.

G.C. Mason,
Confederation of British Industry,
Central Point,
103 New Oxford Street, WC1

The tribute should go to Rakhmaninov

From Mrs Norella Conci-Leach

Sir, I learned many years ago not to take issue with the artistic judgement of music critics, generally agreed to be subjective.

I cannot see why it is impossible or stupid for Britain to continue this process to the point where British manufacturing again earns trade surpluses, thus creating more wealth and employment at home and enabling us to invest more abroad, as we have done, much of the time, for two centuries.

Charles Villiers,
65 Eaton Square, SW1

Issues have yet to be resolved

From Mr G.C. Mason

Sir, The report headed "CBI opposes disclosure of spending

There is nothing special about increased NHS demand

From the Head of the School of Economics, South Bank Polytechnic.

Sir, While I agree with many points in John Lloyd's article ("The incurable demand for care," December 5), I feel it lays excessive emphasis on the notion that demand is "potentially bottomless," and that in the health service "the wounds are self-inflicted". I fear this emphasis might lead to the wrong policy

conclusions for the health service.

Technical advances can undoubtedly lead to increase in demand for health care; however, there is nothing special about it. This is a pattern which is common to other services and products. To take an example, the improvements in communications and transportation have led to increased demand for these services from both business and the private consumer.

Grazia Ietto-Gillies,
Borough Road, SE1

The success of firms like Cater Allen and Morgan Guaranty has raised three fundamental questions about the future of the gilt-edged market. One is whether the special privileges offered by the Bank of England to market-makers - including direct access to the Bank of England when it issues stock - should be maintained.

The second question is whether the advantages of scale really are effective in the gilt-edged market. The argument is that, because a large player receives much more information about the state of the market from all the transactions, and approaches that he receives, he can take positions more effectively and move finer prices.

But as Cater Allen's Mr John Illsley says: "There is a point beyond which the information from dealing is no longer valuable, as you can't use it. A fast-moving trading organisation can easily become overloaded with market information which is unusable to integrate or to act on."

A further point is that many firms, such as Morgan Guaranty, San Francisco, Salomon Brothers, London and possibly the Japanese securities houses now applying for market-maker status, feel that they need a presence in the UK home market to back up a 24-hour global trading operation and to serve their large corporate clients around the world. Winning dominance in the market or even making large profits is not necessary to justify their presence.

The third and related question is whether the larger firms can cash in on their size and resources to engender customer loyalty. "Brand loyalty is minimal in this market," says Mr

Illsley. "What matters is price. His competitors claim that they can get an edge by differentiating their service in such areas as consistent dealing and quality research."

They need to be right. For if the trading of gilt-edged stock remains primarily a commodity service, in which price is the only concern, then it could be difficult for more than about eight firms to operate profitably in the longer term, even if others retain a token presence for reasons of prestige or to service an overseas corporate clientele.

Either way, and even if the upsurge in trading volumes over the last two months is resumed, the trickle of drop-outs looks certain to continue.

Lombard

Inheritance and the under-class

By Samuel Brittan

THE MOST important force making for a property-owning democracy is not privatisation, nor official tax incentives for small investors. It is the generation of the middle class which were acquired after the Second World War when home ownership became the main form of housing tenure.

In 1944 some 12 per cent of households were owner occupiers. In 1970 the proportion was still only about 25 per cent. But by 1984 it had risen to 50 per cent, and according to a projection in the November Morgan Grenfell Economic Review, it will be some 60 per cent by the year 2000.

The implication is that the typical family will receive a major inheritance some time between the middle life and the retirement of its own principal breadwinner. The average inheritance per household is now estimated to be £25,000, more than three times the average household disposable income of £11,000 per annum.

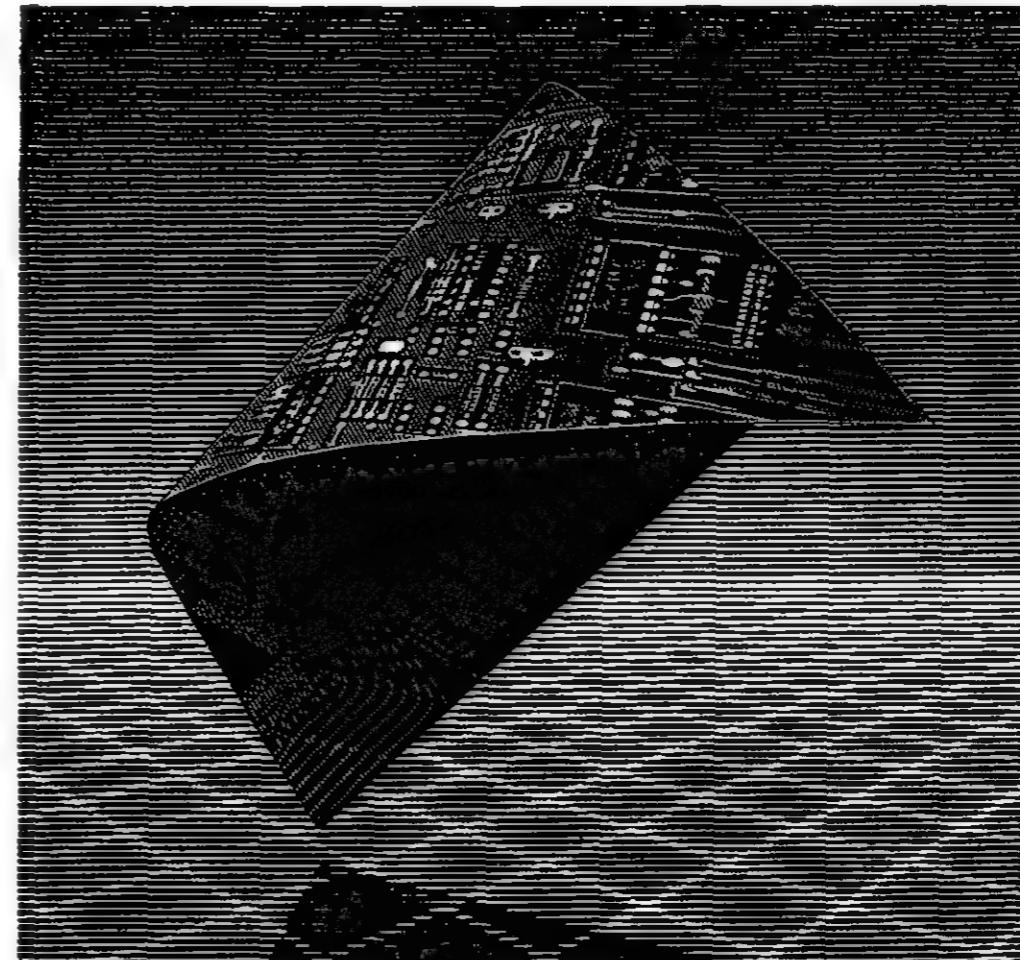
Most of the comments on the Morgan Grenfell findings have concentrated on the financial implications. For instance, some dampening influence on house prices may emerge. Second generation inheritors who are themselves already owner occupiers are likely to sell rather than retain their new properties, thus increasing the supply of houses coming on to the market.

Even if the middle-aged inheritors pass on the properties to their own children the effects will be similar. For young adults who already have a home from their parents will be removed from the mainstream housing market. The new owners, who already have their own homes, will tend to diversify their wealth into financial assets. Housing inheritance is estimated by Morgan Grenfell at £7bn in 1987 rising to £24bn in 2000, assuming an average 8 per cent annual increase in house prices.

The resulting investment flows should lead to a shift away from the non-discretionary assets such as pension funds and residences which have seen such rapid growth in the last four decades, to discretionary assets, such as unit trusts, building society deposits, single premium life policies and other financial holdings.

The inherited property coming on to the market, on which no mortgage previously obtained, is anyone is looking.

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London EC3V 4RL
Tel.: (01) 263 0933

DB Capital Markets (Asia) Ltd.

Tokyo Branch
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Aon Benfield Building 22F
12-32, Akasaka, 1-chome, Minato-ku
Tel.: (03) 812-0800
Tokyo 107 Tel.: (03) 589-1986



Deutsche Bank

Deutsche Bank (Suisse) S.A.
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1201 Genève
Case Postale 242, 1211 Genève 1
Tel.: (02) 39 01 11

Janet Bush on
Wall Street

Tidings for a volatile new year

NO MARKET economist ever gets it all right all of the time and Salomon Brothers' guru Mr Henry Kaufman is no exception. But, in the humbled circumstances of post-crash Wall Street, the hunger for the views, opinions and research of others is voracious.

Thus was that Mr Kaufman, who continues to have an extremely high profile, had the time-decked grand ballroom of the New York's Waldorf Astoria packed with expectant colleagues, competitors and fans from Wall Street, several television networks and a herd of financial journalists.

The message from Salomon did not make particularly heartening listening. Mr Kaufman and his colleagues are expecting the severest of challenges in the year ahead.

There will no doubt be a flurry of reviews and forecasts from major Wall Street firms as circumstances improve and they will differ in emphasis, sense of timing and degree. But there is one word which will crop up with monotonous regularity - volatility.

Eager for a colourful statistic to relieve the gloom of the forecast, Salomon Brothers' Mr Jeffrey Hanna pointed out that this year's review contained the words "volatility" and "volatile" 107 times, compared with only 10 times two years ago.

Here are a couple of sentences as illustration: "In the 1980-82 period... when yield volatility on the 30-year US Treasury bond reached a record of 18.6 per cent, the volatility of 20-day volatility was 24.3 per cent. By contrast, yield volatility was 16.7 per cent in 1987, but the volatility of volatility was an extremely high 42.4 per cent. (Volatility of volatility is the standard deviation of rolling 20-day volatility divided by its mean.)

Behind all this, there is a serious point which is that securities houses and investors will have to take account of extreme price swings in their investment strategies.

It may seem terribly obvious to point out that the equity market has become more volatile and yet it sometimes seems that stock analysts have forgotten this blindingly clear fact.

It is that when the Dow jumps 50 points in a day, the bear market is over and when the Dow falls by the same margin on the next day, we are again on the brink of a recession. Yet, any short-term analysis on the basis of a rational view of economic prospects and policy is made redundant by a day like last Thursday when October's disastrous US trade figures were released. The Dow Jones Industrial Average plunged 50 points, rose 50 and then dropped 60, leaving the market where it had stood after half an hour's trading.

For the long-term investor with the nerve to weather these short-term swings, volatility shouldn't be too much of a problem. It is a far more frightening prospect for professional traders and more active investors.

Salomon Brothers has a number of suggestions. It recommends that investors who hold dollar-denominated assets should maintain very short-term portfolios throughout next year, most obviously through buying traditional short-term and floating-rate assets.

More fancy alternatives would offer greater returns - one suggestion is the creation of synthetic short-term or floating-rate investments through the combination of attractive longer-term investments with a variety of hedge vehicles.

Researchers at Credit Suisse First Boston are blunt: "Steer clear of equities or hedge at best you can." CSFB predicts a rise in volatility of all financial assets next year caused by the impossibility of maintaining government targets for a wide range of economic variables, consequent shifts in policy and the instability built up this year.

"The rational strategy for investors under these circumstances is to buy puts and calls as a speculation on volatility rising, or to buy puts to insure the value of existing assets against price fluctuations" it says.

Moreover, CSFB recommends purchase of currency options before the year is out because they do not appear yet to reflect recent rapid movements in volatility rates and therefore look cheap.

The importance of options as a hedging tool in turbulent markets is undoubtedly well all-known, anything, become more central to investment strategies. And yet the more sophisticated derivative products, such as stock index options and futures, which have enabled institutional fund managers to adjust stock portfolios more quickly and cheaply (indispensable in volatile markets) have come in for a great deal of criticism since the October crash.

There will be many who will thank the Securities Exchange Commission for attempting, in its review of the market crash, to steer a middle course between stifling the innovation of products which serve as useful hedging tools and curtailing the power of those instruments which may have made volatility more extreme.

FINANCIAL TIMES

Monday December 14 1987

Ian Rodger in Tokyo reports on a double mission to Manila by Japan's Prime Minister

Enter Takeshita, bearing gifts

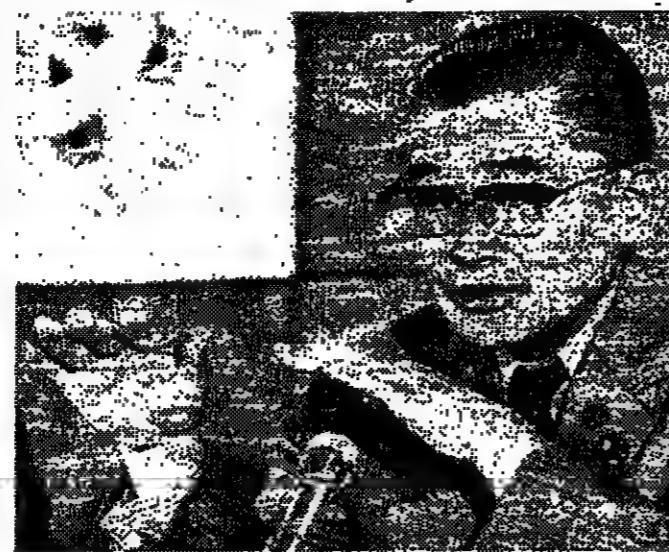
NOT SO long ago, Japanese prime ministers made their first foreign trips to the US to seek favour. Now they go to neighbouring Asian countries bearing gifts and seeking friendship.

Thus Mr Noboru Takeshita, who became Japan's Prime Minister a little more than a month ago, is off to Manila on Wednesday. He will be on a double mission - making an official visit to the Philippines and participating in the summit of the Asean countries which opens today - the only outside head of government invited to do so.

He will be taking generous gifts - both material and political - for his hosts but he knows he will receive at best a mixed reception.

Most Asian countries harbour considerable resentment of Japan, not just from the Second World War, but mainly from the country's failure so far to share much of its prosperity and success with its neighbours.

Thus was that Mr Kaufman,



Mr Noboru Takeshita can expect a mixed reception.

which continues to increase in value, and with relatively high interest rates, 3-4 per cent.

Mr Takeshita has been attempting to win agreement within the Japanese Government to cut interest rates, and it is virtually certain that when he addresses the concluding session of the summit on Wednesday he will be able to announce a victory. If so, the programme could be an interesting one.

The last \$1bn special aid programme offered by Japan to Asean countries in 1977 was designed for big, government-sponsored, basic industrial projects. It flopped because the countries could not agree on which should have which project. This one is aimed at providing funds to small, private-sector ventures, to be identified by development

that Japanese aid comes in year,

banks in each country.

The Japanese Prime Minister

will also promise to reduce protection on several products

which Asean countries would

like to export to Japan, mainly

food and agricultural goods.

However, he could run into criti-

cism for stalling a recent Gatt

demand that Japan removes its

restrictions on imports of starch.

A number of Asean countries

would love to export sugar beet

to Japan.

On the political front, he will

get back to Tokyo as fast as he can.

His Manila trip has been cut

from three days to two out of

fear for his security, and Japanese

officials breathed only a partial sigh of relief last week

when Colonel 'Gringo' Honasan,

who had a court-martial against

Mrs Aquino last January, was

released. Whether there will be any

offence remains to be seen. Most

of the other visiting heads of

government will probably not

linger in Manila either.

This is a euphemistic phrase for attempts to make Japanese people less callous towards their Asian neighbours, especially when they set up industries in their countries. Just last week Mr Takeshita was warned by a team of senior Japanese business economists who have been studying the problem that the danger of "cultural friction" in the region was growing.

For the Philippines, Mr Takeshita's most important gift is probably that of Japan's unqualified support.

This is a far cry from Japan's ambiguous stance a year ago when Mrs Aquino paid an official visit to Tokyo. At that time, when her Government was looking rather fragile, Japanese officials attempted to avoid answering questions about their attitude to her. Now, however, there is no equivocation. "We do not view her Government as transitional," one official said last week. "It is well established legally, and we are ready to continue to strengthen our assistance."

That assistance is not incon siderable. Japan's last three-year loan plan, agreed in December 1985, amounted to \$572.6m. This week, Mr Takeshita will sign a new agreement for \$300m.

Having done all that, he will

get back to Tokyo as fast as he can.

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THE LEX COLUMN

Banking on the equity capital

It is over five years since Mexico's financial crisis first focused attention on the unhealthily low levels of capital that the world's largest banks were holding against billions of dollars of loans of questionable quality. The ensuing Third World debt problems have taken a heavy toll on both the reputation and financial health of the international banking community. The share prices of many of the world's most prestigious financial institutions trade at a substantial discount to net asset value - implying a certain scepticism about the value of their assets - and the fact that many multinational companies have a better credit rating than their bankers, and can borrow money more cheaply, is a further embarrassing reminder of how far bankers have slipped in the corporate pecking order.

While the reasons for the decline of the international banks are complex, the bank regulators insisted even before the debt crisis that their most urgent task was to encourage banks to repair their badly eroded capital base. The subsequent improvement in bank capital ratios has been impressive but little progress has been made so far in solving an equally serious problem - the widely varying capital ratios observed by competing international banks.

Capital ratios

The central banks of the G10 countries unveiled a common framework for measuring bank capital adequacy and suggested the first ever minimum capital standard for all international banks.

This is thought to be one of the key factors behind the declining profitability of many international banks during the mid-1980s, and has also contributed to the regulators' concern about the deteriorating quality of bank loan portfolios. It is clear that the balance between the pricing of new banking business and the acceptance of the risks involved - the so-called risk/reward ratio - shifted the wrong way during this period.

The Japanese and French banks, for example, observe lower capital requirements than other international banks, and have been able to grow rapidly by taking on lower margin business.

This forced the competition to either concede market share or accept lower returns in order to maintain their position. Many banks followed the latter course and some have landed on the regulators' problem lists as a result.

As international banking became both more risky and less profitable during the 1980s, the world's central bankers became increasingly worried about the long-term prospects for some of their institutions.

As recently as nine months ago, when the Bank of England and the Federal Reserve published their joint proposals on capital adequacy, it seemed unthinkable that the remainder of the world's major central banks could be marshalled into line so quickly. The EC had already spent a considerably longer period trying to agree on a common definition of capital and provisions in their well-publicised efforts to adjust their balance sheets for the decline in the international banking industry.

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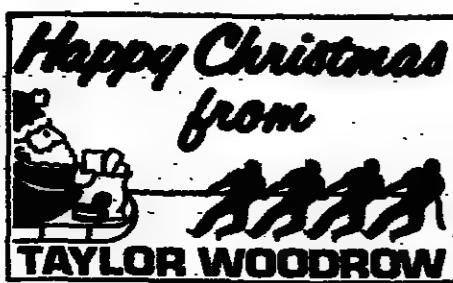
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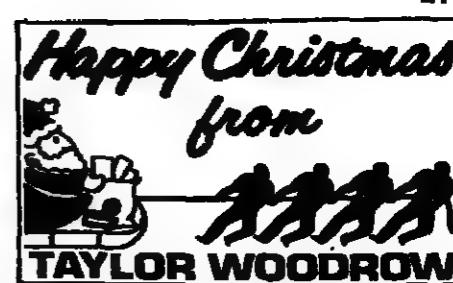
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday December 14 1987



INTERNATIONAL BONDS

D-Mark shines through veil of pre-Christmas gloom

"**THERE ISN'T** a busy person in the Eurobond market - apart from those looking for a job, of course," said one syndicate manager on Friday afternoon.

His five-strong syndicate and new-issue trading team, he added, were mainly employed playing backgammon, putting on their coats (since the pubs were due to open in an hour), and sleeping.

So much for the cut and thrust of the international capital markets. The Eurobond market has decided to forget it all until the new year and has settled in for a good long session of pre-Christmas torpor.

In this less-than-vibrant atmosphere, even last Thursday's news that the US trade deficit stood at a massive \$17.63bn in October left the Eurobond sector alone.

Though in the Eurodollar market prices were marked down broadly in line with US Treasury bonds, very little actual business was done. Unofficially, many dealers had already squared their books and closed down ahead of the Christmas holiday.

As justification for this unwillingness to trade, one dealer said: "It's not surprising people are

taking an early break. It's been a simply awful year and it would be a fool's game to open up a position with this amount of uncertainty about which way the market is going to move."

One thing, however, is clear. The placing in the dollar last Thursday underlined the extent to which the trade deficit problem is at the heart of the dollar's weakness. As Nomura economist Mr Mark Cliffe points out: "Even if the US succeeds in cutting the budget deficit, if the trade deficit fails to fall significantly the dollar will remain under downward pressure."

The US Administration has made it clear that as long as the rate of recession remains it will be disinclined to support the currency by raising interest rates.

As far as the bond market is concerned, the rate will depend not only on the trade deficit but also on US economic growth.

The problem is that at the moment an almost unprecedented degree of uncertainty prevails about what the US economy really looks like in the wake of the stockmarket crash in October.

Recent data have shown that the economy was stronger going

into the crash than had previously been supposed and that production has since been buoyant with large increases in employment in October and November.

This has helped take the wind out of the bond market which rallied strongly in the immediate aftermath of the crash. But the picture is mixed. Last Friday's unchanged November producer price figure was mildly encouraging for the bond market, suggesting that inflationary pressures are still at bay.

Nomura Research's weekly review of bond markets sets out four possible scenarios for the US deficit and economic growth, and indicates what these would imply for the dollar and the bond market.

• **The trade deficit remains high, economic growth weakens substantially.** This would point to a lower dollar but also possibly further weakness in the equity market triggering cuts in short-term rates so the dollar fall could gather momentum.

The long end of the bond market might then take fright at the prospect of higher inflation.

• **Trade deficit high, economic growth strong.** A steady

combination

in which the long end of the market would be highly likely to fall foul of inflation fears.

• **Trade deficit and economic growth both fall substantially.** This would help the dollar, while the US authorities might decide to cut interest rates sharply.

• **Trade deficit falls, economic growth strong.** The US authorities might be prepared to tolerate a rally in the dollar. Cuts in short-term rates would be less likely, but the stronger dollar

would offset growth-induced worries in the bond market.

It was not surprising to find that primary market activity was virtually at a standstill last week, as the secondary Eurobond sector ground quietly to a halt.

The week saw only a negligible amount of new bonds, and many of these appeared to be specialised deals which were probably pre-arranged with particular investors.

True, this low level of activity

is not unusual at this time of year. However, dealers still said they might have expected more activity, inspired by last-minute efforts by issuing houses to boost their positions in the bookrunner league tables by the year-end.

This is because, in previous years, houses have felt confident about launching a bond before Christmas and holding it until the new year, realising a modest return in the New Year. But at the current climate of uncertainty few houses are happy to do this.

Even the non-dollar sectors, which might be expected to be reaping the benefits of the dollar's fall, are becoming less enthusiastic to deal.

However, another reason may be that, though their currencies are strong, there appears to be little scope for interest-rate falls in either the yen or the D-Mark sectors. The Japanese have been able to argue that their economy is too strong to take such a step. Meanwhile, it was no secret that the Bundesbank cut West Germany's discount rate to 2.5 per cent at the beginning of the month only with the greatest reluctance.

In very quiet trading, the average yield on domestic bonds managed to move only slightly - and upwards - from 5.81 per cent to 5.81 per cent during the week.

However, the D-Mark was definitely the bright spot of the lacklustre new-issue market. It has risen DM200m worth of new bonds during the first two weeks in December, which compares with only DM800m in the same period in 1986.

Last week saw four new issues, most of which met fairly good demand in spite of the low level of activity overall in the market. For instance, on Friday a DM300m 5% per cent bond for Swedish Export Credit was quoted at 99.1 bid, compared with a 100% issue price and 2 per cent fees.

The only bond that did not seem to trigger much demand was a DM200m deal for Mount Isa Finance, a unit of the Australian mining concern, MIM Holdings. This was quoted on Friday bid outside its 102 per cent fees at various levels 2.15 and 2.40.

On Thursday last week, Bear Stearns announced that it had taken legal action against Jardine for wrongfully terminating the September 30 agreement. The FT wishes to withdraw the statement that this lawsuit might have been a sign of desperation by the brokerage company.

Bear Stearns: a correction

LAST FRIDAY, the FT incorrectly stated that an agreement between Bear Stearns Companies Inc and Jardine Strategic Holdings, for Jardine to buy 20 per cent of Bear Stearns for approximately \$300m, was intended to increase the capital available to the Wall Street firm.

In fact, the agreement, which was made on September 30, involved the sale of stock in Bear Stearns by the company's shareholders, not by the company itself. None of the proceeds of the offer was intended to accrue to Bear Stearns. Bear Stearns has stated that it had no need for additional capital when it entered the agreement with Jardine and no such need has arisen since then.

The FT was also incorrect in its assertion that "Bear Stearns' need for a capital injection has become even more urgent" as a result of the stockmarket crash of October 19. Bear Stearns' capital before the crash was \$1.4bn and has remained essentially unchanged since then.

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Clare Pearson

gramme from \$50m to \$175m and added Merrill Lynch as a dealer alongside Bank of America International and SBCI.

State Bank of Victoria has a \$250m programme with SBCI, Warburg and Shearson Lehman as dealers. Merrill Lynch is sole dealer for a \$100m programme for Primary Industry Bank of Australia, a subsidiary of Rural and Industries Bank of Western Australia.

United Scientific Holdings of the UK mandated Barclays de Zoete Wedd for a \$100m multi-option facility including a \$50m five-year committed credit. Swiss Western Bank, a US savings bank, is seeking a \$200m three-year revolving underwriting facility through Merrill Lynch International with a 10 basis point commitment fee.

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Other credits include an Ecu200m five-year loan for Edraffusioni Italiane del Consorzio Agrario, a grouping of farmers' co-operatives, mandated to Sumitomo Bank and Istituto Bancario San Paolo di Torino with a 20 basis point margin over Libor, and a 2.5 basis point utilisation fee if more than half drawn. Chase is under-

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UK GILTS

A state of high anticipation

THE GILT-EDGED market approaches this week in a state of high anticipation. A wealth of statistics will be published and each will receive a lot of attention.

Ever since the October share price collapse the question has been, what effect will the news have on the real economy? More than ever, however, the author of this usual advice is never to read too much into one month's figures as being appropriate.

The Bank of England and the Treasury believe they need at least one full quarter's figures before they can begin to make definitive judgements about the effect on output of October's sharp fall in equity prices.

That said, preliminary evidence does seem to suggest that the economy has held up remarkably well. The CBI's economic situation report out today (Monday) indicates that manufacturers expect output to continue rising strongly over the next four months. Expectations for average prices are well above the levels for the summer, matching those at the beginning of the year.

It is still, however, a brave forecaster who with any great confidence draws "wealth effect" conclusions of any sort from today's retail sales figures for November - the most important indicator of consumer behaviour in the post-crash period to be released this week.

What the market will be watching for is any sign that its fears about inflation are well-founded. With long gilt yields currently rising 9.85 per cent some analysts feel those fears may have been taken too far. But any upturn in producer output prices, a rise in underlying wages growth to 8 per cent and continued strong growth in money aggregates would serve only to confirm inflation worries and the perceived laxity in official monetary policy.

The last three days of the week could well prove the most interesting. Important monetary data (the PSBR on Wednesday and money aggregates on Friday) straddle a 10-day border of convertible gilts and the figures on average earnings.

The PSBR numbers are expected to look good and a large surplus is expected - the combined effect of the lagged BP rights issue payment of about £1.6bn and the anticipation of continuing strong revenue growth and subdued expenditure. Money aggregates should also benefit from this.

The 10-day convertible gilt ten-

der is designed to appeal to a wide range of investors. It gives those who concentrate on short maturities an option on the higher yields of the long end of the market. For a long gilt investor who is currently risk-averse, it offers the liquidity of a long gilt with the opportunity to switch long in seven months. Finally, it is free of tax.

But the market's initial response to the announcement was bearish. Long gilt yields steepened appreciably and some thought the Bank's usually deft approach to funding was looking a little heavy-handed. Wednesday promises to be a difficult day for potential bidders.

It seems that the third and last of the Bank of England's experiments with 10-day gilts will take place in mid-January, the 13th or 14th looking the most likely date.

The second week of January is particularly because of the absence of any significant economic data being released during that week.

The last auction was held on September 23, the day before particularly bad August trade figures were released. The market was extremely nervous, and the auction was covered only 1/2 times, compared with 2/4 times for the first one. Those who won stock suffered losses.

It is too early to be certain on the Bank's attitude to further auctions but it seems as though they could well have a continuing but small role to play in future funding.

Instututional holders of 2% per cent index-linked stock maturing in March 1988 appear to have good reason to be concerned with the Government's decision not to back-date and publish adjusted retail prices indices following Friday's embarrassing revelation that the Department of Employment's data has been incorrect for the past 18 months.

On one estimate of capital loss, the investors who held the gilt issue could be £2.6m worse off (£2,600 for every £1m of stock) than they would otherwise have been if the index had been calculated properly.

It would be unreasonable to expect the indices to be corrected for all of the error period - they were re-based and the survey sample widened in January 1987 - but, for reasons of equity alone, there appears no justifiable case not to do it for this year.

Simon Holberton

US MONEY AND CREDIT

Fear of rising interest rates returns to centre stage

THERE IS something touching in the faith that US credit markets continue to place in the US trading economy. Three times already this year - in March, August and October - the credit markets have looked forward to the release of official balance-of-trade figures with the blithest of hope. "Long-term rates could rise at least 100 basis points from current levels," says Mr Mitchell Held of Smith Barney.

"Long-term Treasuries will rise to 11 per cent or higher, perhaps as early as the summer," says Mr Henry Kaufman, a research established by Salomon Brothers.

Like the stock market, the bond market has been looking long in seven months. Finally, it is free of tax to foreigners.

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US credit markets, which once heralded the stock-market crash might herald or cause a recession, have now all but given up hope. Market commentators vie to out-bear one another. "Yields on the long bond seem headed towards 10 per cent," says Mr Philip Braverman of Irving Securities. "Long-term rates could rise at least 100 basis points from current levels," says Mr Mitchell Held of Smith Barney.

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The second week of January is particularly because of the absence of any significant economic data being released during that week.

The last auction was held on September 23, the day before particularly bad August trade figures were released. The market was extremely nervous, and the auction was covered only 1/2 times, compared with 2/4 times for the first one. Those who won stock suffered losses.

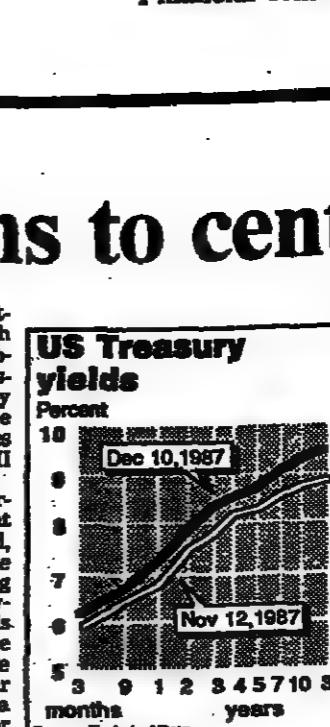
It is too early to be certain on the Bank's attitude to further auctions but it seems as though they could well have a continuing but small role to play in future funding.

Instututional holders of 2% per cent index-linked stock maturing in March 1988 appear to have good reason to be concerned with the Government's decision not to back-date and publish adjusted retail prices indices following Friday's embarrassing revelation that the Department of Employment's data has been incorrect for the past 18 months.

On one estimate of capital loss, the investors who held the gilt issue could be £2.6m worse off (£2,600 for every £1m of stock) than they would otherwise have been if the index had been calculated properly.

Simon Holberton

US Treasury yields



These are the main economic figures due for release this week, along with the market's forecasts

James Buchan

Turnover tax move by Stockholm SE

BY SARA WEIN IN STOCKHOLM

FOREIGNERS WHO invest in Swedish shares on the Stockholm exchange should be given exemption from the Swedish turnover tax, according to a proposal from the Stockholm Stock Exchange board.

The proposal reflects growing concern over the exodus of foreign investors from the Stockholm market ever since the turnover tax was doubled in July 1986.

As a result of the increase,

transaction costs are now between three and five times higher in Stockholm than in London and New York, where many of the major Swedish shares are listed.

The Finance Ministry has been circulating its latest proposals concerning the introduction of a tax on money market instruments for comments from various financial bodies before the bill is presented in parliament.

The Stock Exchange board has

proposed introducing an amendment to the bill to exempt foreigners from the stock turnover tax on the grounds that Stockholm is no longer the most important market for the main foreign shares.

Estimates

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933, the Notes may not be offered or sold in the United States or to United States persons as part of the distribution and the Warrants may not at any time be offered, sold or traded in the United States or to or with United States persons.

New issue

22nd October, 1987

U.S. \$100,000,000**AT&T Credit Corporation**

**9 1/4 per cent. Notes due 1990
with
100,000 Gold Warrants**

Issue Price 112.75 per cent.

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to United States persons as part of the distribution.

New issue

15th October, 1987

**U.S. \$200,000,000****Ford Motor Credit Company****9 1/2 per cent. Notes due October 15, 1990**

Issue Price 101 1/4 per cent.

Union Bank of Switzerland (Securities) Limited

Banque Indosuez

Crédit Lyonnais

Credit Suisse First Boston Limited

Shearson Lehman Brothers International

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets Limited

Commerzbank Aktiengesellschaft

Deutsche Bank Capital Markets Limited

Dominion Securities Inc.

Goldman Sachs International Corp.

Morgan Stanley International

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

Citicorp Investment Bank Limited

Commerzbank Aktiengesellschaft

Goldman Sachs International Corp.

Shearson Lehman Brothers International

Banque Bruxelles Lambert S.A.

Banque Internationale à Luxembourg S.A.

BNP Capital Markets Limited

S.G. Warburg Securities

This announcement appears as a matter of record only. These Debentures have not been qualified for sale under the securities laws of Canada and the United States of America.

New issue

26th October, 1987

Can. \$90,000,000

Xerox Canada Finance Inc.
(Incorporated with limited liability in Canada)

11 1/4 per cent. Debentures due 1992

Issue Price 101 1/4 per cent.

This announcement appears as a matter of record only.

New issue

1st December, 1987

**U.S. \$200,000,000****9 1/2 per cent. Guaranteed Notes due 1989**

unconditionally guaranteed by

ISTITUTO MOBILIARE ITALIANO

Issue Price 101 per cent.

Union Bank of Switzerland (Securities) Limited

Deutsche Bank Capital Markets Limited

McLeod Young Weir International Limited

Société Générale

Wood Gandy Inc.

Bank of Montreal Capital Markets Limited

Banque Bruxelles Lambert S.A.

Banque Internationale à Luxembourg S.A.

Chase Investment Bank

CIBC Capital Markets

Citicorp Investment Bank Limited

Commerzbank Aktiengesellschaft

Crédit Commercial de France

Dominion Securities Inc.

Generale Bank

Goldman Sachs International Corp.

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

Bankers Trust International Limited

Crédit Lyonnais

Deutsche Bank Capital Markets Limited

Goldman Sachs International Corp.

IBJ International Limited

IMI Capital Markets (UK) Ltd

Morgan Guaranty Ltd

Nomura International Limited

Banca del Gottardo

Banca Manussardi & C.

Banca Nazionale del Lavoro

Banque Bruxelles Lambert S.A.

BNP Capital Markets Limited

BSI (Overseas) Ltd.

Crédit Commercial de France

Credit Suisse First Boston Limited

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Euromobiliare Limited

Leu Securities Limited

Mitsubishi Finance International Limited

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

S.G. Warburg Securities

Wood Gandy Inc.

Yamaichi International (Europe) Limited

Yasuda Trust Europe Limited

INTERNATIONAL CAPITAL MARKETS & COMPANIES

Pennzoil may settle for \$3bn

BY JAMES BUCHAN IN NEW YORK

PENNZOIL, the Houston-based oil company awarded \$10.8bn in damages against Texaco, is expected to file suit this week with an offer to settle the long-running legal dispute for an immediate \$3bn in cash.

The offer, which has the support of several big Texaco stockholders, is Pennzoil's best yet in a month of feverish effort to solve the bitter four-year dispute. Pennzoil said on Friday that it was seeking the backing of Texaco's other creditors to bypass management and present its offer directly to the court managing the oil giant's bankruptcy.

Shares in both companies surged by nearly 10 per cent on Friday, amid hopes on Wall Street that Texaco's manage-

ment, which is now at loggerheads with the nominal owners of the company, is coming under intolerable pressure to settle rather than continue its legal fight to the US Supreme Court.

Texaco said at the weekend it would still file for a Supreme Court review of the judgement, which was granted by the Texas courts on the grounds that Texaco interfered with a Pennzoil contract to buy part of Getty Oil in 1984. The suburban New York oil group criticised the committee representing big stockholders in the proceedings for interfering in company negotiations which might have produced a more "economic" settlement.

But Texaco could now lose control of the bankruptcy pro-

cess, which it sought last April to escape enforcement of the \$10.8bn damages judgement.

The judge in the bankruptcy case has ruled that only Texaco can file a reorganisation plan before January 11 — unless Pennzoil, a two-thirds majority of Texaco stockholders, and the company's other creditors agree. Pennzoil said on Friday that it was confident that the creditor committee would give the plan very serious consideration.

Pennzoil's improved offer, which is \$1bn lower than the settlement price it named earlier this year, is a notable coup for Mr Carl Icahn, the takeover specialist who has invested more than \$500m in both companies and is pushing hard for a settle-

ment. Mr Icahn, who controls 12.8 per cent of Texaco and a block of Pennzoil stock, apparently persuaded Pennzoil to lower its demands enough to convince stockholders that the pay-out would still leave some value to be settled.

Pennzoil has offered to settle for \$1bn down in return for a ceiling of \$3.5bn on its ultimate liability after Supreme Court judgement. The company continued to defend the offer at the weekend, adding: "Texaco believes that a more economic single number settlement could have been achieved with Pennzoil if the Equity Committee had not acted unilaterally."

Texaco stock rose \$3 to \$35.25 on Friday, while Pennzoil jumped \$6 to \$7.94.

MBB forecasts return to the black this year

BY OUR FINANCIAL STAFF

Messerschmitt-Boelkow-Blohm, the West German aerospace group, expects to return to profit in 1987 after running up a group net loss of DM104m last year, the company said.

MBB said business in the space division and in such smaller departments as medical technology, solar energy and machinery had been better than expected, overturning previous MBB forecasts of a 1987 loss.

The company said group turnover should rise to DM6.2bn this year, from DM5.63bn in 1986. It was expected to increase to

almost DM10bn by 1992.

MBB has been divided into profit centres since October, and is making efforts to reduce costs.

The company said MBB's supervisory board, which met on Thursday, had appointed Mr Karl-Friedrich Tiefbold to succeed Mr Sepp Hirt as deputy to managing board chairman Mr Hans-Arnt Vogels around next March.

Mr Tiefbold, who will be responsible for the space division, is chairman of Krupp Atlas Elektronik, a wholly owned subsidiary of the Krupp steel group.

Trading in HK comic book group to resume

BY OUR FINANCIAL STAFF

TRADING IN Jademan (Holdings) shares and warrants is expected to resume today, after being suspended from December 4 after the company announced huge losses in stock investments.

Jademan said it is planning to reduce its share premium account to offset the deficit in profit and loss account incurred by HK\$105m loss and a further HK\$104m provision for declined value of stocks in hand.

Jademan, a comic book publisher, reported earlier this month an after-tax profit from operations of HK\$38.3m for the 4

Vallourec to take full control of Anpab

By George Graham in Paris

VALLOUREC, the French steel tubes producer, is to take full control of the Swedish company Avesta Nyby Powder (Anpab), the leading producer of gas-atomised stainless steel and high alloy metal powders.

The loss-making French group already owned 40 per cent of Anpab, in partnership with the Swedish steel group Avesta, but has recently reinforced its technical co-operation with the Swedish company. The company has to be rechristened Avesta Nyby Powder.

The two companies developed jointly the patented Anval process for making special seamless tubes from metal powder, which earlier this year they licensed to Sumitomo and Sanyo of Japan.

Anpab's powders are used for corrosion or abrasion resistant coatings and for the manufacture of metal parts by compacting at high temperatures.

Vallourec, which lost FFr402m (\$72.7m) in 1986 and FFr447m in the first half of 1987, has already hit by the fall in oil prices and the resultant downturn in its main market, the production of seamless tube for oil and gas drilling and exploration.

But the group recently agreed a four-year financial restructuring plan with FFr500m of fresh capital, delays on the repayment of its medium and long-term debts, and the entry of senior management into its capital.

Vallourec, whose main shareholder is the French state-owned steel group Usinor, said that the takeover of Anpab fitted into its strategy of research and innovation in high-technology sectors.

"Three subsidiaries of state bank Cie Financiere de Credit Industriel et Commercial (CIC) will be partly sold off to the public once market conditions permit," according to the Finance Ministry, Reuter reported from Paris.

The three subsidiaries are Societe Lyonnaise de Banque, Credit Industriel d'Alpes and Credit Industriel de l'Ouest.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Wings 3 Ltd. (2)†	37.4	1992	5	20%	100.10	Mitsui Fin. Int.	
New Zealand (1)†	250	1992	5	9%	99.5	Morgan Stanley	9.564
Sanwa Int. Fin. (2)†	100	1993	5	10%	100.10	Sanwa Int.	
CANADIAN DOLLARS							
Fed. Business Dev. Bank†	75	1992	3	10%	101	McLeod Young Weir	9.849
D-MARKS							
IRB Int. Luxembourg†	75	1995	7	6	100%	Industriebank	5.925
Swedish Export Cr.†	300	1993	5	5%	100%	Morgan Stanley	5.288
Mount Isa Finance†	200	1994	6	6%	100%	Commerzbank	6.000
Int. Credit Corp.†	50	1991	3	5%	100	Bank of Tokyo (Oland)	5.000
SWISS FRANCS							
Victorian P. Auth. Fin. Ag.†	113	2003	-	5%	101	UBS	5.277
Swed. Export. Bk†	100	1994	-	4.5%	100	Credit Suisse	4.500
Nippon Suntan Kaisha†	80	1993	-	4%	100	Credit Suisse	4.625
FRENCH FRANCS							
World Bank†	1m	1998	10	10%	100	BNP	10.000
DANISH KRONER							
East Asiatic Co.†	250	1991	3.66	11	100%	Privatbanken	10.870
LUXEMBOURG FRANCS							
ElB†	300	1993	6	7%	100	Scopel	7.375
Mitsui Ts. Bk (Europe)†	300	1993	5	7%	100	BHL	7.688
Banque Indosuez†	300	1993	5	9%	99.5	Banque Indosuez	7.406
Prudential†	300	1992	5	7%	100%	St. Pauli (Lux)	7.688
ECUs							
Fiji Bank (Lux) (2)†	60	1992	5	4%	100.15	Fiji Bank Int.	
YEN							
IMI Bank Int.	1.5m	1992	4	5	101.35	HS Int.	4.623
Capita (3)†	2.6m	1992	5	5%	100%	Taiyo Kobo Int.	

†Not yet placed. *Private placement. **Offer from 1986. ***Offer made under the Luxembourg long-term prime rate. (1)Offer made under the US dollar prime rate. (2)Offer made under the Swiss franc prime rate. (3)Offer made under the Luxembourg prime rate. (4)Offer made under the US dollar prime rate. (5)Offer made under the Swiss franc prime rate. (6)Offer made under the Luxembourg prime rate.

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FINANCIAL TIMES

European Business Newspaper

Alco Standard in Triumph spin-off plan

BY OUR FINANCIAL STAFF

ALCO STANDARD says it may spin off to shareholders its Triumph group of aerospace companies, as part of its plan to focus on its core businesses of paper distribution, office products and food services.

During fiscal 1988 (ending September 30), we will study the possibility of spinning off this (aerospace) group to our shareholders, Mr Ray Mundt, the company's chairman said, adding that the spin-off would be likely to occur after the end of fiscal 1989.

Alco Standard said it agreed with analysts' forecasts that its profit for fiscal 1988 would rise to between \$1.95 and \$2.25 a share, diluted from last year's \$1.63 a share.

Mr Mundt said Alco's profit for



Toyota Motor Credit Corporation

Can. \$75,000,000

11% Notes due 1990

MORGAN GUARANTY LTD.
MERRILL LYNCH CAPITAL MARKETS
UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

BNP CAPITAL MARKETS LIMITED

BANKAMERICA CAPITAL MARKETS GROUP

BANQUE BRUXELLES LAMBERT S.A.

CHASE INVESTMENT BANK

COUNTY NATWEST LIMITED

CREDIT SUISSE FIRST BOSTON LIMITED

DRESNER BANK AKTIENGESELLSCHAFT

MCLEOD YOUNG WEIR INTERNATIONAL LIMITED

MORGAN STANLEY INTERNATIONAL

ORION ROYAL BANK LIMITED

SHEARSON LEHMAN BROTHERS INTERNATIONAL

WESTDEUTSCHE LANDESBANK GROZENTRALE

MITSUBISHI TRUST INTERNATIONAL LIMITED
NOMURA INTERNATIONAL LIMITED

WOOD GUNDY INC.

BANK OF TOKYO CAPITAL MARKETS GROUP

BANKERS TRUST INTERNATIONAL LIMITED

CIBC LIMITED

COMMERZBANK AKTIENGESELLSCHAFT

CREDIT LYONNAIS

DOMINION SECURITIES INC.

HAMBROS BANK LIMITED

MITSUI TRUST INTERNATIONAL LIMITED

THE NIKKO SECURITIES CO. (EUROPE) LTD.

SANWA INTERNATIONAL LIMITED



Toyota Motor Credit Corporation

ECU 85,000,000

8% Notes due 1990

MITSUBISHI TRUST INTERNATIONAL LIMITED

NOMURA INTERNATIONAL LIMITED

ALCEMENE BANK NEDERLAND N.V.

BANKAMERICA CAPITAL MARKETS GROUP

BANQUE BRUXELLES LAMBERT S.A.

CHASE INVESTMENT BANK

CREDIT LYONNAIS

DOMINION SECURITIES INC.

HAMBROS BANK LIMITED

MITSUBISHI TRUST INTERNATIONAL LIMITED

MITSUI FINANCE INTERNATIONAL LIMITED

NIPP

APPOINTMENTS

Pearl Group deputy chairman

Mr Reg Fearn has been appointed deputy chairman and non-executive director of PEARL GROUP and PEARL ASSURANCE, on the retirement of Mr James Elmisa. Mr Fearn, who retires as Pearl Assurance company secretary, is succeeded by Mr Derek Underwood. Mr Bill Flack, who retires as general manager human resources and director of Pearl Assurance, has been appointed a non-executive director of Pearl Group. Mr Robin Bristow, company solicitor, Mr David Davies, general manager (information systems) and Mr Nigel Haygarth, general manager (finance), have been appointed directors of the group's main operating subsidiary, Pearl Assurance.

UNITED TRANSPORT INTERNATIONAL has appointed Mr Stephen Matthews as a non-executive director. He is chairman of Cymnare, and a director of Bellwinch and other companies.

Mr Nigel Williams has been appointed company secretary and group solicitor of PHI EUROPE, Swindon. He joins from Hertz Europe, where he was senior commercial lawyer.

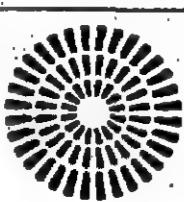
Mr Faizal Mohamed has been appointed managing director of AUTEK FINANCIAL SERVICES (EUROPE). He was with Irving Trust International.

Mr L.E. Dowsett has been appointed to the board of DAVID GARRICK.

Mr Geoff Davies has been appointed operations director of the WE ARE CLEANING (GB) hi-tech division. He was operations manager.

Mr Larry Lowth and Mr Peter Taylor have been appointed joint chief executives of COPERTHORNE HOTELS.

Following the takeover by HAYS CHEMICALS of Durham Chemical Distributors, Hays has confirmed the appointment of Mr Graham Green as chief executive of the new combined distribution division. He succeeds Mr Alf Keeling, who will continue to assist in the hand-over process.



U.S. \$75,000,000
Southeast Banking Corporation
(Incorporated in Florida, U.S.A.)

Floating Rate Subordinated Notes Due 1996

For the six months 14th December, 1987 to 14th June, 1988 the Notes will carry an interest rate of 8 1/4 per cent per annum. Interest due on 14th June, 1988 will amount to U.S. \$419.38 per U.S. \$10,000 Note.

Morgan Guaranty Trust Company of New York
London
Agent Bank



Kansallis-Osake-Pankki
(incorporated with limited liability in Finland)

Yen 10,000,000,000

Subordinated Floating Rate Notes Due 1991

Notice is hereby given that for the interest period from 14th December, 1987 to 14th June, 1988, the Notes will carry an interest rate of 8.2146% per annum. Interest payable on the relevant interest payment date, 14th June, 1988 will amount to Yen 24,146.00 per Yen 10,000,000 Note.

Agent Bank

Morgan Guaranty Trust Company of New York
London

DEVELOPMENT FUND OF ICELAND
(FRAMKV/AEMDASDUR ISLANDS)
(Established under the law of the Republic of Iceland)

U.S.\$35,000,000

Floating Rate Notes 1997

Retractable at holders' option in 1995
Notice is hereby given that the rate of interest has been fixed at 8.25% p.a. and that the interest payable on the relevant interest payment date June 14, 1988 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$4,193.75.

December 14, 1987, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

Bank of Tokyo (Curaçao) Holding N.V.

U.S.\$100,000,000

Guaranteed Floating Rate Notes due 1991



Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd.

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curaçao) Holding N.V. and The Bank of Tokyo, Ltd. and Citibank, N.A., dated December 14, 1987, notice is hereby given that the rate of interest has been fixed at 8.25% p.a. and that the interest payable on the relevant interest payment date, June 14, 1988, against Coupon No. 3 will be U.S.\$209.69.

December 14, 1987, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

FINANCIAL TIMES CONFERENCES

CIVIL AVIATION IN THE PACIFIC BASIN
The Pacific region, a civil aviation frontier, moving air transport area, is the subject of the Financial Times conference to be held in Singapore on 25 and 26 January 1988. The rapid growth in the region is already imposing strains upon the airlines, airports and the aviation infrastructure overall. It will generate a massive demand for new aircraft and the money with which to buy them for many years to come. The aim of this '88 conference is to define these problems and indicate possible developments and solutions.

Contributors to the debate include Dr Chong Chong Kong, Singapore Airlines; Mr Mitsunari Kawano, Japan Air Lines; Mr Frederick Bradbury, Jr, Senior Vice President of Civil Aviation, Boeing; Mr Peter Rutter of K.W. Rutter & Co.; Mr George N. G. Scott, Vice President of Civil Aviation, British Airways; Mr Michael Gilliland, Managing Director of British Airways. The conference has been timed to precede the Asian Aerospace '88 exhibition, which will be held at Singapore Changi Airport, 27-31 January.

THE FT CITY SEMINAR
The Financial Times City Seminars have been very successful and 11, 12 & 13 February 1988 are the dates for the sixth briefing on the changing dynamics of the City of London. The agenda includes discussion of the major markets, players and developments in the business environment. An assessment of how the City withstood the storms of recent weeks will be included.

Mr W.H. Bishop of Schroders returns to the platform as speaker and among the other contributors on this occasion are Mr John Matthews of County NatWest Ltd, Mr Robert Guy of N.M. Rothschild, Mrs Frances Edwards of Morgan Grenfell Ltd, Mr John Atkin of Citicorp, Mr Peter Gurnell, Mr Peter Rutter of K.W. Rutter & Co., Mr George N. G. Scott, Mr Michael Gilliland, Financial Times Conference adviser. It is to be hoped that the Rt Hon John Smith MP, Opposition Treasury Spokesman and Mr J.A. Donaldson, formerly of ICI, will be among the non-city speakers who will be addressing the seminar. This programme is particularly suitable for company training schemes and the Conference Organisers will be pleased to discuss block bookings.

CABLE TELEVISION AND SATELLITE BROADCASTING
The Financial Times sixth conference on Cable Television and Satellite Broadcasting, to be held in London on 17 and 18 February, brings together speakers from the main European Markets to review the future of the new media at a critical turning point in their development.

The Rt Hon Peter Ward, CBE, MP is to give the opening address and will speak on creating a broadcasting structure for the next century. Mr Michael Chrichton, Mr Anthony Stoddart, Mr Richard Dunn, M. Cyrille Du Palois and Mr Jorgen Daxen are among the distinguished panel of speakers who will review the changes that are taking place in the whole media scene.

All enquiries should be addressed to:
The Financial Times Conference Organiser,
2nd Floor, 126 Jermyn Street, London SW1Y 4LJ.
Tel: 01-930 2222 (24-hour answering service)
Telex: 27347 FT CONF G Fax: 01-925 2125

IKO-YOKADO CO., LTD (CDRs)

The undersigned announces that as from 14th December 1987 at Kas-Associate N.V. Spuistraat 172, Amsterdam and at Banque Generale du Luxembourg S.A. in Luxembourg civ. ap. no. 34 (accompanied by an 'Affidavit') of the CDRs Iko-Yokado Co. Ltd will be payable with:

U.S.\$ 33.00 per CDR, repr. 5 Dep. Shs. of 10 shs each.
U.S.\$ 66.00 per CDR, repr. 10 Dep. Shs. of 10 shs each.
(net per record-date 31.08.1987; gross Yen 105.50)

after deduction of 15% Japanese tax
Yen 78.50 = \$ 5.58 per CDR, repr. 5 Dep. Shs. of 10 shs each.
Yen 78.50 = \$ 5.80 per CDR, repr. 10 Dep. Shs. of 10 shs each.
Yen 157.95 = \$ 11.60 per CDR, repr. 100 Dep. Shs. of 10 shs each.

Without an Afvalbel 20% Japanese tax
Yen 104.50 = \$ 7.70 per CDR, repr. 5 Dep. Shs. of 10 shs each.
Yen 208.90 = \$ 15.40 per CDR, repr. 100 Dep. Shs. of 10 shs each will be deducted.

After 31.04.1988 the dividend will only be paid under deduction of 20% Jap. tax with \$ 3.11 net per CDR repr. 5 Dep. Shs. of 10 shs and \$ 31.10 net per CDR, repr. 100 Dep. Shs. of 10 shs and \$ 62.20 net per CDR repr. 100 Dep. Shs. each, in accordance with the Japanese tax regulations. A 10 days

AMSTERDAM DEPOSITORY COMPANY N.V.

PNC Financial Corp
U.S. \$100,000,000
Floating Rate Subordinated Notes
Due 1997

In accordance with the terms and conditions of the Notes, the rate of interest for the interest period 14th December, 1987 to 14th March, 1988 has been fixed at 8 1/4% per annum. Interest payable on 14th March, 1988 will be U.S.\$206.96 per U.S. \$10,000 Note.

Agent
Morgan Guaranty Trust Company of New York
London Branch

POWER PLANT CONTRACTORS' ASSOCIATION

Following the appointment of Dr David Simpson as chairman, he has been appointed group treasurer. Mr David Adams has been appointed group treasurer. PRESTWICH HOLDINGS, Arthur Andersen.

Mr Michael Ellis has joined SELLAR MORRIS DEVELOPMENTS as development director. He was with Durkan Properties.

Mr Colin T. Spillane joins the FORESTRY COMMISSION on January 25 as controller of Europe, of County NatWest Securities and a director of NatWest Investment Bank.

Mr Kev Freeland has been appointed managing director of the energy engineering division of MEGGITT HOLDINGS.

FOLKES GROUP

as financial director. He held a similar position on the board of FH Lloyd Holdings. He succeeds Mr Des Newey who is now preparing for retirement but remains on the board.

FIRST EUROPE EQUITY AND BOND COMPANY has appointed Mr Jerry Sebba-Kaminski as a director. He was managing director, Europe, of County NatWest Securities and a director of NatWest Investment Bank.

Mr Roger Derwent has been appointed to the main board of

World International (Holdings) Limited

(Incorporated in Hong Kong with limited liability)

Interim Results for the Half Year period ended 30th September, 1987

Corporate Developments

The Group completed its acquisition of Wheelock International Limited together with its trading, service and manufacturing subsidiaries in May 1987. The acquisition of shares in Hongkong Realty and Trust Company, Limited as previously reported, which was partly by purchase and partly by special distribution by The Wharf (Holdings) Limited to its shareholders, was also completed in May 1987. As a result of these and other corporate developments previously reported in the Annual Report, the composition of the Group's balance sheet and profit and loss account has undergone significant changes.

Group Results

The unaudited consolidated profit attributable to shareholders for the six months ended 30th September, 1987, amounted to HK\$242.4 million, representing an increase of 35.6% over HK\$178.8 million achieved in respect of the same period in the previous year. Earnings per share were 11.8 cents, up 10.3% from 10.7 cents for the corresponding period of last year.

Interim Dividend

The Board has declared an interim dividend of 3.8 cents per share in respect of the financial year ending 31st March, 1988, payable on 11th February, 1988 to shareholders on record as at 9th February, 1988. This represents an increase of 8.6% over the interim dividend of 3.5 cents per share for the previous year.

The register of members will be closed from Wednesday, 3rd February, 1988 to Tuesday, 9th February, 1988, both days inclusive, during which period no transfer of shares can be registered.

Highlights

* Wheelock International Limited and its subsidiaries reported mixed results during the period and contributions were above budget. The listed Lane Crawford Holdings Limited recorded a 15% increase in profit on a higher turnover.

* All core operating divisions of The Wharf (Holdings) Limited performed satisfactorily during the period. Compared with the corresponding period of last year, total net contributions from the property, hotels, terminal and transport divisions reported an improvement of 38%. Shares in Hongkong Realty and Trust Company, Limited have an unaudited book value of approximately HK\$1,200 million disposed of in May 1987 by a special distribution. Group profit before extraordinary items increased by 11%.

* Hongkong Realty and Trust Company, Limited recorded a small decline in operating profit but there were extraordinary profits which resulted in the total profit attributable to shareholders 10% higher than the same period of last year.

Summary of Unaudited Consolidated Results

Six months ended 30th September	1987	1986
	HK\$ Million	HK\$ Million
Turnover	898.4	—
Operating profit	84.1	0.5
Share of profits of associated companies	214.1	222.0
Profit before taxation	298.2	222.5
Taxation — Hong Kong	(28.1)	(34.8)
— Overseas	(16.0)	(8.9)
Profit after taxation	254.1	178.8
Minority interests	(11.7)	—
Profit attributable to shareholders	242.4	178.8
Dividend paid	—	(28.6)
Interim dividend	(77.8)	(71.7)
Transfer to revenue reserve	(164.6)	78.5
Earnings per share**	11.8c	10.7c
Dividend per share	3.8c	3.5c

* Since the Company and its subsidiaries were investment holding companies throughout the period ended 30th September, 1986, it is the opinion of the Directors that the Group had no turnover in that period.

** The calculation of earnings per share is based on 2,048.5 million shares in issue and the weighted average number of shares in issue of 1,674.9 million during the six months ended 30th September, 1987 and 1986 respectively.

Hong Kong, 11th December, 1987

WORLD INTERNATIONAL (HOLDINGS) LIMITED

This advertisement is issued in compliance with the requirements of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the Ordinary shares of 10p each of How Group plc issued and to be issued to be admitted to the Official List. No application is to be made for the 10 per cent Cumulative Redeemable Preference shares of 51 each to be admitted to listing.



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of 1,676,540 Ordinary shares of 10p each at 60p per share

Share Capital		
Authorised	Issued and to be issued fully paid	
£5,000,000	Ordinary shares of 10p each	£5,300,000
£2,431,960	10 per cent Cumulative Redeemable Preference shares of 51 each	£2,431,960</

UNIT TRUST INFORMATION SERVICE

MANAGEMENT

THE INFORMATION
EDGE

THE JILL WINDS which devastated the south coast of Britain in the middle of October this year cost Royal Insurance UK over £100,000 in settled claims, but they also blew it a unique opportunity to test the effectiveness of an innovation which it is now convinced will be a major factor in its future competitiveness.

The innovation itself, a novel, US-built computer system, hardly seems the thing to set pulses racing these days, yet the glimpse of its potential seen in the aftermath of the storm was enough to have Peter Duerten, Royal's managing director, publicly enthusing about its capabilities in the weeks that followed.

Andrew Campbell-Hart, general manager for corporate services and a member of Royal's board of directors, his chief of staff, "It seems to offer quite significant advantages over any other approach we have considered," he says.

Why should a new computer system, however powerful, arouse so much enthusiasm in the senior ranks of the Royal? After all, executives in many financial services companies these days are expressing disappointment in the returns they get from their investment in data processing.

It is important, first of all, to understand that the insurance business is changing rapidly and that the Royal is determined to stay ahead of the game.

It is already one of Britain's leading insurers with 4m accounts spread across all classes of general insurance; it has special strengths in household, personal motor, commercial property, motor fleet and engineering.

In a tough period for insurance generally, it is doing well: Last year, its pre-tax profits were £95.5m on £862m of premiums written.

But its senior executives are well aware that the structure of the business is changing profoundly, driven, as Duerten describes it, by a combination of increasingly sophisticated demands from its customers, new competition resulting from changes in legislation and novel opportunities for transacting business in new ways through technology.

That awareness gave rise last year to a thorough review of company policy leading to a strategy Duerten calls "Staying Ahead".

The essence of the strategy is that the company has to move closer to the people who are the

How Royal stormed into a new technological age

Alan Cane begins a regular look at the way companies are integrating information technology into their operations and are exploiting the consequent advantage



Peter Duerten, managing director (left), and Andrew Campbell-Hart, general manager, corporate services, of Royal Insurance UK set out to give regional managers the information they needed following devolution of management power and responsibility

main source of its revenues - the that kind of thing quickly and preferably ahead of the competition.

All the data are, in fact, locked up in an insurance company's computer files, but the problem is how to let the managers on the ground get at them easily, so that they can be helped in their own decision making and to give their business channels an edge over the competition.

The Royal has an impressive and efficient computer centre housing two large IBM mainframe computers. By most standards, it is technologically advanced; a few years ago it established a major telecommunications network to support some 2,000 terminals in 70 locations around the country.

One option open to the company was to provide each region with a stripped-down version of the master computer file, that was rejected because distributing data in that way can result in horrendous organisational problems - ensuring, for example, that data is consistent across the company means expensive technical support at each centre. The whole idea was fraught with risk.

It would be critical, for example, for a regional manager to know quickly if a particular class of insurance was proving unprofitable and why. To know, in fact, if any factor or group of factors was changing the nature of the market.

To take a specific case, a particular model of motor car might eventually prove to have a popularity which could lead to a higher than average level of claims. Insurers need to know

Royal has over 4m records.

Conventional file searching technologies start to break at half that number. Skilled technicians have to be called in to carry out the programming and it takes computers a long time to work through the files using conventional memory management techniques.

So something radically different had to be found. If Royal managers were not to wait hours - or days - for answers to simple queries,

Rod Hoozen, Royal's information manager, reviewed a raft of alternatives before opting for a computer system from Teradata, a young US-based company, whose machine combined three of the most sophisticated computing techniques available today - parallel processing, relational database management and fourth generation languages (see accompanying panel).

Virtually unknown in Europe, Teradata has a series of prestigious clients in the US including Citibank and AT&T.

The Teradata machine installed in Citibank's New York offices comprises 128 microprocessors working together to give a power equal to 128m instructions a second. When complete, experts say, it will be the most powerful computer ever built for business data processing.

Although hardly on that scale, the Royal machine is worth

around \$500,000. What it offers is the capacity to give responses quickly and in easily understandable form to the kind of questions managers want answered. Hoozen, who is an unusual appointment in that he is a technician by training rather than an insurance man, points out: "The regional managers have profit responsibility. They have to have access to the information in their own way and at a time of their choosing.

The machine was delivered in July and the company began work establishing a pilot project, based on Campbell-Hart's, says, "It seems to offer quite significant advantages over any other approach we have considered," he says.

Work began on loading all the data, a mundane matter like the number of branches owned by the company - into the Teradata preparatory to initiating the project. Then came the October storm.

The following morning, the team working on the pilot reasoned that the machine could be used to help with the inevitable flood of claims expected after the winds had done their work.

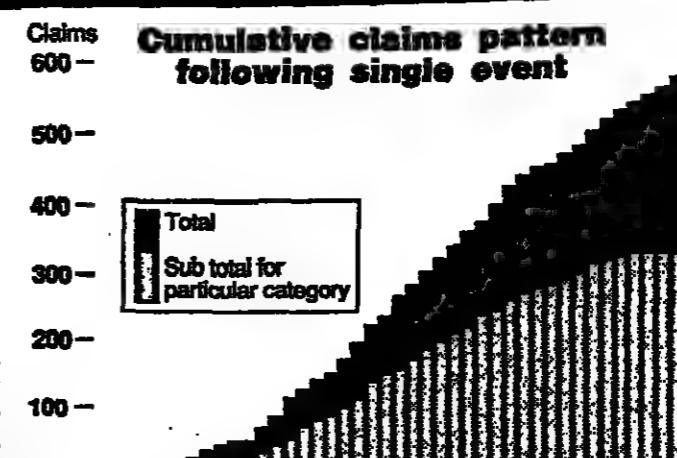
Overnight, with the help of Teradata technicians, the appropriate files were loaded into the new computer. As the claims started to come in, several thousand a day, they were fed directly into the Teradata.

Within hours it was printing out graphs and charts giving the company a good idea of the progress of the claims, the average size of claim and estimates of likely total exposure.

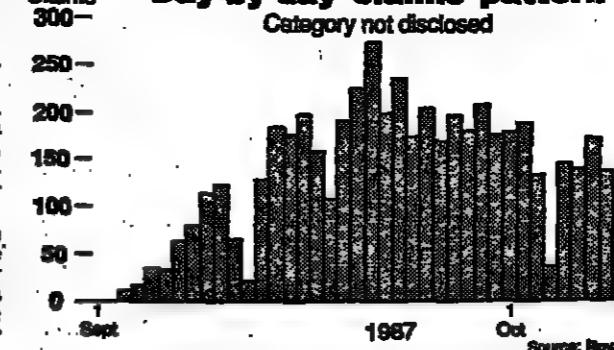
Hoozen is quick to make it clear that all this information could have been dug out of the files using traditional methods but with greater difficulty. "We would have had to work harder to get the same information," he says.

Where the new system is at its best is in giving new views of old data. Although the joint is only five months old, Hoozen says: "We are already starting to get fresh insights into the make-up of the portfolio. The system gives us the ability to home in on particular points when a first cut provokes questions in your mind."

It is too early to claim unequivocal success for Royal's initiative but based on the October storms experience, everybody at the company's Liverpool head office believes it has a winner.



Day-by-day claims pattern



Source: Royal Insurance

Royal Insurance UK's latest computer system makes statistics as detailed as these readily available. Previously, it would have been extremely difficult and time-consuming to obtain such figures

Management abstracts

The competitive bidding process, by P D Boughton in *Industrial Marketing Management* (US), May/June 87 (3½ pages)

From a survey of contractors in the construction industry, reviews factors they consider important in developing a bidding strategy, with company-specific features, such as clearness and detail of specification, heading the list.

Information system subversives: a life-cycle perspective, by E H Rachlin in *Information Age* (UK), Jul 87 (4 pages)

Identifies the different stages of an information system's life cycle, from design to decommissioning, noting that the development and acceptance phases are the most vulnerable for the insertion of subversive hardware, and/or software devices. Asserts that little effort is made to stop information being retrieved from the system, when it would be best to prevent - in the first place - the insertion of those devices for the illegal gathering of information.

Every manager is an information systems manager now, by G M Hoffmann in *Information & Management* (Netherlands), Dec 86 (6½ pages)

Argues that, as soon as any small computerised system is introduced into a department, the manager of that department acquires the responsibilities of an information systems manager, in the sense of selection and justification of new systems, operations, telecommunications, technical support, and personnel management. Emphasises the elements of each, alerting the manager to the hidden costs of microcomputer systems, security and disaster recovery requirements, the complexities of local area networks, and the need for training.

Sex differences in career management, by A Parry in *Human Resource Management* (US), Summer 87 (1½ pages)

From a survey, suggests that women are more responsive than men to formal career management and attain maximum effectiveness (perhaps higher than men's) in terms of performance, attitudes, identity and adaptability. On the other hand, shows that women are less effective than men at behaving tactfully and playing politics; argues that they must learn how to cope in this area if they are to realise their full potential.

These abstracts are condensed from the abstracting journals published by Amber Management Publications. Licensed copies of the abstracts can be obtained at a cost of £24 each (including VAT and postage) each month (order from Amber, PO Box 35, Wimborne BH2 5QH, UK).

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Continued on Page 37

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Strong growth may put pressure on sterling and interest rates

BY COLIN MILLKAM

THESE IS NO justification at present for another cut in UK bank base rates, according to Mr Kevin Boakes, chief UK economist at Greenwell Montagu Research.

London economists generally agree the international situation may lead to lower British interest rates, but domestically there is nothing to suggest such a move.

A long string of UK economic data will be released this week, but Mr Boakes warns against reading too much into the figures.

The market will regard this as the first comprehensive guide to economic performance since the

October fall in share prices, but the overall picture is likely to be confusing.

November retail sales should be strong, Greenwell Montagu expects a rise of 1.75 p.c. compared with 0.8 p.c. in October, but sees this as partly a reaction to lower mortgage rates and to a build up of consumer demand ahead of Christmas.

Nomura Research Institute also forecasts a high figure of 1.6 p.c., but other forecasters are going for a lower figure, ranging down to 0.7 p.c. at Morgan Grenfell.

Mr Mark Cliffe, economist at Nomura Research Institute, says this week will see the market

trying to decide whether there has been any impact on the real economy from the fall in equity prices.

He expects there to be little sign of any softening in the UK economy, and points out that recent evidence suggests gross domestic product is growing at least twice as fast as Britain's main competitors.

Mr Stephen Hannah, chief UK economist at County NatWest, looks for violent swings in gilt yields as talk of recession wanes and long term interest rates rise sharply. He adds that inflation nerves are likely to be kept on edge as price data continue to reflect over heating built up

before the crash in share prices. Mr Hannah foresees a further sharp decline in equity prices during the new year.

Mr Cliffe at Nomura also foresees a further fall in share prices during the next few months.

Friday's figures on November UK bank lending will probably be high, reflecting demand from investors in the wake of the Stock Exchange crash. Forecast

range from \$2.7bn at Morgan Grenfell to \$3.5bn at County NatWest, and James Capel. October's figure was \$2.9bn.

reversed.

He suggests 9 p.c. is a sensible level for bank base rates. The present rate of 8% p.c. was dictated by international factors. Similar events may produce a further cut to 8 p.c., but in the longer term it appears that Britain's relatively strong growth will not be slow however until there is evidence the sharp rise in house prices has reversed.

Mr Boakes expects lending to the financial sector to fall next year, reflecting a deterioration in confidence following falls in equity prices. Personal borrowing is unlikely to slow however until there is evidence the sharp

rise in house prices has reversed.

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rise in house prices has reversed.

Financial Times Monday December 14 1987

EUROPEAN OPTIONS EXCHANGE

Series	Feb. 88	Mar. 88	Apr. 88	May 88	Jun. 88	Jul. 88	Aug. 88	Sept. 88
COLD	\$490	37	31	31	24	24	24	24
COLD C	250	23	19	23	24	24	24	24
COLD D	520	144	45	680	56	56	56	56
COLD E	540	144	45	680	56	56	56	56
COLD F	540	144	45	680	56	56	56	56
COLD G	540	144	45	680	56	56	56	56
COLD H	540	144	45	680	56	56	56	56
COLD I	540	144	45	680	56	56	56	56
COLD J	540	144	45	680	56	56	56	56
COLD K	540	144	45	680	56	56	56	56
COLD L	540	144	45	680	56	56	56	56
COLD M	540	144	45	680	56	56	56	56
COLD N	540	144	45	680	56	56	56	56
COLD O	540	144	45	680	56	56	56	56
COLD P	540	144	45	680	56	56	56	56
COLD Q	540	144	45	680	56	56	56	56
COLD R	540	144	45	680	56	56	56	56
COLD S	540	144	45	680	56	56	56	56
COLD T	540	144	45	680	56	56	56	56
COLD U	540	144	45	680	56	56	56	56
COLD V	540	144	45	680	56	56	56	56
COLD W	540	144	45	680	56	56	56	56
COLD X	540	144	45	680	56	56	56	56
COLD Y	540	144	45	680	56	56	56	56
COLD Z	540	144	45	680	56	56	56	56
COLD AA	540	144	45	680	56	56	56	56
COLD BB	540	144	45	680	56	56	56	56
COLD CC	540	144	45	680	56	56	56	56
COLD DD	540	144	45	680	56	56	56	56
COLD EE	540	144	45	680	56	56	56	56
COLD FF	540	144	45	680	56	56	56	56
COLD GG	540	144	45	680	56	56	56	56
COLD HH	540	144	45	680	56	56	56	56
COLD II	540	144	45	680	56	56	56	56
COLD JJ	540	144	45	680	56	56	56	56
COLD KK	540	144	45	680	56	56	56	56
COLD LL	540	144	45	680	56	56	56	56
COLD MM	540	144	45	680	56	56	56	56
COLD NN	540	144	45	680	56	56	56	56
COLD OO	540	144	45	680	56	56	56	56
COLD PP	540	144	45	680	56	56	56	56
COLD QQ	540	144	45	680	56	56	56	56
COLD RR	540	144	45	680	56	56	56	56
COLD SS	540	144	45	680	56	56	56	56
COLD TT	540	144	45	680	56	56	56	56
COLD UU	540	144	45	680	56	56	56	56
COLD VV	540	144	45	680	56	56	56	56
COLD WW	540	144	45	680	56	56	56	56
COLD XX	540	144	45	680	56	56	56	56
COLD YY	540	144	45	680	56	56	56	56
COLD ZZ	540	144	45	680	56	56	56	56
COLD AA	540	144	45	680	56	56	56	56
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SECTION III

FINANCIAL TIMES SURVEY

Despite the stock market crash and traditionally cautious Swiss bankers' scepticism about the industrialised countries' ability to agree economic policies, William Dulforce sees continuing financial solidity as just one reason why banks are not retrenching.

Prudence and the fall

PRUDENCE PAYS in the long run...it's surely the motto engraved on the heart of every true Swiss banker. Prudence was the message from the Big Three Swiss banks - Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse - at the beginning of the year, when with remarkable synchronism they decided not to raise shareholders' dividends in spite of a respectable growth in their reported profits for 1986.

That move earned them a sharp fall in the prices of their shares during the first half of the year. After the October stock market crash and the uncertainty it has generated about the world economy, their early caution appears as prescient.

Understandably, their public statements have continued to be guarded. They expect to report net profits for 1987 "close to" or "at least as high" as last year's (which analysts read as meaning a comfortable increase in real earnings), but they are forecasting harder times next year.

Their current caution is fed by considerable scepticism about the ability of the big industrialised countries to resolve their differences over economic policy. It also reflects uncertainty about what the stock market crisis portends for the asset management and commission-generating busi-



Switzerland BANKING AND FINANCE

ness, in which their strength lies.

Senior management at one Zurich bank has been instructed to ignore hopes for international economic co-operation in the near future and to plan for continuing instability on financial markets.

Swiss banks took some knocks from the stock market plunge. Difficulties at a couple of smaller banks, on which the Banking Commission was keeping an eye, have been aggravated.

UBS had come off with no more than a "slightly black eye".

Mr Nikolaus Senn, chairman of its executive board, said: "Increased brokerage fees offset some of the book losses on securities holdings, and no major bank is in serious trouble."

Even if the banks, at the beginning of the year, had not anticipated a crisis, conservative management practices would have cushioned them against it.

At the end of 1986 the big banks' debt exposure to Latin America amounted to only 3.6 per cent of total assets and some 50 per cent of (understated) shareholders' equity.

After a nudge from the Banking Commission, the banks made extra provisions equivalent to 20 per cent of the debt. This year provisions have been raised to 30 per cent, at the same time as the banks' exposure has been

reduced by the depreciation of the dollar and sales of some loans.

The uncertainties facing world banking have recently drawn analysts' attention again to hidden reserves, a form of prudence in which the Swiss banks excel.

Swiss National Bank capitalisation figures (shown on page 5) indicate that the disclosed reserves of Swiss banks in general are considerably above the stipulated minimum.

Noting that it was in the interests of banks to tolerate exaggerated market estimates of their hidden reserves, Scrimgeour Vickers, part of Citicorp's London operations, came up in a recent study with an educated

guess that they amounted to 74 per cent of UBS's published equity, 69 per cent of SBC's and 52 per cent of Credit Suisse's.

In addition to the protection of substantial provisions and secret reserves, there are two other good reasons why the big banks are not switching to policies of retrenchment:

If UBS - exercising prudence again - called off its bid for Hill Samuel, the London merchant bank, after a closer study of its activities, SBC staked out a small claim to part of the expanding French market by taking control of Banque Stern, a Paris investment bank, and Ducatel-Duval, a stockbroker.

In fact, recent analyses have highlighted how profoundly the deregulation of national markets and the big banks' decisions to fight for a share of the global

market in London, New York and Tokyo have altered the operating premises of Swiss banking - without necessarily changing the basic conservative instincts of the bankers.

Under the influence of, chiefly US and British, institutional investors, the objective of conserving capital values has had to make room for maximising of yields in assets management, as competition for what was largely a Swiss preserve has stepped up.

A remark earlier this year by Mr Georges Blum, an SBC managing director, that some SF1.500bn (\$1,100bn) were under management in Switzerland, pierced the secrecy that has traditionally surrounded the

size of the funds managed by Swiss banks.

In its recent study, Scrimgeour Vickers estimated that, at the end of 1986, portfolio funds amounted to SF240bn at UBS, SF220bn at SBC, and SF200bn at Credit Suisse.

The sizes were "staggering", Scrimgeour Vickers commented, especially when compared with funds managed by American, British and French international banks. Translated into dollars, UBS managed \$167bn of funds. Comparative figures were: \$62bn for J.P. Morgan, \$19bn (Societe Generale) and \$14bn (Barclays).

When he offered his estimate of portfolio funds managed in Switzerland, Mr Blum cited four strategies the Swiss banks have followed to cope with the changes imposed by internationalisation and to meet the foreign challenge. These were:

□ Building up brokerage facilities and offering portfolio services in other financial centres.

□ Greater use of technology for portfolio management, security transactions and trading, to the extent that clients will be able to alter portfolios from their home terminals.

□ Increased efforts to train personnel - the "big three", together with the Zurich Investment banks, Julius Baer and Vontobel, have established the Swiss Banking School, and in Geneva the private banks have inaugurated a banking institute, planned eventually to offer an MBA degree.

□ Keeping Switzerland's reputation free of scandals - the *consensus de diligence*, the gentlemen's agreement under which banks undertake to make sure of the identity of their clients, has just been updated.

Mr Blum played down the influence of Swiss bank secrecy, maintenance of which Scrimgeour Vickers saw as the key to the future prosperity of the Swiss banks' fund managing.

On the domestic side, the bankers, after the October general election, renewed their campaign for the abandonment of Federal stamp duties on securities transactions. These levies, they complain, undermine Switzerland's capacity to compete as a financial centre.

The bankers have just been strongly backed by an exhaustive comparative study, "La Place Financiere Suisse", by Professor Philippe Brailard, of the Graduate Institute of European Studies, in Geneva.

Professor Brailard concluded that the all-round efficiency of Swiss banking could be ensured only by modifying the Swiss tax system. He recommended gradual changes in the levies but in particular the scrapping of discrimination against transactions in foreign securities.

Another controversial item of corporate shares structure, which allows companies to hold off raiders by refusing to register shares, Sulzer, the engineering group, is the latest to use this device.

The anomalies in the shares structure were highlighted during the October crash, when prices of non-voting participating certificates widely held by foreign investors tumbled more steeply than prices of registered shares.

Monetary policy has also been focusing greater attention. For some years, the Swiss National Bank has comfortably met its low targets for the growth in the monetary base (giro accounts with the central bank and note circulation). With the help of the upward movement of the Swiss franc and improvements in terms of trade, inflation has been firmly contained.

From the middle of this year, the increase in the money supply started to exceed the very conservative 2 per cent target fixed by the SNB. The SNB increased liquidity somewhat during the October crash and this month joined other European central banks in lowering by 0.5 per cent its discount and Lombard rates.

Growth in the monetary base this year is expected to be around 3 per cent, rather than the 2 per cent aimed for.

The adjustments to monetary policy are seen as Switzerland's modest contribution to stabilising dollar exchange rates and to expanding demand in Europe, as the US concentrates on cutting its budget deficit.

Nonetheless, they provoke worries about a revival of inflation in bankers and economists, who regard the price stability of the Swiss market in the last few years as an indispensable competitive advantage.

Most probably these worries will be contained as long as the Swiss franc moves in harmony with the Deutsche Mark and other European currencies and is not singled out by speculators as it was in 1978.

Published by Georg, Geneva. An English edition will be available in January.

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SWISS BANKING 2

John Wicks on the commercial banks

Taking the initiative

AT A time of constant change in the financial sector, Switzerland's banking system is proving that it can more than just cope.

The past 10 years in particular - starting with the catastrophic 'Chiasso affair' of 1977, and taking in political pressures at home, monetary unrest in the world at large and an almost complete re-configuration of the capital market - have called for major adjustments of banks' policies and philosophies.

The commercial banks of today, whose leadership has been passing increasingly into the hands of a younger and more internationally minded management generation, are very different organisations from those of the late 1970s. They have become more enterprising, there are now fewer shrill arguments with such regulatory authorities as the Finance Ministry, the Banking Commission and the National Bank. Criticism from abroad - especially from the United States - has been largely stifled by greater Swiss flexibility in helping to curb abuses of banking secrecy.

This new approach has meant that the banks themselves have initiated steps to tackle problems. It was, for example, the Bankers' Association that signed a memorandum of understanding with the Securities and Exchange Commission in 1982 on the avoidance of US insider dealing through Swiss banks.

The same body this July renewed - and strengthened - its good-conduct code for a further five years, even though the National Bank was no longer its 'partner'. In this agreement also, client identification and stopping the active promotion of fugitive-fund movements.

The less rigid stance of the banks has, in fact, saved them from further outside pressures in Switzerland itself. Justice Minister Elisabeth Kopp has dropped plans to review the

Banking Act, just as the electors had earlier turned down the restrictions foreseen in the 'banking motion'. Abroad, Washington last month undertook to refrain from the sort of strong-arm unilateral measures against Switzerland that it had shown in the Marc Rich case.

Swiss banks have also shown themselves much more ready to adapt to new developments in the market place. This has meant a particular boost for off-balance-sheet financial services. While commercial banks continue to extend and moderate their credit operations, growth is now considerably more rapid in the non-bank sector. Commission-based business has been the major key to recent expansion in foreign financial centres, chief among them London.

All this has been reflected in bank results. According to the National Bank, net profits of the banking system as a whole rose by 10.7 per cent to a record SFr4.1bn last year (excluding finance companies), with total assets up 9 per cent to SFr805.1bn. The commercial banks continued to be dominated by the Big Five - Union Bank of

Switzerland, Swiss Bank Corporation, Credit Suisse, Swiss Volksbank and Bank Leu - which accounted for well over half the balance-sheet total and the overall net profits.

Business has continued to grow this year. In terms of published assets, the National Bank reports that the balance sheet of 71 banks (the Big Five plus cartels and regional entities) were 10 per cent higher at the end of September than a year earlier; this, despite the marked fall in the dollar, though fiduciary funds continued to decline.

Balance sheets are only one indication of business development. With the exception of non-interest activities, they are growing rather less rapidly than bank earnings. As far as these are concerned, initial indications from leading banks are as good as, if not better than, those for last year.

The bankers are, however, cautious about forecasting what might happen in 1988. The stock market crash is of the greatest possible significance to the banks, who act as stockbrokers.

The mood at present is one of wait-and-see. In the stock markets, the banks themselves cannot do much to alter things, apart from amending existing provisions to carry out a downward revaluation of securities held.

For the time being, there are no really serious problems facing the commercial banks at home, other than the unwelcome decision to grant interest on post office accounts; and the exodus of investors from shares has at

Big banks balance sheet					
September 30 1987 (SFm)					
	UBS	SBG	CS	SVB	Leu
Total assets/liabilities	160.6	147.4	108.2	32.0	14.6
Selected assets:					
Customer lending Due from banks	73.9	68.5	48.2	20.9	4.3
	49.5	44.0	33.8	8.0	6.0
Selected liabilities:					
Customer's funds Due to banks	81.7	92.2	66.7	25.9	7.4
	45.4	36.8	29.9	3.5	4.8

least meant more money on hold with the banks or going into such fixed-interest paper as the market's own medium-term notes.

This is far from meaning that the Swiss financial sector has completed its transformation. New liquidity rules come into force on January 1, for example, which enforce the availability of emergency in-house funds to cover any run on a bank before the existing 'fire brigade' scheme can come into effect. The Banking Commission is pressing for an extension of the Banking Act to cover finance companies and - of greater importance for the banks - for equity-backing requirements in respect of off-balance-sheet commitments. The commission also seems to be making more use of its rights in acting against 'unit management'.

In parliament, an anti-insider clause is growing closer to inclusion in the penal code, while the government and a States Council commission want a change in the law governing banks' proxy votes at shareholders' meetings.

The banks also continue to carry out voluntary changes. Only last month, for instance, the big banks decided to open their permanent syndicate for Swiss franc foreign bond issues, while the Association of Swiss Cantonal Banks spoke up in favour of greater co-ordination of its members' operations.

Despite the growing reputation of Luxembourg as an alternative haven for private funds, Mr Wolfgang Peritz, general manager of Commerzbank (Schweiz) says he finds private individuals continue to set much store by Switzerland's historical role as a secure and discreet financial centre. He says he is not aware of any clients who have chosen to switch funds from Switzerland to Luxembourg.

The predominance of investment advice and management as an activity of the foreign banks is reflected in the relatively small growth in their balance sheets over the last few years. At the end of 1986, the total for all foreign-controlled financial institutions' balance sheets was only 12.9 per cent of the aggregate balance sheet of the Swiss banking system. This compared with 11.4 per cent in 1976, and 14.1 per cent in 1984.

The bank-like finance companies in particular tend to be small institutions. For instance, Association of Foreign Banks statistics show that, of 112 Swiss or Swiss-based companies recorded during 1986, almost three-quarters showed total assets smaller than SFr100m.

Some of the Swiss banks are now applying for seats. It may be significant in the context of Swiss-Japanese financial reciprocity that Daiwa and Nomura became the first of the Japanese securities houses to apply for banking licences in Switzerland at the end of last month.

Other foreign banks active in the foreign bond market are Handelsbank-NatWest, part of the National Westminster Bank, which runs the second largest bond issuing syndicate, and Nord

Foreign banks

Bank-like companies' striking increase

SWITZERLAND CONTINUES to draw a steady stream of foreign financial institutions, attracted by its reputation as a safe haven for foreign funds and its still profitable bond market.

The latest figures produced by the Association of Foreign Banks in Switzerland show that the number of foreign financial institutions has risen to 215 by the end of 1986, compared with 122 ten years before.

Yet more striking is the increase, within this total, in the number of bank-like finance companies. These increased from 81 at the end of 1985 to 90 by the end of last year, compared with only 24 at the end of 1976.

Bank-like finance companies have been the greatest growth area, since they are exempt from the fairly severe Swiss capital requirements for banks. The reason is that they do not offer themselves to the public as depositaries, but are defined rather as involved in selected forms of capital trading. This makes them much easier to set up than fully-fledged banks.

The main motivation for foreign banks to set up in Switzerland is the management of funds for private clients. Commerzbank, for instance, set up a branch in Zurich specifically for this purpose two-and-a-half years ago and is about to establish a further office in Geneva.

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In addition to private client business, a number of foreign banks are involved in foreign exchange dealing, although this tends to be sideline. Their involvement in commercial lending is usually minimal.

Aside from these services, the foreign banks have come to play a significant role in the foreign bond market. The Japanese, for instance, have introduced a stream of their clients to the market.

Foreign banks play a significant role in the foreign bond market, but tend to steer clear of lead-management

They have, however, tended to steer clear of lead-management roles, although some of the subsidiaries of the banks have lead-managed straight bond issues for the companies for whom they act as guarantors in the Japanese domestic bond market.

But the great bulk of the issues for Japanese borrowers - a sector which usually accounts for around 30 per cent of total issuing volume - have been equity-related bonds, and these have very rarely been led by the Japanese securities houses. Rather, these houses have passed on the lead-management position to one of the Big Three Swiss banks - Union Bank of Switzerland, Credit Suisse or Swiss Bank Corporation - which control the main bond issuing syndicate.

The reason for this appears to have been fear among the Japanese securities houses that, unless they did this, the Swiss banks might withdraw share buying orders from their offices in Tokyo. However, this worry must be diminishing now that a larger number of non-Japanese banks have gained seats on the Tokyo stock exchange.

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The pressure created by the scarcity of appropriate personnel, coming on top of Switzerland's in any case very high cost of living, makes setting up a new operation an extremely costly business.

Mr Guy Huet, managing director of Morgan Stanley in Zurich, who has been busily recruiting staff this year for a trading operation which he set up in February, complains that salary levels are now twice as high in Switzerland as in New York.

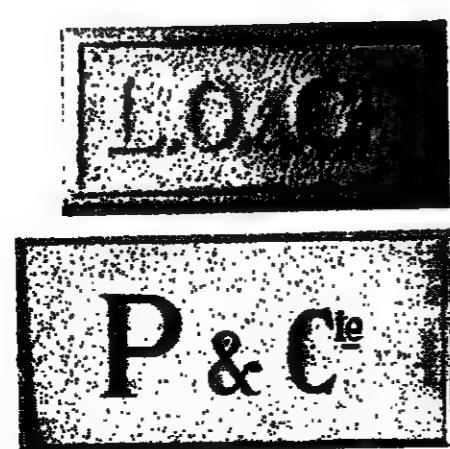
Clare Pearson

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Tel. 210211

DARIER & Cie (1837)
4, rue de Saussure
Tel. 214111

MIRABAUD & Cie (1819)
3, boulevard du Théâtre
Tel. 210355

HENTSCHE & Cie (1796)
15, rue de la Corraterie
Tel. 219011

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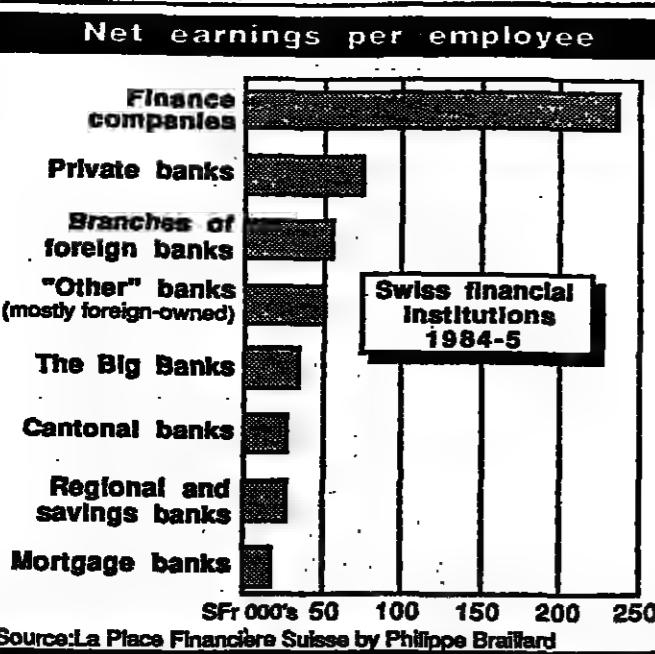
SWISS BANKING 3

Profile: Dr Markus Lusser



Markus Lusser

New man may be tested early



Finance companies

Variety is an obstacle to supervision

SWITZERLAND's proliferating finance companies may soon have their tails nipped. The Banking Commission, the Swiss National Bank and many Swiss bankers want them brought under tighter control.

They are increasingly seen as a way for foreign rivals, including banks, to circumvent reciprocity rules and to compete directly with Swiss banks in Switzerland without being subjected to regulations on capital and liquidity ratios.

However, would-be supervisors are having trouble because the finance companies are very so widely in size and the nature of their operations that it is nearly impossible to categorise them.

Finance companies, established under Swiss corporate law, are subject to the Banking Act, if they seek deposits from the public. Only four do so.

Others, whose balance sheets are 'of a banking nature', report their statistics to the Swiss National Bank in accordance with two articles of the Banking Act, but are not otherwise covered by the Act.

Registering with the SNB allows the finance companies to participate as co-managers in issues of Swiss franc bonds for foreign borrowers, covered by SNB capital export rules. They are not, however, subject to supervision by the Banking Commission.

These 'bank-like' finance companies grew in number from 58 in 1977 to 115 last year, and the Banking Commission estimates there will be 132 by the end of this year. Almost all the new ones are owned by foreigners, the Japanese influx having been particularly strong.

In addition, there is an unrecorded number of finance companies - 'hundreds' the commission says - who do not report to the SNB.

The Commission estimates that roughly one-third of the finance companies have Swiss owners, one-third are controlled by Japanese and the remaining third by other foreigners.

Finance companies covered by the statistics exhibit a bewildering spectrum of size and activity. The biggest is Renault Finance in Lausanne, with assets of some SF16bn. Essentially a holding company for Renault of France, it also conducts financial operations on its own account.

Sumitomo International Finance, in Zug, operates with a balance sheet of around SF900m. At the other end of the scale last year, 16 finance companies reported assets of SF10m or less, two having no more than SF1m.

A characteristic of them all is that they carry out banking operations in competition with the banks proper, sometimes in partnership with individual banks. A survey conducted this year by the Association of Foreign Banks, which counts 44 finance companies among its members, found that they were engaged in practically all types

William Dufford

THE STYLE, if not the policies, will change when Dr Markus Lusser takes over from Mr Pierre Langueutin as President of the Swiss National Bank (SNB) next May.

That at least is the view commonly held by Swiss bankers. But at 56 Dr Lusser can look forward to a 10-year tenure, long enough to leave his mark on Swiss banking.

As an avid reader who cannot pass a bookshop without stopping in to make a purchase, he might also remind the bankers of the book critic's adage that style cannot be divorced from content.

The bankers could be in for some

well-organized banking system and efficient markets will certainly tell the banks when we think the markets are not playing their part," he said in a recent interview.

Already, as SNB vice-president, Dr Lusser has spoken out about what he regards as some outdated self-regulating arrangements in Swiss banking.

Not that he is promising a threatening change. On the contrary, he stresses the continuity embedded in the central bank's practice of entrusting policy to a three-man directorate in which the president is only *primus inter pares*.

Swiss monetary policy is based on control of the monetary base (gold, deposits and notes in circulation) to keep prices stable.

This policy was finally consolidated in 1980 under Dr Fritz Leutwiler, who was chairman of the Bank for International Settlements when the international debt crisis erupted in 1982 and who had to contend in 1978 with a rush of foreign funds into Swiss franc holdings.

It is widely assumed abroad

that Switzerland, unlike the US, has a central bank controlled by a single man, William Tell.

Trained as a lawyer, he spent 20 years at the Bankers' Association, rising to managing director. He was involved in the development of Eurocheques and became chairman of Eurocard, Switzerland's first electronic payment system.

He does not see himself in the kind of international role played by Dr Leutwiler, who was chairman of the Bank for International Settlements when the international debt crisis erupted in 1982 and who had to contend in 1978 with a rush of foreign funds into Swiss franc holdings.

The franc is again under pressure, but this time it is not alone.

Investors and speculators are turning also to the yen, Deutsche Mark and even other European currencies.

"I am very happy if the franc does not assume a special role," Dr Lusser says.

Nevertheless, he foresees problems. He assumes that currency fluctuations will continue and that the effects of the stock market crash in October have not yet run their course.

These elements coincide with the introduction of new central bank prescriptions for bank liquidity. The first two factors would call for the introduction of major liquidity by the SNB. The last means that the banks will

need to hold less liquidity, although they will not change current practice overnight.

In any case, the SNB, whose 2 per cent target for the growth in the monetary base will probably already be overshot by 1 per cent this year, can expect pressure to be more expansionary in 1988.

For the SNB, much would then

depend on how other central banks respond to similar pressures from their politicians and industrialists.

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SWISS BANKING 4

Profile: Banca della Svizzera Italiana

London milestone for growing Lugano bank

LAST MONTH Banca della Svizzera Italiana (BSI) started up operations at a new branch in London. This marks a further step in a long process of expansion for the Lugano-based bank, which feels it still has far to go.

BSI has come a long way since its foundation in 1873, when its main aim was to finance local investments in preparation for the opening of the Gotthard rail-

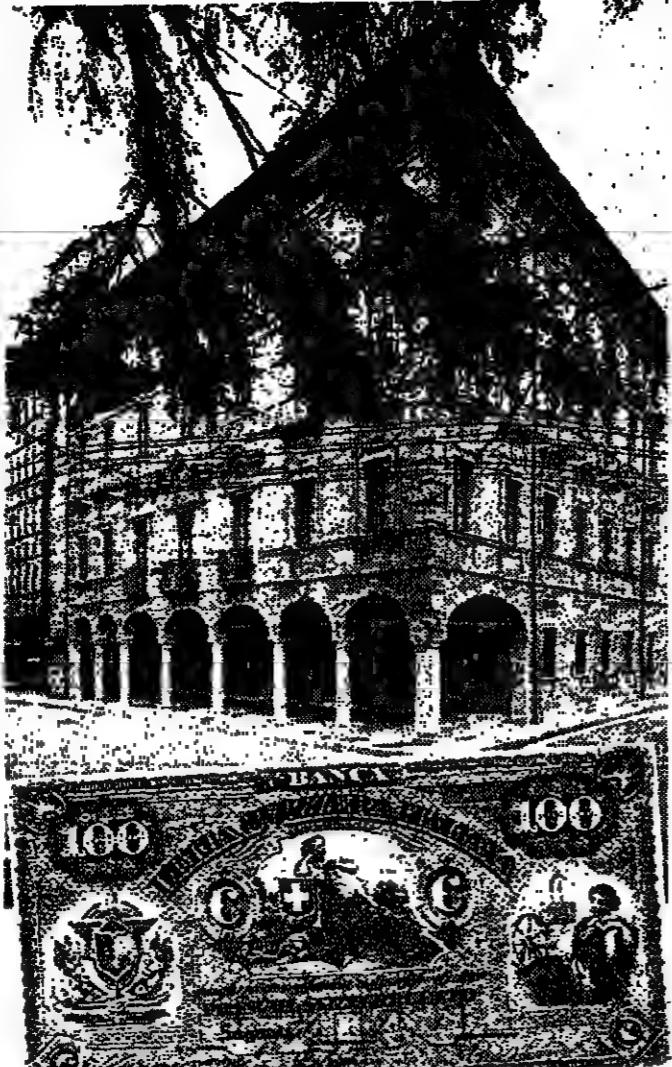
As its name suggests, BSI is the biggest bank with headquarters in Italian-speaking southern Switzerland. Originally formed by leading Swiss banks and Banco Generale di Roma, it played a key role in the development of Canton Ticino from the start, even issuing the local banknotes up until 1907.

Its growth over the past 20 years, during which published assets have risen tenfold to over SFr6.8bn, has reflected not least the rapid strengthening of the Ticino economy.

With some 19 branches and agencies in the canton - apart from a 34 per cent shareholding in the Fiduciary Trustee Group of Lugano - BSI is far from having left home. For all that, it has been obvious for years now that there are clearly-defined limits to growth there. Ticino has only 270,000 inhabitants - and over 250 bank outlets - so there is hardly a need for new branches.

Over and above this, local business is expanding more slowly than in the 1960s and 70s. Ticino is no longer quite so fashionable as a retreat for the wealthy. It has not had much success in building up an industrial base (despite efforts by a BSI-backed industrial promotion unit) and greater stability in neighbouring Italy has sharply reduced the northward flow of fugitive money.

BSI realised long ago that it needed a presence north of the Alps. It opened a Zurich branch in 1936, and became the first southern Swiss bank with a seat on the stock exchange. More recently, it bought Adler Bank (now Adler Change) in Basle, Banque Romande in Geneva and



BSI's headquarters in Lugano...and a note issued by the bank in 1983, ten years after its foundation

thrust will be in other parts of the country.

According to the chief executive, Dr Giorgio Ghiringhelli, international strategy outside the home canton foresees growth both on and off the balance sheet.

On the one hand, BSI wants to develop lending to what it calls "good-quality, medium-sized companies," as well as its trade financing operations and Domus Bank's consumer credit and consumer-goods leasing activities. On the other hand, non-interest business is to grow, particularly in the fields of portfolio management for institutional clients and foreign exchange.

Specific projects in hand within Switzerland in this connection are the creation next year of a financial-consultant team in Zurich, a foreign-exchange trading desk in Geneva (one was recently opened in Zurich), and a BSI branch in Geneva. This last unit is to concentrate on international business, while Banque Romande takes on the character of a regional bank.

Its international strategy, says Dr Ghiringhelli, will be based on three main centres. One of these is New York, where the branch recently moved to new premises with twice the space. The plan here is fundamentally to build up business in the sector where the branch is already active: money market, foreign exchange and trade financing services. (The branch also has a "very limited" credit portfolio and does some portfolio management). New York, where BSI additionally has an international banking facility, is now also to be the home of a regional office to look after the bank's operations in Latin America.

Another major foreign arm of

the personal-loan specialist Domus Bank in Zurich. The Lugano parent and these subsidiaries today together have operations all over the country.

At the same time, it began to carry out a gradual expansion abroad. The first move came in 1969, with the formation of what is today Banca della Svizzera Italiana (Overseas) as an offshore unit in the Bahamas.

The mid-70s saw the opening of a representative office in Caracas and a direct branch in Nassau, as well as the acquisition of a 48 per cent stake in Cie Monagaseus de Banque, of Monte Carlo, and 45 per cent in the Luxembourg-based Soc Eure, part of the Cie Monagaseus group. (Its partners in both these banks, Banca Commerciale Italiana, of Milan, owned 35 per cent of BSI's capital before selling this to the New York bank Irving Trust in 1983, incidentally).

Since then the foreign network has been extended further by the creation of rep offices in Hong Kong, Tokyo, Buenos Aires and London. The London office, opened in 1985, was the precursor of the new branch there.

While BSI keeps up its significant activities in Ticino - where, in April, it opened an international data-processing centre in Pregassona - its main Swiss

THE SWISS stock market suffered as heavily as Wall Street or London from the October crash, the Swiss Bank Corporation General Index tumbling by 30 per cent in one month from its peak on October 5.

In the aftermath of uncertainty, while world exchanges were waiting for the Reagan administration and the Congress to sort out the US budget problem and for the seven main industrialised countries to give policy signals, lessons were being only tentatively drawn from the Swiss experience.

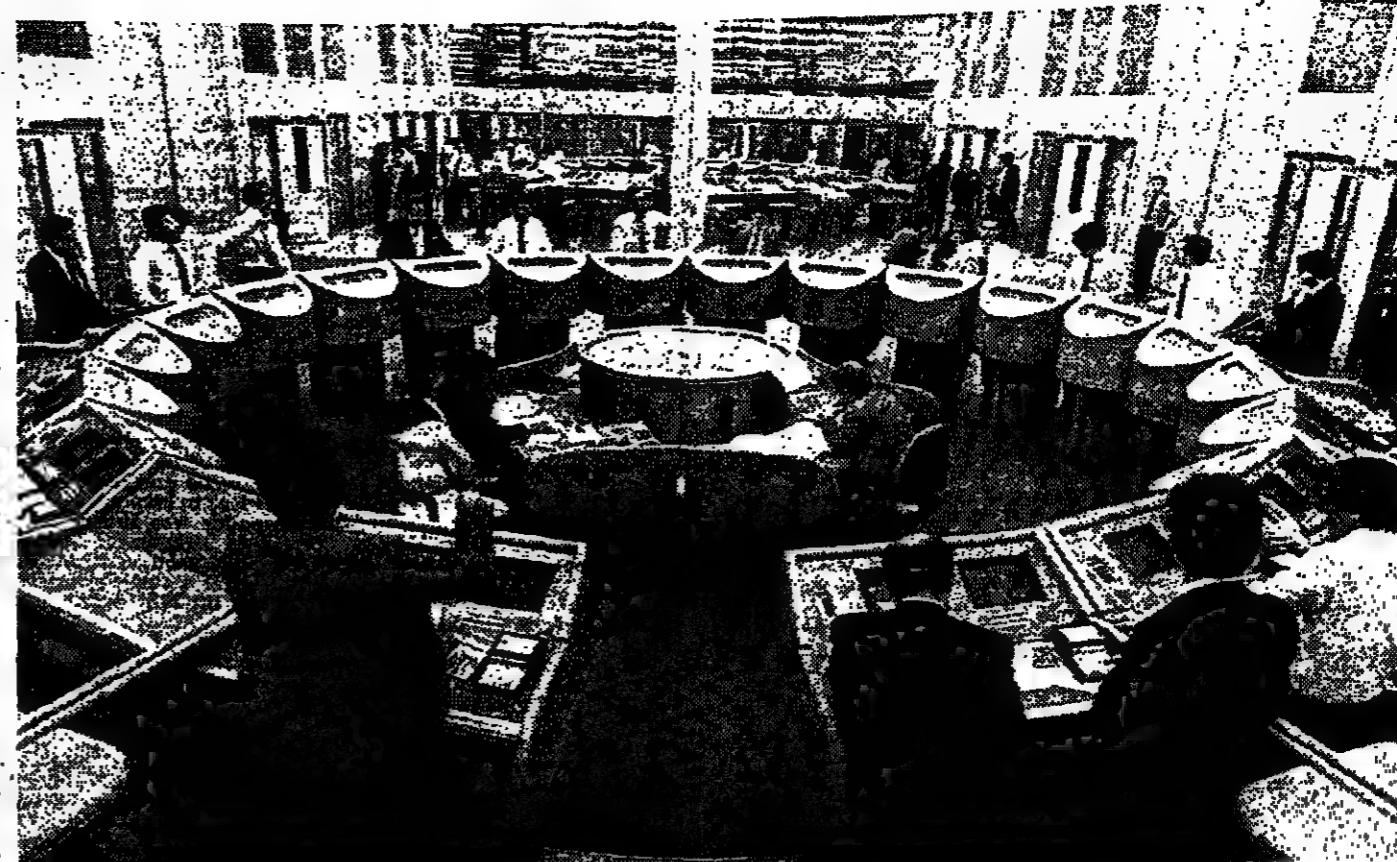
On the technical handling of the crash in Zurich and Geneva, the most common judgment seems to be that it was a qualified success.

Improvisation by the Zurich exchange committee at early morning meetings during the crucial two weeks produced some controversial decisions but kept the system running.

Sessions were shortened for the 25 leading stocks which are traded continuously. The rule calling for a stop to trading in a stock whose price has moved more than 10 per cent in a session was temporarily dropped.

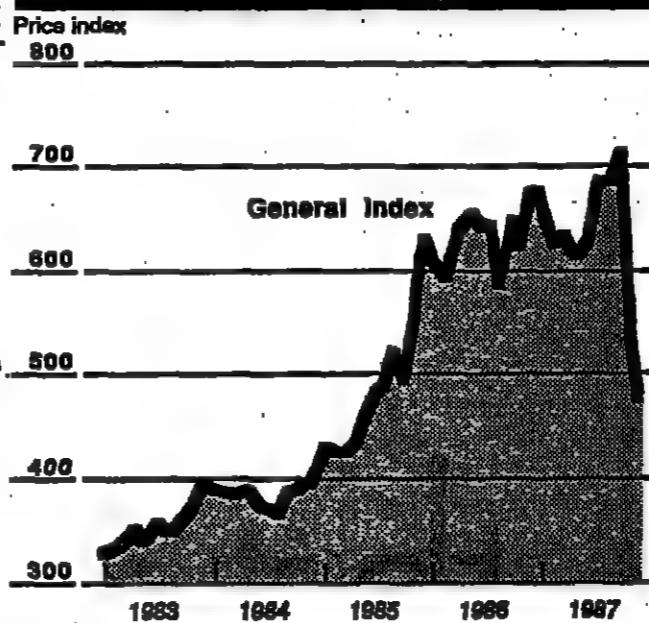
"Trading back," the possibility of returning to stock prices when calling the list of non-continuously traded shares, was withdrawn. Some dealers blame this enforced "instantaneous" trading for the wild price swings in some stocks from one day to another.

Back offices in one or two banks reportedly clogged up under the volume, but on the whole the Swiss exchanges are reckoned to have preserved their



On the Geneva stock exchange (as also at Zurich), technical handling of the crash was deemed a qualified success

Swiss Bank Corporation



The crisis brought an especially severe setback for stock prices, which had climbed less than 11 per cent in the first nine months

reputation for quick execution of deals. Some big foreign investors nevertheless complained that they were not able to place orders.

The extent of foreign influence on the Swiss market, vaguely acknowledged beforehand, was emphatically confirmed. For the past couple of years the number of transactions in foreign shares and bonds has surpassed that of Swiss stocks, although bourses outside provide no breakdown statistics. This is generally assumed to bigger deals are

On the one hand, BSI wants to develop lending to what it calls "good-quality, medium-sized companies," as well as its trade financing operations and Domus Bank's consumer credit and consumer-goods leasing activities. On the other hand, non-interest business is to grow, particularly in the fields of portfolio management for institutional clients and foreign exchange.

Specific projects in hand within Switzerland in this connection are the creation next year of a financial-consultant team in Zurich, a foreign-exchange trading desk in Geneva (one was recently opened in Zurich), and a BSI branch in Geneva. This last unit is to concentrate on international business, while Banque Romande takes on the character of a regional bank.

Its international strategy, says Dr Ghiringhelli, will be based on three main centres. One of these is New York, where the branch recently moved to new premises with twice the space. The plan here is fundamentally to build up business in the sector where the branch is already active: money market, foreign exchange and trade financing services. (The branch also has a "very limited" credit portfolio and does some portfolio management). New York, where BSI additionally has an international banking facility, is now also to be the home of a regional office to look after the bank's operations in Latin America.

Another major foreign arm of

traders seeking to pull out of the smaller stocks were hauled by, among other things, a lack of liquidity on the market.

A coincidence of recent attempts to take over Swiss companies, and the collapse in prices of participation certificates during October, has brought to a head debate about the division of Swiss corporate equity capital between shareholders and bearers, along with voting rights and the non-voting certificates.

To protect their national identity, most Swiss companies have statutes under which they register only shares held by Swiss citizens, thereby limiting voting rights. Some can even limit the number of voting shares registered under one name.

Capital requirements are to a large extent met by issuing bearer shares with reduced voting rights and non-voting participation certificates. Foreigners invest in these papers.

The system conflicts with the requirement to have easily negotiable paper on stock exchanges, and has been an increasing source of irritation to foreign investors, not least the pension funds.

Last month the situation crystallised into an attempt to launch a referendum on shareholders' rights in the canton of Zurich. Behind the move is Mr Karl Schweri, owner of the Denner discount retail chain, whose prolonged bid to acquire control of Uesugi, a rival chain, has been thwarted by that company's refusal to register holders of shares it believed were acting for Denner.

Mr Schweri now has to collect

enough signatures to force through a referendum. He argues that a company board's right to approve registration curtails market activities, thereby influencing share prices and affecting investors' rightful interests.

A parliamentary committee, studying amendments to Swiss corporate law, has also taken up the question of share registration.

Currently market operators of all kinds on the Swiss exchanges appear to be happy to take a pause for reflection. A crucial question for the Swiss banks and other fund managers centres on the comportment next year of the foreign investors, in particular the big institutions who had "discovered" the Swiss market over the past three years.

Will the foreigners return in force after their precipitate withdrawal in October? Will the advantage of a strong Swiss franc and the solidity of the big Swiss companies offset the pain of the losses made on non-voting paper and the resentment at Swiss restrictive practices?

There is in any case no indication as far as the Swiss have stopped wooing foreign investors. Plans for automated settling and computer-assisted trading, though delayed, are moving steadily ahead.

A new Swiss share index, reputedly aiming at filling the lack of a universally accepted Swiss index, has been started. It precedes the launching next year of a Swiss Options and Financial Futures Exchange.

William Dallforce

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SWISS BANKING 5

Futures and options

Soffex will integrate trading and clearing

SOFFEX, THE fully automated, computer-based Swiss Options and Financial Futures Exchange, is due to start business next year. It represents a gage by the Swiss banks and banks of their determination to keep a major European securities trading centre in Switzerland.

The five big banks and the three biggest stock exchanges - Zurich, Geneva and Basle - have invested SF165m (S48m) to equip Soffex. That does not include staffing costs and spending on back offices by more than 50 members, which probably averages around SF1m each.

Target date for the start of trading is March 1. There may be some slippage in the timetable - not all the members may be ready - but a simulation phase is scheduled to start in January.

Fast development abroad of instruments for trading in shares options and financial futures was finally seen as a challenge for Switzerland, and the decision to act was taken at the end of 1985.

Both foreign and domestic pension funds had stressed their interest in Swiss options and futures. Optimising yields was taking precedence over preserving capital, Mr Rudolf Mueller, chairman of the Soffex executive board, explained.

Banks were competing for the growing part of savings under the control of institutional investors whose criteria differed from those of private investors.

For Switzerland to maintain its superiority in international fund managing, our bankers and investment managers had to be given the modern instruments available to their rivals," Mr Mueller added.

A private company with an initial paid-up capital of SF15m was set up by the Tripartite Bourse Association, Union Bank of Switzerland, Swiss Bank Corporation, Credit Suisse, Swiss Volksbank and Bank Leu. Arthur Andersen and Company was commissioned as project manager.

The result will be a tailor-made entirely computerised exchange in which trading will be effected through screens on an "electronic floor" covering the whole of Switzerland. The software allows orders and quotations to be entered directly into

the trading system by use of keyboard and screen.

Soffex will differ from existing US and British futures exchanges by integrating the clearing and clearing operations in a single automated system. The Frankfurt stock exchange is already studying whether it can use the Swiss software for its own new options and futures market.

Ensuring liquidity has been a matter of special concern. On the Swiss stock markets is at a substantially lower level than that effective on American exchanges, and Swiss shares have high market prices.

Contracts of 100 shares can only be traded in shares market elsewhere would not work. Accordingly, Soffex will operate with 5-share contracts.

The Frankfurt stock exchange is already studying the Swiss software

Speculation started in Zurich that Soffex might be postponed after the October stock market crash and the accusations that programme trading on futures markets had exacerbated price fluctuations in New York. This was strongly denied by Mr Otto Naegeli, the project's managing director.

A measured start had, in any case, been planned for the exchange. It will open with options contracts on bearer shares and participation certificates of 11 Swiss stocks.

Four are banks - UBS, SBC, Credit Suisse and Volksbank. Two food stocks, Nestle and Jacobs Suchard, join the three big chemical companies, Ciba-Geigy, Sandoz and Hoffmann-La Roche, and the 11 is made up with two insurance stocks, Swiss Re and Zurich.

An index contract is envisaged in a second step to be followed eventually by financial futures. No timing has been given for these moves, so, as Mr Naegeli says, the exchange has time to look at the impact of futures trading on the recent stock market shake-out.

William Dafforne

SWITZERLAND IS a country where not only banks are thick on the ground. There are also no fewer than eight stock exchanges, which in a country of fewer than 6.5m inhabitants must be a per-capita record.

While only Zurich and, to a lesser extent, Geneva and Basle can be called major-league players, some of the smaller bourses have been proving their *raison d'être* for a number of years or more.

One of these is that of Berne. Although the federal capital is not one of the country's leading commercial or industrial centres, it has a banking tradition that goes back to the early 18th century. It was the home of the first Swiss savings bank, a few decades later, and of the first cantonal bank in the 1830s.

It is still the headquarters of the Swiss Volksbank, one of the Big Five. Shortly after the formation of the Association of Berne Banks in 1880, this body set up the Berne Boerseverein for the promotion of trading in bonds of exchange and securities.

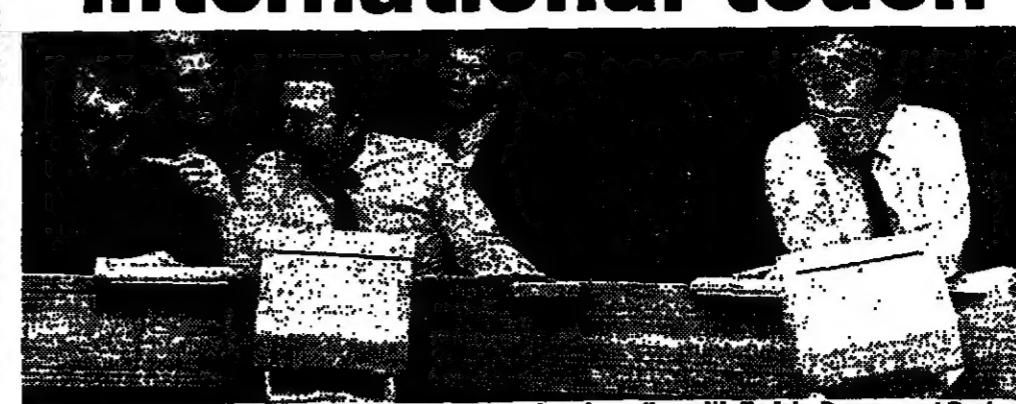
Opened in 1886, in a very small way of business, nor did it grow to any extent in the years that followed: before the First World War, it was running with an average of barely 10 trades per day. It was not until relatively recently that things started to turn up.

This has been the case particularly since about the mid-1970s, with the city's securities turnover having increased in only the past 12 years by something like eight-fold to its recent (pre-crash) level of a good SF1400m a month.

This is not wholly comparable with the figures of other Swiss exchanges - Zurich and Geneva, for instance, reckon all securities transactions taking place in their respective cantons - but it certainly only a fraction of their activity.

In terms of listings, however,

Berne is far from a dwarf. These today amount to 123 shares and 1,686 bonds. There is a definite international touch here, too, since 14 of the equities and no



Berne's trading floor has recently been up-graded, to be online with Zurich, Geneva and Basle

fewer than 789 of the bonds are non-Swiss.

The privately-operated exchange has a number of members - now 12, excluding the Swiss National Bank as a non-trading extra - have to belong to the city's associations (though their numbers include the local branches of three out-of-town big banks and an Amro subsidiary), while most trades are carried out for local customers. The member banks, not unnaturally, do what they can on the Berne floor to save on brokerage fees.

For all that, Berne is very much of a local institution. All of

include some 16 mountain railways in main trading alone, as well as the equities and bonds of numerous banks, holding companies and industrials based in Canton Berne and nearby areas.

"This is something we really have to offer," says Mr Juerg Niederhaeuser, the stock exchange's managing director. "As things stand the trend seems to be for new issues to concentrate increasingly on the three main bourses, anyway. Mr Niederhaeuser feels that being a local exchange itself presents opportunities.

This could apply specifically in pre-market business, which, since the start of the year, have had a regular quotation list of their own in Berne. At present, pre-market trading lasts for only 10 minutes, shortly before main dealing starts at 10.45am - itself to run for only 30-45 minutes. In two or three years, the pre-market period might be extended for a few minutes.

Mr Niederhaeuser feels the Berne exchange has a particular role to play in the listed market. It now trades some 30 unlisted equities, including those of such fair-sized local groups as Galactine and Swiss Serum & Vaccine.

In fact, the region is achieving something of a name in this field. The Berne branch of Swiss Bank Corporation, for example, has become a substantial dealer in unlisted stock, where Volksbank Willisau in the neighbouring canton of Lucerne has long been the national specialist.

John Wicks

Geneva's Second Market

A gradual opening

Introduction of computer-aided trading

The Deuxieme Marche will start working as soon as enough candidates have been introduced by member banks and approved for listing. Mr Kurt Schenawey, director of the stock exchange, points out that the market will doubtless take longer to get going than would otherwise have been the case, in view of the post-Black Monday weakness of the Swiss share index. In any case, though, he would like to see a "gradual" opening to business with perhaps only three to five equities traded.

Regulations for the operation of the market came into effect on November 1. These are aimed at providing investors with a maximum of information about the companies listed and affording the shares a large degree of negotiability - something the

Geneva exchange feels has been a major failing of conventional venture capital financing.

Swiss companies must show a paid-up capital in the form of shares and/or participation certificates of at least SF1m, and foreign companies the equivalent of SF2m. No less than 10 per cent of the capital - corresponding to a minimum of 5,000 shares or 10,000 participation certificates - must be issued on the Deuxieme Marche.

While the rules are intended to be flexible enough to meet the requirements of fledgling companies, they are such as to provide a serious guarantee to future shareholders. "Access to plenty of information" is a main feature of the new market, according to Mr Philippe Moser, the bourse's deputy director.

The new market will be quite separate from Geneva's existing "avant-bourse" for pre-market trading. Although this has just received a set of firm directives to succeed the former unwritten rules, it is still meant for companies which do not - or not yet - fulfil the criteria of the main or second markets. An important passage in these directives says that, while "the volume or liquidity" of such listing represents an interest on the part of the public or the stock market, "their admission does not constitute a value judgment in respect of either the issuer or the stock."

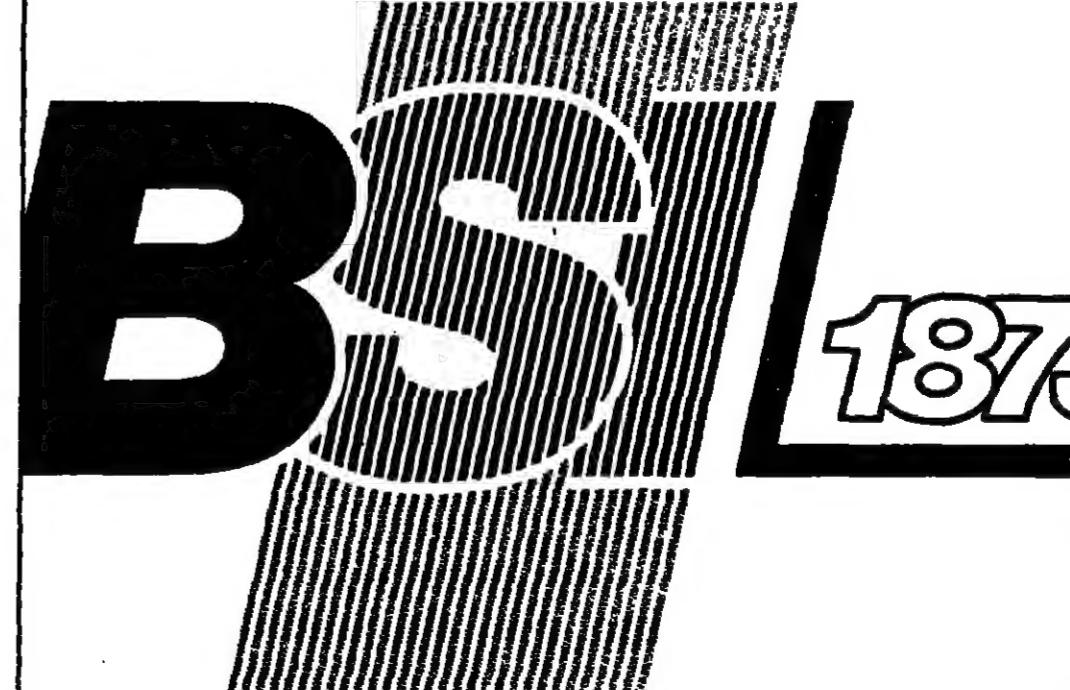
Pre-market shares thus do not have the same official standing or those in the two other categories, and are seen by the bourse as an "ante-chamber" for the French-speaking areas of western Switzerland.

At the same time, Geneva itself is in the process of becoming something of a Swiss centre for venture capital financing of various kinds.

The directives of the Deuxieme Marche also permit participation by foreign companies. It is foreseen that these would half primarily from neighbouring France - for example, in the form of firms listed on the Second Marche in Lyons. But in time there could be interest from the US or the parallel markets in Amsterdam or London.

John Wicks

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Clare Pearson considers the foreign bond market

The 'big three' stage a comeback as issuing volume falls

HISTORY MAY regard 1987 as the year when the walls surrounding the main issuing syndicate in the Swiss franc foreign bond market finally began to crack - although not quite in the way that everyone had been expecting.

It had been thought that the cartel-like control that the Swiss "big three" banks - Union Bank of Switzerland, Swiss Bank Corporation, and Credit Suisse - had exercised for years through their control of the main syndicate would be undermined by the arrival of foreign banks.

However, though the main syndicate's share of the market had dwindled from around 95 per cent to about 60 per cent at the end of last year, this year has seen them make a comeback. So far, they have claimed about 70 per cent of the bonds issued.

This coming year, the background to a slight downturn in bond issuing volume. According to Credit Suisse, by the end of November only around SF35bn worth of bonds had been issued, compared with SF42bn as the year-end number for 1986.

The reason for the decline is partly that borrowers with weaker credit-ratings have become less acceptable in the market lately, and partly that swap opportunities into other currencies have been few and far between.

These factors have made it harder for the foreign participants to get mandates. This has left a bigger share of a diminished cake for the Swiss banks who have been the traditional lead-managers for most of the better-quality borrowers, such as the World Bank, many of whom are prepared to borrow Swiss francs outright.

So ironically, it was in the context of an apparent strengthening, rather than weakening, in their position that the big Swiss banks chose at the end of November to relax some of the rigid rules of their bond issuing syndicate.

Why did they do it? An executive at one of the banks described the decision as an attempt to create "the best of all possible worlds". The changes, he hoped, would help to resolve



Hans-Joerg Rudloff: an old Europe market hand

discontents among member banks by allowing greater flexibility, but at the same time keep the syndicate intact.

The main changes, effective in the new year, are as follows:

□ More members of the main syndicate will be allowed to lead-manage bond issues within the framework of the permanent syndicate, subject to the restriction that none of the big three had previously issued a bond for the borrower. (New issues at the moment are led almost exclusively by the three main banks.)

□ Other Swiss banks will be invited to join, and this may possibly extend to foreign banks.

The big banks argue that these changes will make for a more orderly market, while at the same time getting rid of some of the most irksome restrictions on their members.

For instance, they argue that since one of the big banks may now turn down participation in a deal, this will put the borrowers, such as the World Bank, which rotate their mandates among the three, under more pressure to agree to a pricing representing a consensus.

Additionally, they say that banks will be less and not more inclined to get rid of unwanted positions in deals in the grey market (even though the reallocation relaxation makes it easier for them to trade in this market) because they will not be

able to do this on credit grounds, or in the case of bonds with special structures.)

□ Members will have more flexibility in using the reallocation of the percentage of a bond's fees that underwriters are allowed to pass on to institutional investors.

In both cases, however, Credit Suisse was able to claim these decisions took advantage of exemptions within the existing rules: in one case it was taking advantage of the credit concerns loophole; and, in the other, of the fact that gold-linked bonds count as "special situations".

Some bankers have also focused on the relaxation of the reallocation rules. They say this will mean co-managers will be able to use Eurobond-style to trade bond positions out in the market.

Looked at in this way, the changes would appear to mark a cracking in the cartel. However, others see them as primarily designed to lure new members into the syndicate. They note that the big three have not removed the rule prohibiting member banks from participating in bonds brought by other syndicates.

More banks might be inclined to join the big three because the requirement to participate in all the deals has been dropped. In

SWISS BANKING 6

Stock and bond issues

	August September January-September Change				
	1986	1987	1987	1986	1987
Switzerland*					
Domestic issues ²	10,246	555	1,257	8,032	8,524
Foreign issues ²	43,359	4,380	3,792	32,149	29,972
Domestic stock issues	6,141	51	235	5,242	4,597
Total	59,746	4,986	5,544	45,423	43,097
Euromarkets ³					
US issues	114,290	6,202	5,801	88,100	56,073
DM issues	16,741	415	990	13,527	10,825
ECU issues	6,636	337	382	5,077	6,503
Other issues	44,848	1,899	3,576	34,456	30,021
Total	162,567	8,853	10,749	142,160	123,422
USA ⁴					
Yankee Bonds	6,064	50	1,011	3,054	3,111

*New issues (source: SBN) ²Public issues ³Trade notes ⁴Source Economy ⁵Source: OECD. ⁶USG Statistical Abstract Figures November 1987.

forced to take part in issues with whose pricing they disagree.

Foreign bankers have tended to take two views of the changes. Some say that so far from relaxing rules in the market, the changes will actually increase the control of the big three. Others, on the other hand, think their control may fall apart under their impetus.

In particular, some say the relaxation allowing syndicate members to turn down participation in bond issues will weaken the syndicate's bargaining position with borrowers since they will not be able to assure them that the syndicate will stand behind their issues.

The spur to this relaxation must have been internal disputes within the syndicate. For instance, bankers have noticed that Credit Suisse has been showing an increasing tendency to turn down public bond issues launched by the other two banks recently. This seems to be linked to the appointment at the beginning of this year of Mr Hans-Joerg Rudloff, deputy chairman of Credit Suisse First Boston, as general manager of Credit Suisse. He is an old hand of the Euromarkets.

Notably, this year Credit Suisse turned down participation in two public bonds: a SF125m deal for the US company, Pricer, led by Union Bank of Switzerland; and a gold-linked deal for Olivetti, led by Union Bank of Switzerland.

In both cases, however, Credit Suisse was able to claim these decisions took advantage of exemptions within the existing rules: in one case it was taking advantage of the credit concerns loophole; and, in the other, of the fact that gold-linked bonds count as "special situations".

The big banks argue that these changes will make for a more orderly market, while at the same time getting rid of some of the most irksome restrictions on their members.

For instance, they argue that since one of the big banks may now turn down participation in a deal, this will put the borrowers, such as the World Bank, which rotate their mandates among the three, under more pressure to agree to a pricing representing a consensus.

Additionally, they say that banks will be less and not more inclined to get rid of unwanted positions in deals in the grey market (even though the reallocation relaxation makes it easier for them to trade in this market) because they will not be

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More banks might be inclined to join the big three because the requirement to participate in all the deals has been dropped. In

Domestic bonds

Equities crash could bring investors back

ISSUANCE OF new bonds in the Swiss domestic market is currently running at around the same levels as last year, even though the Federal Government has become a net repayer of its debt.

That the public bond market has managed to sustain an annualised issuing volume of around SF11bn is largely attributable to the growth in new equity warrants bonds, which accounted for at least 30 per cent of the bonds issued this year.

But following the events of October, the equity-based bonds have dried up. This makes it extremely unlikely that the coming months will see the same momentum in the primary market, unless demand for fixed rate deals swells sufficiently to take up the slack.

The crash in the Zurich stock market was extremely severe. During October almost 27 per cent, or SF65bn, was wiped off the capitalisation of the bourse - despite the relatively modest advance in share prices earlier in the year.

The question is whether the shock has caused will trigger a return among Swiss investors, many of whom only started buying shares in recent years, to the bond market, which they have traditionally favoured.

Certainly, bankers report that pension fund managers have become extremely hard to persuade of the advantages of picking up shares at today's levels, however cheap they are.

Additionally, the few bonds that have emerged since the crash have been heavily subscribed. The issuers, who are some of the main borrowers in the market, have not been able to take advantage of this upturn in demand, since they are prohibited from borrowing opportunistically and must cease when their requirement for the year is satisfied.

The only corporate borrower that has so far chosen to borrow in the straight bond market since the crash has been SMH, the watchmaker. Bankers say that this company is believed to have planned initially a pure equity, or equity related offering.

So it is at present extremely unclear how much issuing activity the next year will see. One Swiss banker said that he foresees interest rates coming down.

Interest rates prior to the stock-market crash, although they are still below their best levels for the year.

For instance, in January the going rate for a cantonal bond was around 4 per cent, or slightly above, for 10-year funds.

After that, yields rose but then reached a plateau during the summer months, which combined with slender underwriting volume made for healthy market conditions.

However, during Switzerland's delayed reaction to the hike in international interest rates in the last summer, yields rose sharply. The average yield on federal government bonds soared from 4.13 per cent at the end of August to 4.33 per cent in mid-September.

A 4 per cent Swiss Confederation bond was issued at a yield level of 4.29 per cent - despite the fact that its issue size was reduced to make it more palatable for the market.

Just prior to the crash, the city of Geneva paid 4.14 per cent on a new 10-year bond for such a borrower would be around 4.14 per cent again.

Bankers say that the rate on a new 10-year bond for such a borrower would be around 4.14 per cent again. The city of Zurich has issued a 7½ year bond

through a tender system which was yielding at the beginning of this month around 4.15 per cent.

As is the case with many other markets, the Swiss domestic market has witnessed a "flight to quality" in reaction to the crash, which has considerably widened the yield differentials between bonds in the secondary market.

For instance, at the beginning of this month, an outstanding 10-year bond for Nordfinanz-Bank was yielding about 5½ per cent, while a bond for the Confederation of the same maturity was yielding about 3.7 per cent.

At the same time, investors, uncertain of the interest rate environment, have shown a marked preference for shorter-dated bonds.

Bankers are expecting a further easing in interest rates now that, in response to the crash, the Swiss National Bank has adopted a more flexible monetary policy.

However, they are not expecting a further sharp downward movement given that the past year has seen a significant overshooting of the National Bank's original 2 per cent monetary growth target. Additionally, inflation was standing at 2 per cent during October, which compares with less than one per cent a year before.

The domestic bond market tends to eschew innovative issuing structures in preference for the "plain vanilla" straight bonds deemed to be best liked by its investor base, and this year has been no exception to the rule.

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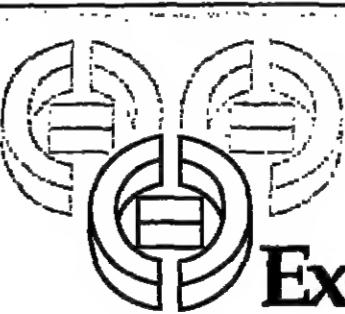
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SWISS BANKING 7

Insurance

Belying the index

THE SWISS insurance and reinsurance business improved its results yet again last year, despite the unfavourable exchange rate environment, with both premiums and net earnings reaching new highs.

Although the Swiss franc has since strengthened even further, leading companies are expected to finish up at least as well in respect of 1987.

Insurance is big business in Switzerland. This is due not least to the fact that the circumspect Swiss themselves spend large sums of money to guard against every kind of risk. Insurance premiums account for no less than 16 per cent of total household expenditure, according to government estimates, a higher share than goes on either rent or food. Exclusive of social security contributions, the average Swiss topped the 1985 world list with a per capita rate of some \$1,275.

At the same time, Swiss insurers figure among the major international operators. The Swiss Re group, for example, is second only to Munich Re as the world's biggest reinsurance company, and Swiss Life second only to Allianz in the European life assurance sector; while Zurich, Winterthur and Baloise belong to the household words of international insurance. In all, a good half of all Swiss private-insurance premiums is accounted for by foreign business.

As far as total values are concerned, the latest overall figure is of SFr60.4bn for 1985. This was made up of SFr13.5bn in the form of direct life assurance business, SFr25.3bn by reinsurance. Within this total, premiums booked in Switzerland accounted for SFr17.3bn, those of foreign branches SFr17.9bn, and business by foreign subsidiaries for the remaining SFr15.2bn.

Everything points to further growth. While non-life statistics are not yet available for 1986, the Association of Private Life Assurance Companies (VPL) has just issued figures showing that the gross premiums of the 22 companies in this sector rose 9.5 per cent last year to SFr13.4bn. In the case of re-insurance, premium income of the seven largest Swiss specialist companies reached some SFr13.5bn last year.

Annual reports from individual companies show that most leading groups increased their gross premiums in 1986. There are exceptions, however, including Swiss Re and Winterthur, and generally speaking growth



Swiss Re's Dr Walter Diehl

rates were down on the previous year. This was largely because of the strong Swiss franc, however, together with the minimal inflation rate and the fact that the life sector had experienced a particular boom in 1985 following the introduction of a new occupational pension law.

While it is impossible to make anything like a reliable forecast in the insurance sector, in view of possible major claims, there are already indications that both 1987 and 1988 should be good years. In the longer term, a recent study by Swiss Re expects steady premium growth between now and 1992, by when life premiums are seen as being some 45 per cent higher than in 1985, and those for non-life coverage 45 per cent higher.

The encouraging news is less the growth in premiums – which in itself gives no real picture of future earnings – than the general improvement in underwriting results. Most major companies reduced their operating losses in the non-life sector last year, and seem to have been keeping them down during 1987.

There are a number of reasons

for this. Primarily, premiums have at last been able to be raised in a number of problem branches and national markets, not least that of the US. At the same time, insurers are now reaping the fruits of having been more selective with regard to their portfolios. "Turnover growth is not a goal in itself and was aimed for only in certain sectors," Swiss Re chairman Dr Walter Diehl said of his company last month. Also, international competition in many sectors seems to be getting rather less cut-throat, in part with some insurers quitting individual operations entirely.

Despite the still substantial underwriting losses in non-life, the companies' net profit continues to grow. In respect of 1985, Zurich, Winterthur, Baloise, Helvetica and Swiss Re were among those able to raise their dividends as a result. Life business of the composites and the life-assurance specialists had continued to show underwriting profits, while all companies benefited from a further increase in investment earnings.

For all that, the income from the industry's substantial invested capital is not a sufficient basis for corporate profitability. This has been shown clearly by the recent sharp decline of share prices. The January liberalisation of investment restrictions for the life sector no longer looks quite so attractive now that all attention is focused on old-time, rock-solid fixed interest securities.

Whatever the case, Switzerland's insurance industry is feeling pretty confident. Always excluding major disasters with resultant claim burdens, there seems no reason why overall profits should not keep at least close to their recent records.

With this in mind, it is hard to see why the index for insurance shares is more than one-third below its 1987 high, since it would take a real recession to do the companies any serious harm. A weak dollar does, of course, cut into profits – but it also reduces corresponding claims.

In the current period of investor insecurity, analysts are more and more recommending purchases of such first-class Swiss equities as those of the insurance companies. Admittedly, the yield is still no more than 1.8 per cent (at a price-earnings ratio of over 30 per cent), but this compares very well with the former level of under 1.2 per cent and just about covers domestic inflation.

On the other hand, there were international pressures: the increasing sophistication of fund



Compulsory pensions have led to a service on new lines, but users are wary

Ashley Ashwood

Pension funds

Comparison prompts caution

THE WINDS of change are blowing through the traditionally ultra-conservative Swiss pension

management techniques abroad. An official at the Swiss Bankers Association said that, as the desire to emulate Anglo-Saxon techniques grew, so too did the fear that, unless the Swiss themselves set up a system, a foreign performance comparison organisation, such as the US's Bank Russell, would come and affect its service in Switzerland instead.

The Swiss Bankers Association said that, since the service was introduced in May, it had begun to receive data on between 40 and 50 portfolios. However, a number of funds have indicated that they will begin inputting information in the new year.

The system requires information on the funds to be input on a quarterly basis. The performance of the funds is then measured both by comparison with other funds, and by comparison with various indices.

The indices include the Geneva private bank Pictet's indices of Swiss and foreign bonds, and, for foreign shares, Morgan Stanley Capital International World Index. For Swiss shares, Telekurs has developed a new index, which now provides

an alternative to an existing one developed by Swiss Bank Corpora-

tion.

However, it appears that, so far, the response from the pension funds to the new service has been cautious. As Mr Hans Steinmann, pension fund manager at the Zurich-based Alusuisse, said: "We are at the beginning of a new era. But, like everything in Switzerland, the change will take place very gradually."

Mr Steinmann said that, although he foresaw being able to take part in the project next year, he and a number of other managers set up such a system.

The impact of this potentially revolutionary move was twofold.

On the one hand, there was the 1985 legislation – the Occupational Pensions Act – which for

the first time laid down compulsory pension fund membership for all employees earning over SFr18,500 in that year.

Although the increase in total pension funds under management as a result of the legislation was not great, it had the effect of focusing more attention on the business, most of which is in the hands of the banks and the so-called investment foundations, which manage portfolios for pension funds.

On the other hand, there were international pressures: the increasing sophistication of fund

The bulk of pension fund money was traditionally – and still is – invested in property, mortgages, low interest bonds and equities to a limited extent.

A study of the year 1984, for instance, showed that corporate pension funds had 39.3 per cent of their funds in bonds, and only 5.7 per cent in shares. Property and land formed 22.7 per cent of their investments, and mortgages 10 per cent.

It is possible indeed that the crash will be a severe set back to the diversification of portfolios that had only just begun to gain ground in the Swiss pension funds. The value of IST's portfolio has itself fallen from SFr1.25bn to SFr1.05bn as a result of the crash.

However, Mr Steinmann of IST, is keen to invest more in Swiss shares at the new, cheaper levels, though he said he had found little enthusiasm among other managers for this point of view.

Mr Steinmann's plan for the coming year is to go into mortgage lending in a big way. He believes his percentage investment in mortgages could rise to 25, as against 12 per cent at the moment.

Clare Pearson

The Challenge.



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SWISS BANKING 8

Bank secrecy survives, in spite of some modifications

Still a marketable advantage

SWITZERLAND'S BANK secrecy has its spectacular side. Attempts by the now Philippine and Haid to recover losses illicitly sailed away by former presidents Marcos and Duvalier, the Boesky and Levine insider trading scandals in New York, the laundering of drug money and the use of Swiss banks in the Iran-Contra affair have all put it in the headlines over the past two years.

Needless to say, the ballyhoo is anathema to sober Swiss bankers. Yet the publicity has helped promote modifications to Swiss bank secrecy, which the big banks at least accept as inevitable, if they are to continue to be leading players on the global financial market.

Nonetheless, the quip now widely trotted abroad, that Swiss bank secrecy has been shot full of holes as a piece of Emmental cheese, is misconceived. Remember what the Swiss say about Emmental imitators: "Anyone can make the holes, but only the Swiss can make the cheese."

Under pressure from other governments, principally the US, the Federal Council and its Justice Department are introducing laws and practices that make it easier and quicker for foreign authorities to obtain from Swiss banks the information they seek to help prosecute cases in their country.

But the Swiss have not caved in. On the contrary, by patient negotiation they have persuaded the Americans to show more respect for Swiss legal perceptions.

Bank secrecy has been eroded at the edges; some of its murkier aspects have disappeared under exposure. Yet because of the fundamental respect for private rights written into Swiss laws, and because of Swiss refusal to regard tax evasion (as distinct from tax fraud) as a crime, secrecy still gives Swiss banks a marketable advantage over banks in other financial centres.

Events this year have included the signing of yet another memorandum of understanding with the US, the next compilation of the package through parliament of a Swiss law penalising money laundering.

In addition, the Bankers' Association has introduced a new version of the *convention de diligences*, the gentleman's agreement under which the banks undertake to ascertain the identity of their clients and to prevent bank secrecy from being exploited to hide criminally acquired funds. Revision of the convention had been necessary



Mrs Elizabeth Kopp and Mr Edwin Meese: new guidelines



tated by the National Bank's decision to withdraw as referee.

The request for legal assistance in the Irangate case, filed in Berne by the US last December, provoked some ironical comment among bankers. It was allegedly servants of the very administration that had been pressuring Switzerland to ease its secrecy rules who had taken advantage of that facility.

Relations with the US over legal matters, however, entered a calmer phase this year. In Washington in November, Mrs Elizabeth Kopp, the Federal Justice Councillor (minister), and Mr Edwin Meese, the US Attorney-General, signed a memorandum spelling out new guidelines for granting legal assistance.

Basically, the US agreed to work through established channels and to avoid "unilateral

compulsory measures" while the Swiss authorities undertook to speed up procedures. US courts and prosecutors have been infuriated in the past at having to wait years to get their hands on key documents, as opposition lawyers mounted successive appeals in Swiss courts.

The Swiss, by patient negotiation, have persuaded the Americans to show more respect for Swiss legal perceptions

Commonly lawyers have appealed on the ground that vital Swiss interests would be

violated. Now only Swiss citizens, permanent Swiss residents or owners of Swiss companies will be able to use this argument. Moreover, appeals must be lodged within 10 days of a judgment.

On the other hand, in the latest memorandum the US authorities undertake to use the agreed procedures in asking for legal assistance and to use their "best efforts" to avoid "unilateral compulsory measures". Instead they will apply "moderation and restraint".

This should mean in practice that US courts will be advised not to impose fines on, or seize the assets of, Swiss banks and businesses in the US, in attempts to speed up the procurement of documents from Switzerland. The Swiss regarded such action by US judges as an infringement of Swiss legal sovereignty.

The Swiss, by patient negotiation, have persuaded the Americans to show more respect for Swiss legal perceptions

Improvement in the legal climate between the US and Switzerland over bank secrecy also extends to insider trading. An amendment to the Swiss Criminal Code, making insider trading a criminal offence, is virtually certain to come into effect next year. In October, the lower house of the Swiss parliament passed, with minor modifications, a bill earlier approved by the upper house. The two chambers are expected to iron out the remaining differences.

The amendment to the code calls for prison sentences of up to three years and fines for people who themselves gain from, or help others to profit from, confidential information about transactions on stock markets.

It should close the gap between earlier Swiss perceptions of what was permissible and the contention by the US Securities and Exchange Commission that, by using Swiss banks as intermediaries, investors could exploit insider information on US stock exchanges while remaining immune from US penal action.

Swiss legislation on insider trading was certainly accelerated, if not prompted, by the quarrel over the Sante Fe case which erupted in 1981. Then, the SEC alleged that shares and call options to stock in Sante Fe International had been bought through Swiss banks just before its merger with the Kuwait Petroleum Company was announced. The SEC had to wait nearly three years to acquire the evidence it needed from Switzerland.

Swiss bank secrecy is famous or infamous, according to the observation point. The Swiss argue - and really believe - that the pejorative label is unwarranted, especially after the greater readiness they have been showing to co-operate in releasing information to foreign courts and government agencies investigating criminal activities. Bank secrecy has not prevented the Swiss from co-operating effectively in some recent drug trafficking cases.

But privacy remains an enforceable right under the Swiss Civil Code, and the principle of "double criminality" still applies to foreign requests for legal assistance. The offence must be a crime under Swiss law as well as under that of the country seeking aid - and in Switzerland mere tax evasion is not a crime.

As is usual in Switzerland, the state plays only a minor role. This would have been rather different had the electorate not rejected a government plan for an innovation risk guarantee scheme at a 1985 referendum. Apart from granting loans and subsidising interest costs, this would have put projects on a steeper footing by operating an insurance scheme to provide partial coverage of any losses.

The Federal Government does,

FOR ALL its multi-nationals, Switzerland is basically a little-man economy. Latest government figures show a total of 7,950 "industrial units" in operation, of which almost two-thirds have a payroll of fewer than 50 employees.

Given the additional fact of extremely high wages, and the resultant need for constant innovation, there would seem to be a corresponding demand for venture capital.

Despite this, there has as yet been no real development of a conventional venture-capital market in Switzerland. Generally speaking, Swiss investors are hardly very risk-minded, quite apart from the fiscal disadvantages of a system which taxes both company and shareholders.

The Swiss Venture Capital Association (SVCA) says that, in the year ended June 1986, some SFr14.5m was invested by "Swiss venture capitalists", or some 20 per cent more than during the preceding 12 months. At the same time, the average investor in this category is said to have increased the number of projects financed from three to five over the same period.

The SVCA survey, carried out this autumn, shows a total of 114 projects in all, making an average investment sum of almost exactly SFr1m. Of the total investment, some 50 per cent financed the creation of the "initial development phase" of a company, 20 per cent subsequent capital requirements and the remainder such "divestment" transactions as bridging financing, sell-outs and buy-outs.

While these figures may seem on the modest side for such a highly-industrialised and wealthy country, there is a numerous and growing range of channels through which small-scale and start-up businesses can obtain outside funding.

As is usual in Switzerland, the state plays only a minor role. This would have been rather different had the electorate not rejected a government plan for an innovation risk guarantee scheme at a 1985 referendum. Apart from granting loans and subsidising interest costs, this would have put projects on a steeper footing by operating an insurance scheme to provide partial coverage of any losses.

The excellent conditions on the Swiss stock market, until the October crash, made it very easy for even small and little-known firms to issue equity. Vorot says that in 1986 alone companies with fewer than 500 employees raised a total of some SFr200m in the form of shares and participation certificates.

When they reach a certain size, many up-and-coming firms

get a place on the pre-market list of the various Swiss stock

Venture capital

More help available for the new boys

The Federal Government continues to give financial aid to small-business ventures in economically troubled regions like the Jura

more banks and other private bodies started to look at the matter more closely.

The Swiss Association of Commerce and Industry (Vorot) says there are today some 50 banks, holding companies, semi-official entities and private investors specialised either in corporate finance with a venture-capital element or in the introduction of new companies to the stock market. According to Vorot secretary Dr Rudolf Walser, some of these "offer complete financing systems, from the formation of a company through to its going public, which would hardly have seemed possible a few years ago".

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When they reach a certain size, many up-and-coming firms

exchanges. Some of them subsequently graduate to a full listing; others prefer to remain where they are. There has been - at least, until the aftermath of Black Monday - a growing interest in unlisted stock among investors. Next year, the Geneva bourse is to start up a parallel market similar in aim to the unlisted securities market in London, though this seems unlikely to set a trend.

The banks have been playing a particularly important role in the provision of venture capital. Some of these are cantonal institutions with an understandable interest in local business, among them Geneva's two cantonal banks with their "Gesplan" programme and Banque Cantonale du Jura. Big banks are also taking part - such as Union Bank of Switzerland, through its Zurich subsidiary Eidgenossische Bank; or the "special financing of corporate advisory team" of Swiss Bank Corporation, which has provided SFr100m in capital to date.

Even foreign firms are in on the business, examples being the setting-up in Geneva of the continental headquarters of London's Baring Brothers, Handbrecht & Quist (BBHQ), and the American Express bank subsidiary Amtrade Partners, also in Geneva.

Geneva is, as the Zurich newspaper *Tages-Anzeiger* said recently, becoming something of a Swiss venture capital centre.

One thing is not intended to happen. As important as the equity positions of the banks may be for the new companies, they are not to become permanent fixtures. The Swiss Bankers' Association spelled this out in its latest annual report by writing: "In principle, every direct participant of banks in a company can and should be of a temporary nature only."

The individual banks agree. Swiss Bank Corporation doubles up by saying: "Since we are of the opinion that banks should only hold long-term equity outside the banking sector in exceptional cases, we support the fostering of liquid markets in venture capital paper outside the stock exchange."

John Wicks

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